West Arnhem Regional Council

1st Revised Budget and Long-Term Financial Plan

OCM193/2025 - 29.07.2025

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	1st Revised Budget 2025-26 \$	Budget 2026-27 \$	Budget 2027-28 \$	Budget 2028-29 \$
OPERATING INCOME				
Rates	2,979,401	3,187,959	3,411,116	3,649,894
Charges - Sewerage	750,797	803,353	859,587	919,759
Charges - Water	1,674,000	1,791,180	1,791,180	1,916,563
Charges - Waste	1,603,580	1,715,831	1,835,939	1,964,454
Fees and Charges	714,021	728,301	742,867	757,725
Operating Grants and Subsidies	16,000,972	16,000,972	16,000,972	16,000,972
Interest / Investment Income	164,000	164,820	168,116	171,479
Income allocation	6,609,908	6,742,107	6,876,949	7,014,488
Other income	628,862	641,439	654,268	667,353
Income Agency and Commercial Services	6,619,669	6,750,871	6,885,885	7,023,603
TOTAL OPERATING INCOME	37,745,210	38,526,832	39,226,880	40,086,289
OPERATING EXPENDITURE				
Employee Expenses	19,498,155	20,075,900	20,571,797	20,600,092
Materials and Contracts	7,920,473	8,328,497	8,499,867	8,674,664
Elected Member Allowances	402,120	414,184	422,467	430,917
Elected Member Expenses	274,475	282,709	288,363	294,131
Council Committee	7,000	7,210	7,354	7,501
LA Allowances	36,305	37,394	38,142	38,905
Council Committee & LA Expenses	33,683	34,693	35,387	36,095
Depreciation, Amortisation and Impairment	5,271,438	5,271,438	5,271,438	5,271,438
Interest Expenses	-	1	-	-
Finance expenses	14,390	14,390	14,678	14,971
Travel, Freight and Accom Expenses	1,141,951	1,199,049	1,223,030	1,247,490
Fuel, utilities and communication	2,325,690	2,441,975	2,490,814	2,540,630
Other Expenses	6,788,968	7,208,017	7,197,686	7,330,479
TOTAL OPERATING EXPENDITURE	43,714,648	45,315,456	46,061,024	46,487,314

1st Revised Budget and Long-Term Financial Plan												
	1st Revised Budget 2025-26 \$	Budget 2026-27 \$	Budget 2027-28 \$	Budget 2028-29 \$								
BUDGETED OPERATING SURPLUS / (DEFICIT)	(5,969,438)	(6,788,624)	(6,834,144)	(6,401,025)								
Remove NON-CASH ITEMS												
Less Non-Cash Income	(6,609,908)	(6,742,107)	(6,876,949)	(7,014,488)								
Add Back Non-Cash Expenses	11,881,346	12,013,545	12,148,387	12,285,926								
TOTAL NON-CASH ITEMS	5,271,438	5,271,438	5,271,438	5,271,438								
Less Additional outflows												
Capital Expenditure	(2,618,419)	(150,000)	(150,000)	(150,000)								
Borrowing Repayments (Principal Only)	-	-	-	-								
Transfer to Reserves	1,473,000	1,517,190	1,562,706	1,609,587								
Other Outflows	-	-	-	-								
TOTAL ADDITIONAL OUTFLOWS	(1,145,419)	1,367,190	1,412,706	1,459,587								
Add ADDITIONAL INFLOWS												
Proceeds from Sale of Assets	90,000	-	-	-								
Capital Grants Income	-	-	-	-								
Prior Year Carry Forward Tied Funding	1,753,419	-	-	-								
Other Inflow of Funds	-	-	-	-								
Transfers from Reserves	-	150,000	150,000	150,000								
TOTAL ADDITIONAL INFLOWS	1,843,419	150,000	150,000	150,000								
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NET BUDGETED OPERATING POSITION SURPLUS / (DEFICIT)	-	•	-	•								

Capital Expenditure and Funding

By class of infrastructure, property, plant and equipment.

CAPITAL EXPENDITURE	2025-2026 1st Revised Budget \$	2026-2027 Budget \$	2027-2028 Budget \$	2028-2029 Budget \$
Plant	420,000	-	-	-
Infrastructure	1,753,419	-	-	-
Roads	-	-	-	-
Buildings	235,000	-	-	-
Furniture, Fittings and Office Equipment	-	-	-	-
Vehicles	210,000	150,000	150,000	150,000
TOTAL CAPITAL EXPENDITURE	2,618,419	150,000	150,000	150,000
TOTAL CAPITAL EXPENDITURE FUNDED BY:				
Operating income (amount allocated to fund capital items)	775,000	-	-	-
Capital Grants	1,753,419	-	-	-
Transfers from Cash Reserves	-	150,000	150,000	150,000
Proceeds from Sale of Assets	90,000	-	-	-
TOTAL CAPITAL EXPENDITURE FUNDING	(2,618,419)	(150,000)	(150,000)	(150,000)

Budget by Planned Major Capital Works

Class of Assets	By Major Capital Project**	Total Prior Year(s) Actuals \$ (A)	1st Revised Budget Financial Year 2025-2026 \$ (B)	Budget 2026-27 \$	Budget 2027-28 \$	Budget 2028-29 \$	Total Planned Budget \$ (G = A+B+C+D+E+F)	Expected Project Completion Date
Buildings	Upgrade Staff Housing - Jabiru	-	200,000	-	-	-	200,000	30/06/2026
Infrastructure	Maningrida Oval Change Room	\$2,828,281	1,753,419	-	-	-	4,581,700	30/06/2026
Plant	Street sweepers & Skid steers for Gunbalanya, Maningrida and Minjilnag	-	420,000	-	-	-	420,000	30/06/2026
Vehicles	Vehicles	-	210,000	150,000	150,000	150,000	660,000	30/06/2026
	Total	2,828,281	2,583,419	150,000	150,000	150,000	5,861,700	

^{**}The Council, by resolution, adopted a minimum reporting threshold of \$150,000.00

	Reg	ion	Gunba	lanya	Jab	iru	Manir	ngrida	Minj	ilang	War	ruwi	Total Annu	ual Budget
LOCAL AUTHORITY BUDGET COMPARISON	2nd Revised Approved Budget 2024-25 \$	1st Revised Budget 2025-26 \$												
OPERATING INCOME														
Rates	21,648	102,170	351,384	402,506	1,393,150	1,589,772	589,597	667,839	56,128	87,597	90,941	129,517	2,502,848	2,979,401
Charges - Sewerage	-	-	-	-	750,797	750,797	-	-	-	-	-	-	750,797	750,797
Charges - Water	-	-	-	-	1,550,000	1,674,000	-	-	-	-	-	-	1,550,000	1,674,000
Charges - Waste	-	-	390,621	390,622	303,185	303,185	735,252	735,252	67,857	67,857	106,664	106,664	1,603,579	1,603,580
Fees and Charges	160,480	197,300	67,392	22,000	456,398	384,840	116,763	63,881	46,698	15,000	42,698	31,000	890,429	714,021
Operating Grants and Subsidies	16,208,243	11,511,524	681,690	816,380	240,514	203,782	1,813,968	831,580	1,222,874	1,069,763	2,096,280	1,567,943	22,263,569	16,000,972
Interest / Investment Income	154,000	164,000	-	-	-	-	-	-	-	-	-	-	154,000	164,000
Income allocation	5,993,311	5,900,019	388,125	330,520	170,878	124,675	99,932	96,150	134,845	126,601	68,530	31,943	6,855,620	6,609,908
Other income	23,596	510,000	18,500	74,862	5,500	11,500	133,020	20,000	7,000	7,000	5,500	5,500	193,116	628,862
Income Agency and Commercial Services	220,015	220,015	1,754,319	1,719,578	1,321,057	1,522,571	1,312,656	1,512,866	854,561	849,027	768,620	795,613	6,231,227	6,619,669
Untied Funding and Revenue Allocation	-	(8,513,834)	-	1,470,179	-	2,828,396	-	2,203,641	-	951,245	-	1,060,373	-	-
TOTAL OPERATING INCOME	22,781,292	10,091,194	3,652,031	5,226,648	6,191,478	9,393,518	4,801,188	6,131,209	2,389,963	3,174,090	3,179,233	3,728,553	42,995,185	37,745,210
OPERATING EXPENDITURE														
Employee Expenses	6,901,845	7,163,366	2,082,041	2,413,287	3,892,850	3,918,971	2,138,353	2,312,490	1,607,324	1,703,511	1,787,433	1,986,530	18,169,847	19,498,155
Materials and Contracts	2,737,689	1,809,606	1,382,325	1,361,117	1,750,136	1,831,264	2,773,667	1,434,187	560,815	564,429	1,700,754	919,871	10,905,387	7,920,473
Elected Member Allowances	418,928	402,120	-	-	-	-	-	-	-	-	-	-	418,928	402,120
Elected Member Expenses	212,150	274,475	-	-	-	-	-	-	-	-	-	-	212,150	274,475
Council Committee	-	7,000	-	-	-	-	-	-	-	-	-	-	-	7,000
LA Allowances	14,000	-	14,900	14,900	-	-	5,600	6,000	6,100	6,205	9,200	9,200	49,800	36,305
Council Committee & LA Expenses	-	-	8,000	4,000		10,000	12,000	8,000	12,705	8,600	4,841	3,083	37,546	33,683
Depreciation, Amortisation and Impairment	5,271,438	5,271,438	-	-	-	-	-	-	-	-	-	-	5,271,438	5,271,438
Interest Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance expenses	6,100	6,100	3,088	2,270	1,770	1,770	1,125	2,050	1,055	1,400	660	800	13,798	14,390
Travel, Freight and Accom Expenses	537,527	375,959	136,253	140,647	72,452	65,542	190,887	211,855	165,206	205,746	192,841	142,202	1,295,165	1,141,951
Fuel, utilities and communication	444,922	483,043	341,289	345,814	606,558	623,926	423,372	369,667	347,644	302,584	228,620	200,657	2,392,405	2,325,690
Other Expenses	5,040,895	4,193,026	1,011,404	566,297	733,419	678,422	626,736	654,968	777,717	317,006	706,730	379,249	8,947,458	6,788,968
TOTAL OPERATING EXPENDITURE	21,585,494	19,986,133	4,979,301	4,848,332	7,057,185	7,129,894	6,171,740	4,999,216	3,478,567	3,109,482	4,631,079	3,641,592	47,699,163	43,714,648
BUDGETED OPERATING SURPLUS / (DEFICIT)	1,195,799	(9,894,939)	(1,342,169)	378,316	(865,706)	2,263,623	(1,376,152)	1,131,993	(1,094,704)	64,608	(1,461,046)	86,961	(4,703,978)	(5,969,438)

	Regi	ion	Gunba	lanya	Jab	iru	Maningrida		Minjilang		Warruwi		Total Annual Budget	
LOCAL AUTHORITY BUDGET COMPARISON	2nd Revised Approved Budget 2024-25 \$	1st Revised Budget 2025-26 \$												
BUDGETED OPERATING SURPLUS / (DEFICIT)	1,195,799	(9,894,939)	(1,342,169)	378,316	(865,706)	2,263,623	(1,376,152)	1,131,993	(1,094,704)	64,608	(1,461,046)	86,961	(4,703,978)	(5,969,438)
Remove NON-CASH ITEMS														
Less Non-Cash Income	(5,993,311)	(5,855,314)	(388,125)	(330,520)	(170,878)	(124,675)	(99,932)	(96,150)	(134,845)	(126,601)	(68,530)	(31,943)	(6,855,620)	(6,609,908)
Add Back Non-Cash Expenses	11,264,749	11,126,752	388,125	330,520	170,878	124,675	99,932	96,150	134,845	126,601	68,530	31,943	12,127,058	11,881,346
TOTAL NON-CASH ITEMS	5,271,438	5,271,438	-	-	-	-	-	-	-	-	-	-	5,271,438	5,271,438
Less Additional Outflows														
Capital Expenditure	(360,757)	(210,000)	(715,623)	(235,000)	(571,500)	(255,000)	(3,452,565)	(1,823,419)	(268,948)	(95,000)	(456,731)	-	(5,826,123)	(2,618,419)
Borrowing Repayments (Principal Only)	-	=	-	=	-	-	-	-	-	-	-	=	-	-
Transfer to Reserves	-	1,473,000	-	-	-	-	-	-	-	-	-	-	-	1,473,000
Other Outflows	-	=	-	=	-	-	-	-	-	-	-	=	-	-
TOTAL ADDITIONAL OUTFLOWS	(360,757)	1,263,000	(715,623)	(235,000)	(571,500)	(255,000)	(3,452,565)	(1,823,419)	(268,948)	(95,000)	(456,731)	-	(5,826,123)	(1,145,419)
Add Additional inflows														
Proceeds from Sale of Assets	437,503	90,000	-	=	-	-	-	-	-	-	-	=	437,503	90,000
Capital Grants Income	148,800	=	780,000	=	70,000	-	2,200,000	-	-	-	-	=	3,050,000	-
Prior Year Carry Forward Tied Funding	-	=	(118,791)	=	253,200	-	810,196	1,753,419	250,000	=	372,669	=	1,716,074	1,753,419
Other Inflow of Funds	-	-	-	-		-		-	-	-	-	-	-	-
Transfers from Reserves	-	-	2,872	-	-	-	8,735	-	-	-	43,480	-	55,087	-
TOTAL ADDITIONAL INFLOWS	586,303	90,000	664,081	-	323,200	-	3,018,931	1,753,419	250,000	-	416,149	-	5,258,664	1,843,419
NET BUDGETED OPERATING POSITION SURPLUS / (DEFICIT)	6,692,782	(3,270,501)	(1,393,711)	143,316	(1,114,006)	2,008,623	(1,809,786)	1,061,993	(1,113,652)	(30,392)	(1,501,628)	86,961	-	_