



WEST ARNHEM



REGIONAL COUNCIL

ANNUAL REPORT

2019 - 2020







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The use of lilies and mangroves and the idea to use plants throughout the theme of this document signifies 'growth'. The combination of lilies and mangroves also symbolises the freshwater meeting the saltwater throughout the region.



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STATEMENT BY THE MAYOR AND CEO

West Arnhem Regional Council acknowledges the Traditional Owners of our region, including Kakadu National Park and the western part of Arnhem Land.

Together, as a Council, we are proud to present our 2019-20 Annual Report which reflects a positive year of change and growth with significant milestones reached. While we are always striving for excellence, our Council also acknowledges we are on a continual journey and there is always space to grow and improve.

2020 will be remembered around the world for the devastating impact of COVID-19, and while this has been a challenging year like no other for us all, we have still managed to grow our services in community.

With our new 'Vision, Purpose and Values' and ongoing organisational restructure journey, we are finding new ways of supporting the talented people who choose to work with us. We have also made significant progress in the areas of improvement which were reflected in our first ever staff survey earlier this year. As a result, we have seen a great reduction in our staff turnover figures, which has dropped from 57% to now 40%.

Through the organisational restructure, we refocused our energy and resources to supporting the important communities of West Arnhem more. We have seen the construction of playgrounds, barbecue areas, ablution blocks, buildings and various refurbishments, and have made significant additions to our fleet including a new garbage compactor for Gunbalanya, vehicles, plant and equipment. Council have also seen growth within our NDIS and Community Care support services in Jabiru, Gunbalanya, Warruwi and Minjilang, and are on track to open a Licenced Post Office in Gunbalanya later this year.

Our Elected Members, including Mayor Matthew Ryan and Deputy Mayor Anna Egerton, have been extremely proactive in advocating for the people of West Arnhem through face-to-face conversations with Federal and State Ministers, Senators and Members of Parliament. Elected Members and our senior management team promise to continue this strong advocacy.

Council would like to acknowledge Brian Hylands who stepped down from the role of CEO in September 2019. Alongside Elected Members, Brian led the operations of the Council for over seven years and we thank him for the significant achievements during this time.

We also wish to thank the Australian Government and Northern Territory Government departments and programs for the partnerships and funding opportunities provided to our Council. We acknowledge there is no other way we could support the West Arnhem communities without this.

Finally, we would like to thank our team of staff across the West Arnhem region for choosing to work with us. Our organisation employs an amazing group of gifted individuals. Without them, Council would have achieved nothing in the past 12 months.

On behalf of West Arnhem Regional Council, we look forward to continuing to serve the Jabiru, Gunbalanya, Warruwi, Maningrida and Minjilang communities in the next year ahead.

Mayor Matthew Ryan and CEO Daniel Findley





The key achievements during the year have been:



GOAL 1 Engagement in the affairs of the region

- strenuous advocacy and representation by Council on behalf of community members on key issues such as housing, education, policing, roads infrastructure, covid 19 safety, health with a particular focus on advocating for a new clinic in Gunbalanya, improved community facilities such as cyclone shelters and upgraded sports ovals
- effective and co-operative management of Covid 19 safety measures, including the provision of additional resourcing to assist vulnerable residents receiving community care assistance (aged care & NDIS) which was then extended to all vulnerable residents throughout our communities.



GOAL 2 Effective and supportive Local Government Administration

- development of Covid 19 critical response plans and emergency management plans for each community
- strategic planning workshops with Elected Members, Local Authorities and senior management and staff
- new financial report presentations each month to Council with engaging infographics and updated reporting measures. The new financial report presentation has also been rolled out to each Local Authority
- creation of bespoke financial reports which are updated daily and delivered to all Responsible Officers directly each morning



GOAL 3 Local Infrastructure which is fit for purpose

- the continued investment in the acquisition of machinery, plant and equipment
- the reconstruction of the Maningrida Pool shade sail
- the completion of the Maningrida Basket Ball Courts upgrade and the design and installation of the Gunbalanya Youth Centre Basketball Courts





GOAL 4

Initiatives which improve Local Environment Health

- additional clean ups held in each community during covid 19 crisis period
- the continued upgrade of WARC's landfills in each community including the bituminising of landfill sorting bay unloading stations to facilitate all season access at landfill sites year round.



GOAL 5

Local Civic Services which respect culture and heritage

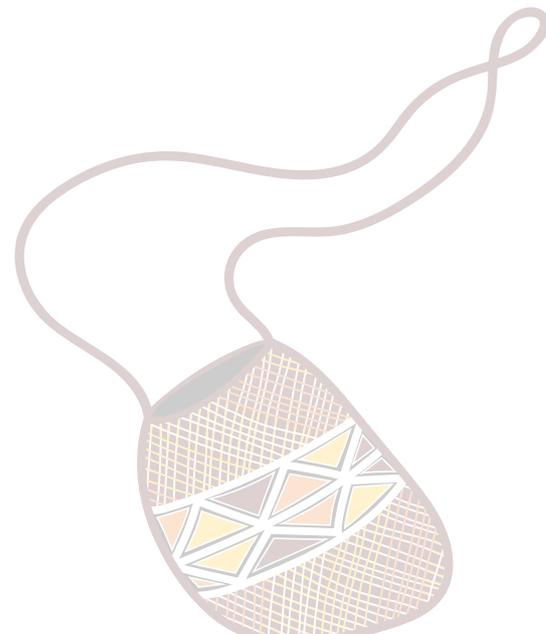
- commencement of WARC's first Reconciliation Action Plan
- development of on line resources such as the recording of story time in place of regular library programming during covid 19 crisis for children and the broader community



GOAL 6

Community Social Programmes and Commercial Services that contribute to the community

- facilitated the delivery of 2500 boxes containing essential food items donated by Woolworth's to elders throughout the region during the covid 19 crisis
- creative, alternative youth sport and recreation program activities during the covid 19 crisis period
- key sales focus award winner and merit award winner, won by WARC's Maningrida Licenced Post Office
- awarded the commercial tender for aerodrome maintenance of the Gunbalanya, Minjilang, Waruwi and Maningrida air strips.





OUR REGION





West Arnhem Region

Location

West Arnhem Regional Council covers an area of almost 50,000km² of stunning natural landscape in the western part of Arnhem Land, Northern Territory.

More than two thirds of the region’s population of just over 6,000 identify as Aboriginal Australians, who reside in a collection of towns, communities and outstations. Council provides a range of local government services to five towns and communities across four wards.

The Aboriginal communities of Minjilang and Warruwi are located in Barrah Ward, Maningrida community in Maningrida Ward, and Gunbalanya community in Gunbalanya Ward. The town of Jabiru, which was established to service the nearby Ranger uranium mine, is situated in Kakadu Ward which also includes the World Heritage listed Kakadu National Park.

Residents of the four wards elect two members for Barrah Ward, four members for Maningrida Ward and three members each for both Kakadu Ward and Gunbalanya Ward. These twelve Councillors sit as the West Arnhem Regional Council on a monthly basis at the headquarters in Jabiru.

There are many popular tourist destinations within the region’s boundaries, including stunning outback landscapes, colourful rock escarpments, glorious wetlands and picture-perfect beaches. The cultural legacy of the Aboriginal people of the Northern Territory is evident in the various forms of rock art to be found in caves and rock overhangs. One of the richest areas of rock art is located within Kakadu National Park, in the West Arnhem Region. The sensational mix of flora, fauna and wildlife, alongside the rich and diverse culture on display, provides a spectacular visual experience for the visitor and residents to this part of Australia.



6188
PEOPLE



1314
FAMILIES



4790
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



Jabiru

1081
PEOPLE



223
FAMILIES



265
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



625
HOUSES



LANGUAGE SPOKEN
Kunwinjku



29%
OF RESIDENTS CARE
FOR CHILDREN



500
FEMALES



577
MALES



541
WORKING RESIDENTS



392
STUDENTS



346
RESIDENTS COMPLETED
YEAR 12



\$1167
AVERAGE WEEKLY
INCOME



Gunbalanya

1117
PEOPLE



248
FAMILIES



989
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



258
HOUSES



LANGUAGE SPOKEN
Kunwinjku



55%
OF RESIDENTS CARE
FOR CHILDREN



579
FEMALES



537
MALES



241
WORKING RESIDENTS



360
STUDENTS



153
RESIDENTS COMPLETED
YEAR 12



\$258
AVERAGE WEEKLY
INCOME



Minjilang

247
PEOPLE



55
FAMILIES



223
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



52
HOUSES



LANGUAGE SPOKEN
Iwaidja



61%
OF RESIDENTS CARE
FOR CHILDREN



128
FEMALES



117
MALES



53
WORKING RESIDENTS



80
STUDENTS



34
RESIDENTS COMPLETED
YEAR 12



\$268
AVERAGE WEEKLY
INCOME



Warruwi

389
PEOPLE



101
FAMILIES



361
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



96
HOUSES



LANGUAGE SPOKEN
Maung



52%
OF RESIDENTS CARE
FOR CHILDREN



188
FEMALES



206
MALES



75
WORKING RESIDENTS



160
STUDENTS



55
RESIDENTS COMPLETED
YEAR 12



\$265
AVERAGE WEEKLY
INCOME



Maningrida

2308
PEOPLE



496
FAMILIES



2061
ABORIGINAL AND/OR TORRES
STRAIT ISLANDER PEOPLE



408
HOUSES



LANGUAGE SPOKEN
Burarra



55%
OF RESIDENTS CARE
FOR CHILDREN



1113
FEMALES



1195
MALES



365
WORKING RESIDENTS



847
STUDENTS



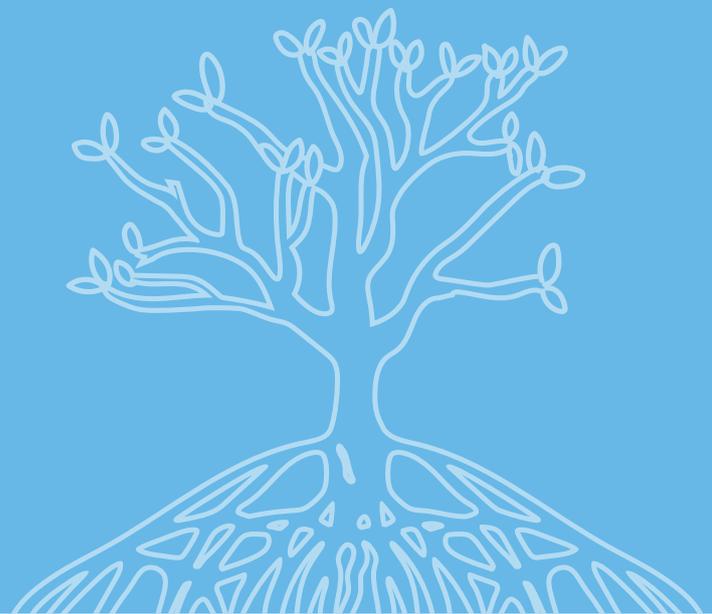
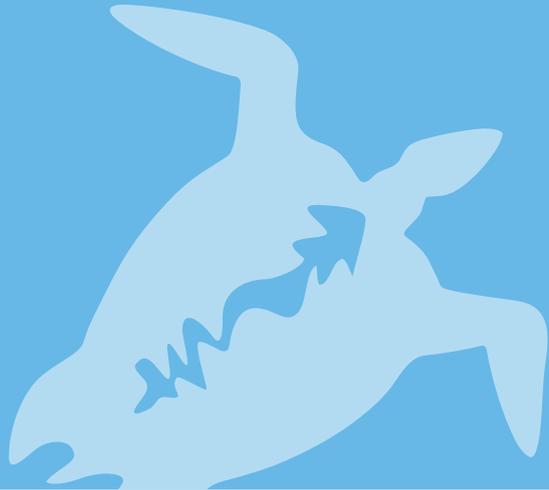
380
RESIDENTS COMPLETED
YEAR 12



\$236
AVERAGE WEEKLY
INCOME







OUR COUNCIL



Our Councillors

GUNBALANYA WARD



Cr Davison Nawirridj



Cr Otto Dann



Cr Karl Srdinsek

KAKADU WARD



Cr Elizabeth Williams



Cr Ralph Blyth



Cr Anna Egerton

MANINGRIDA WARD



Cr Matthew Ryan



Cr Julius Don Kernan



Cr Valda Bokmakarray



Cr David Jones

BARRAH WARD



Cr James Marrawal



Cr Philip Wasaga

Councillor allowances 2019-20

Councillor	Total Payments	Base Allowance	Electoral Allowance	Extra Meeting Allowance	Professional Development
1. Mayor Matthew Ryan	2. 94,415.88	3. 74,742.98	4. 19,672.90	5. -	6. -
7. Deputy Mayor Anna Egerton	8. 35,927.86	9. 29,488.21	10. 4,919.20	11. -	12. 1,520.45
13. David Jones	14. 18,651.98	15. 13,442.78	16. 4,919.20	17. 290.00	18. -
19. Davison Nawirridj	20. 19,086.98	21. 13,442.78	22. 4,919.20	23. 725.00	24. -
25. Elizabeth Williams	26. 20,971.98	27. 13,442.78	28. 4,919.20	29. 2,610.00	30. -
31. James Marrawal	32. 19,521.98	33. 13,442.78	34. 4,919.20	35. 1,160.00	36. -
37. Julius Don Kernan	38. 18,796.98	39. 13,442.78	40. 4,919.20	41. 435.00	42. -
43. Karl Srdinsek	44. 20,101.98	45. 13,442.78	46. 4,919.20	47. 1,740.00	48. -
49. Otto Dann	50. 19,086.98	51. 13,442.78	52. 4,919.20	53. 725.00	54. -
55. Philip Wasaga	56. 21,261.98	57. 13,442.78	58. 4,919.20	59. 2,900.00	60. -
61. Ralph Blyth	62. 18,651.98	63. 13,442.78	64. 4,919.20	65. 290.00	66. -
67. Valda Bokmakarray	68. 18,941.98	69. 13,442.78	70. 4,919.20	71. 580.00	72. -

Councillor attendance 2019-20

Councillor	Ward	Council Meetings ¹	Finance and Policy Committee Meetings ²	Risk Management and Audit Committee Meetings
Matthew Ryan (Mayor)	Maningrida	13	4	2
Anna Egerton (Deputy Mayor)	Kakadu	13	8	4
Elizabeth Williams	Kakadu	11	8	4
Ralph Blyth	Kakadu	11		
Otto Dann	Gunbalanya	14		
Davison Nawirridj	Gunbalanya	13		
Karl Srdinsek	Gunbalanya	14	7	
Phillip Wasaga ⁴	Barrah	13	8	2
James Marrawal ⁵	Barrah	12		
Valda Bokmakarray	Maningrida	10		
Julius Don Kernan	Maningrida	10		
David Jones	Maningrida	8		

1. Council held Special meetings on 23 September 2019, 31 October 2019 and 21 January 2020.

2. The Finance and Policy Committee was disbanded on 9 September 2020.

3. Councillor Wasaga was nominated as a member of the Risk Management and Audit Committee in August 2019 and was eligible to attend three meetings.

4. Councillor Marrawal resigned as a member of the Risk Management and Audit Committee in July 2019 and was eligible to attend one meeting.

Committees

Finance and Policy Committee

Members

- Mayor Matthew Ryan
- Deputy Mayor Anna Egerton
- Councillor Elizabeth Williams
- Councillor Karl Srdinsek
- Councillor Philip Wasaga

The Finance Committee meets on a monthly basis to review and consider the presentation of the monthly finance report. It is primarily responsible for monitoring the ongoing financial position of Council and deals with recommendations to Council for budget variations, requests for capital expenditure and tender deliberations.

Risk Management and Audit Committee

Members

- Iain Summers (Independent Chairman)
- Mayor Matthew Ryan
- Deputy Mayor Anna Egerton
- Councillor Elizabeth Williams
- Councillor James Marrawal
- Councillor Phillip Wasaga

The West Arnhem Regional Council established the Audit Committee pursuant to section 10(3)(b) of the Local Government (Accounting) Regulations as a key component of Council's governance framework. During 2017-18 the Committee changed its name to the "Risk Management and Audit Committee".

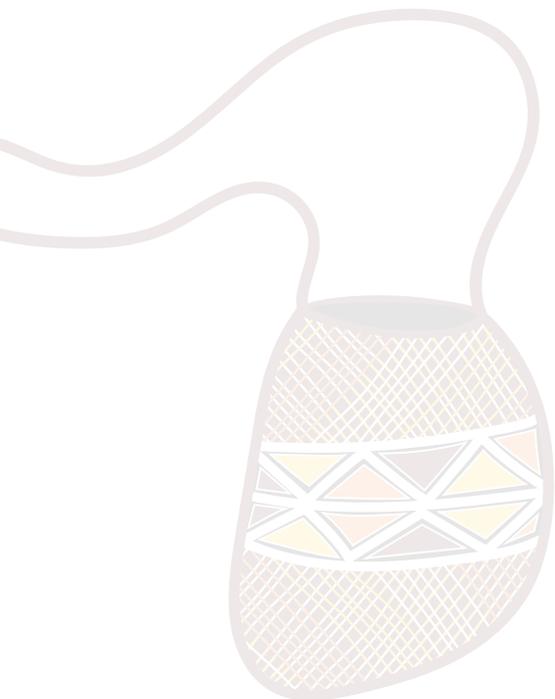
This Committee works within a framework, the Audit Committee Charter, which provides for the conduct of the Committee. The Risk Management and Audit Committee was established as an Advisory Committee pursuant to Part 5.2 of the Local Government Act 2008.

The Committee has been established to monitor compliance by Council with proper standards of financial management and compliance by Council with Regulations and Accounting Standards.

The Committee has an independent Chairman, Mr Iain Summers B Comm, LLB (Hons), Grad Dip Management Psychology, FCA FCPA FAICD FAIM.

West Arnhem Regional Council thanks Iain for his invaluable contribution to the committee.

The Committee continues to track the progress of previous internal audits undertaken to ensure Management remained committed to addressing the issues raised and recommendations made.



Local Authority Members

Gunbalanya	Maningrida	Minjilang	Warruwi
Andy Garnarradj (Chairperson)	James Woods (Chairperson)	Matthew Nagarbin (Chairperson)	Jason Mayinaj (Chairperson)
Connie Nayinggul	Jamie Yibarbuk	Charles Yirrawala	Albert Naruraidj
Evonne Gumurdul	Manual Brown	Isobel Lami Lami	Alfred Gawaraidjt
Henry Yates	Jessica Phillips	Jimmy Cooper	Eda Waianga
Kenneth Mangiru	Jaqueline Phillips	Lachlan Nagegeyo	Nicholas Hunter
Maxwell Garnarradj	Shane Namanurki	Shane Wauchope	Douglas Djalanba

Elected Members

Gunbalanya	Maningrida	Minjilang and Warruwi
Cr Davison Nawirridj	Mayor Matthew Ryan	Cr James Marrawal
Cr Karl Srdinsek	Cr David Jones	Cr Philip Wasaga
Cr Otto Dann	Cr Julius Don Kernan	
	Cr Valda Bokmakarray	

Local Authority Meetings in 2019-2020

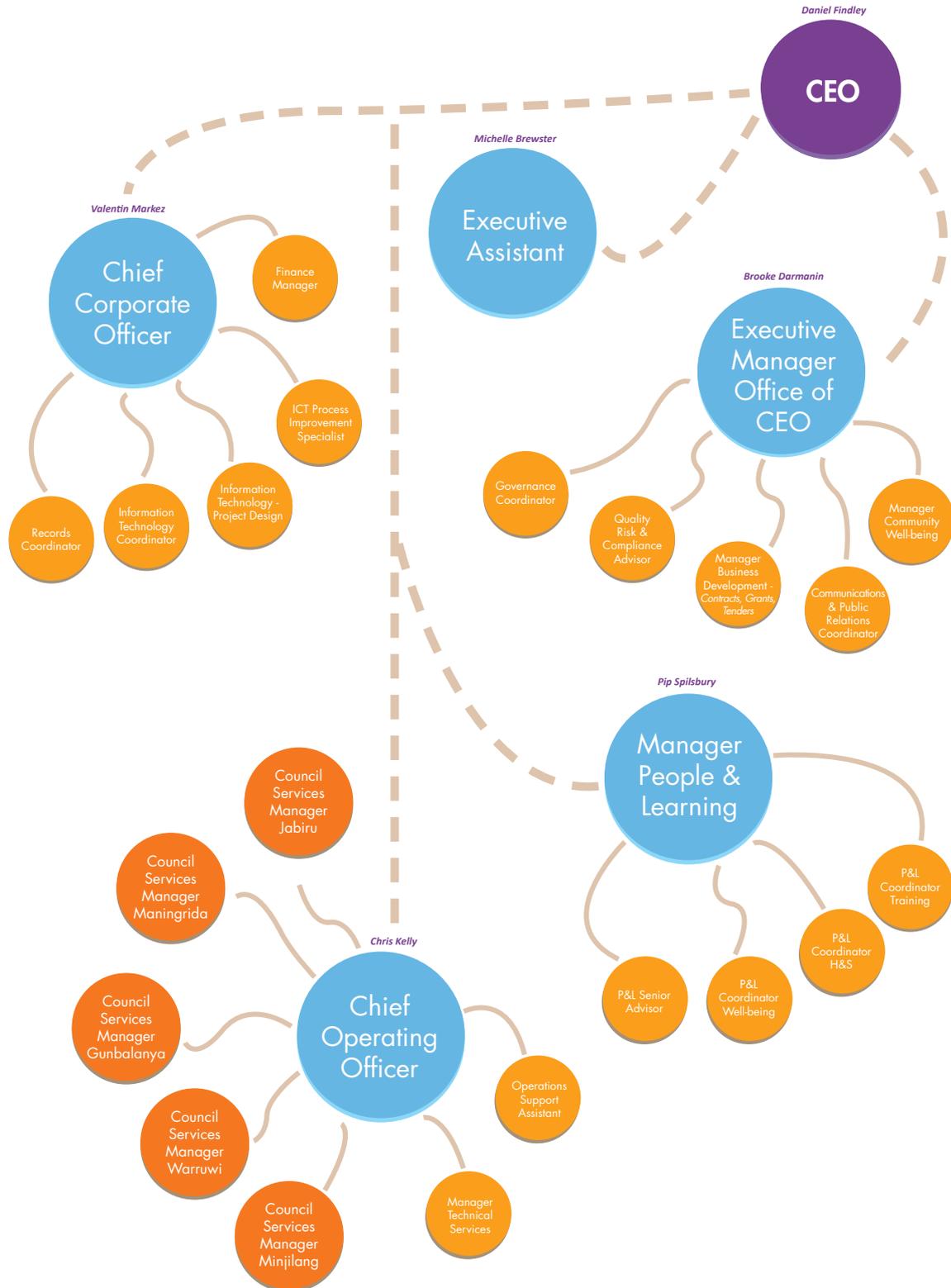
Local Authority	Meeting Dates	Local Authority	Meeting Dates
Gunbalanya	04.09.2019	Maningrida	21.08.2019
	04.02.2020		19.11.2019
	20.04.2020		13.02.2020
			27.04.2020
Minjilang	22.08.2019	Warruwi	20.08.2019
	21.11.2019		20.11.2019
	23.01.2020		30.01.2020
	09.04.2020		14.04.2020

Black = meeting held

Blue = quorum not reached

Our Organisational Structure

COUNCIL DIRECTORATE AND SUPPORT SERVICES



Staff snapshot

West Arnhem Regional Council continues to be one of the largest employers in the region. On 30 June 2020, Council employed 226 people across six offices and communities, compared to 30 June 2019 when Council employed 221 people.

While attracting and retaining skilled employees is an ongoing challenge for local government across the Territory, at 30 June 2020 staff turnover rates show a significant decrease from 57% at June 2019 to 40% at June 2020. This is testament to our ability to deliver meaningful employment and achieve our goal of building strong communities in the West Arnhem region.

53% of Council's staff identify themselves as Aboriginal or Torres Strait Islander (ATSI), a decrease from 55% last year.

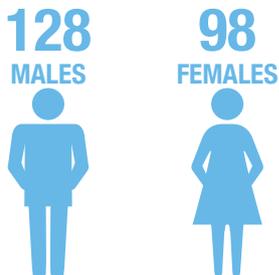
Female participation showed a small increase of 1% and as at 30 June 2020 was at 43% of our employee total.

This financial year Council advertised an increase number of vacancies with 58 roles filled compared with 50 roles at June 2019.

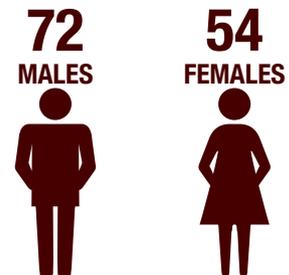
Council continues to welcome participation of an older, experienced workforce. As at 30 June 2020, 31% of the workforce was over 50 years of age, an increase of 2% in the last financial year.

TOTAL EMPLOYEES 226

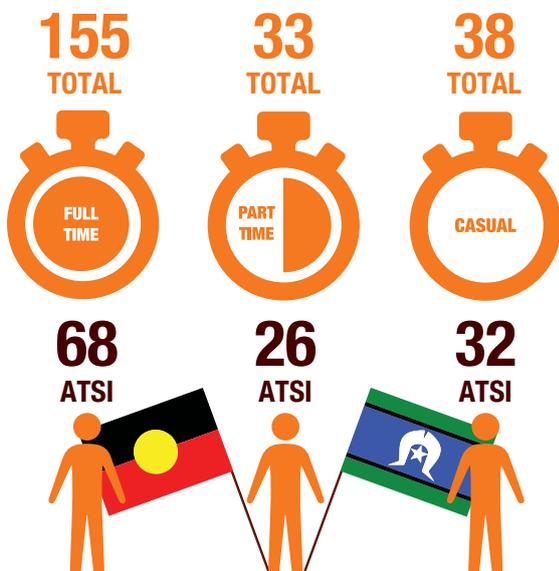
Gender



Aboriginal and/or Torres Strait Islander people



Employment Class



ATSI Location

	TOTAL	ATSI
Jabiru	50	9
Maningrida	34	21
Gunbalanya	55	46
Minjilang	28	21
Warruwi	32	27
Darwin	27	2



OUR ACHIEVEMENTS



Service Delivery: Strategic Goals

The West Arnhem Regional Council Regional Plan 2019-2020 included a Strategic Plan for the year. This Plan contained Six Goals which Council felt were imperative if it were to fulfil its commitment to its Vision, Mission and Core Values. These goals represented the priorities, interests, requirements, aspirations and needs of the communities within West Arnhem Regional Council.

GOALS

The Six Goals set out within the Strategic Plan were as follows:

Goal 1: Inclusive Community Engagement within the region

Goal 2: Effective and supportive Local Government Administration

Goal 3: Local Infrastructure which is fit for purpose

Goal 4: Initiatives which improve Local Environment Health

Goal 5: Local Civic Services which respect culture and heritage

Goal 6: Social and Commercial Services which contribute to the wellbeing of community members

In setting these Strategic Goals Council also determined that it had to meet specific Performance Objectives in order to achieve its Goals. The Performance Objectives are stated on the following page.

This section of the Annual Report provides Council with the opportunity to document the progress that was made in achieving its Goals and Objectives. Readers will also gain an appreciation of the direct linkage between what Council says it is going to do (the Regional Plan) and what it has actually done (the Annual Report).

In accordance with the statutory requirements of the Local Government Act this section of the Annual Report assesses Council's performance against the objectives and key performance indicators stated in our Regional Plan.

On the following pages we present the Service Delivery Highlights for each Strategic Objective. Each Goal is followed by comments relating to the Performance Objectives for that Goal.

Meeting our Performance Goals : Performance Objectives

GOAL 1: COMMUNITY ENGAGEMENT

Community members and stakeholders that are engaged in, connected to and participate in the affairs of the region.

Objective 1.1 Communication that engages the community.

Objective 1.2 Enthusiastic participation in civic and community events.

Objective 1.3 Efficient and effective community service delivery.

Objective 1.4 Strong governance and leadership.

GOAL 2: LOCAL GOVERNMENT ADMINISTRATION

Systems and processes that support the effective and efficient use of financial and human resources.

Objective 2.1 An effective, efficient and accountable Regional Council.

Objective 2.2 A professional, skilled, safe and stable workforce.

Objective 2.3 Storage and retrieval of records processes which support efficient administration.

Objective 2.4 Planning and reporting that informs Council's decision-making processes.

Objective 2.5 Effective and innovative Information Technology Solutions which maximise service delivery.

Objective 2.6 The minimisation of risks associated with the operations of Council.



GOAL 3: LOCAL INFRASTRUCTURE

Well maintained and enhanced built and natural environment.

- Objective 3.1** Infrastructure and asset management strategies appropriate to the needs of Council.
- Objective 3.2** Safe and reliable roads, footpaths and street lighting.
- Objective 3.3** Attractive parks, gardens, streetscapes and open spaces.
- Objective 3.4** Modern and well maintained fleet, plant and equipment capable of meeting service delivery requirements.
- Objective 3.5** Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements.
- Objective 3.6** The development and enforcement of laws that enhance economic development and community safety.

GOAL 4: LOCAL ENVIRONMENT HEALTH

Initiatives which promote healthy, clean living conditions to improve health outcomes.

- Objective 4.1** The provision of an environmentally and economically sound solid waste, water and sewerage services.
- Objective 4.2** Implementation of sustainable dog management programmes which improve the overall health and wellbeing of remote communities.

GOAL 5: LOCAL CIVIC SERVICES

A Council that respects, protects and nurtures the diversity of our culture and heritage.

- Objective 5.1** Facilitate the delivery of library and cultural heritage services.

GOAL 6: COMMUNITY SOCIAL PROGRAMMES AND COMMERCIAL SERVICES

A Council which provides programmes and services that support and contribute to the wellbeing of its community members.

- Objective 6.1** Social programmes that support the safety and wellbeing of community members.
- Objective 6.2** The provision of Commercial Services which contribute to the economic functionality of Council's communities.

GOAL 1: COMMUNITY ENGAGEMENT

Community members and stakeholders that are engaged in, connected to and participate in the affairs of the Region.





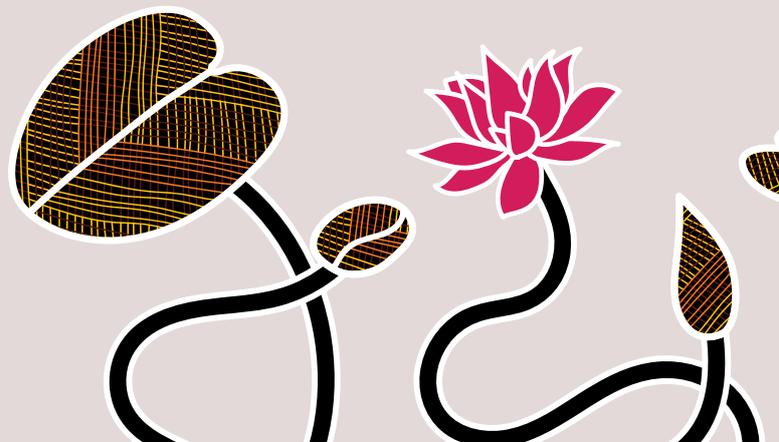
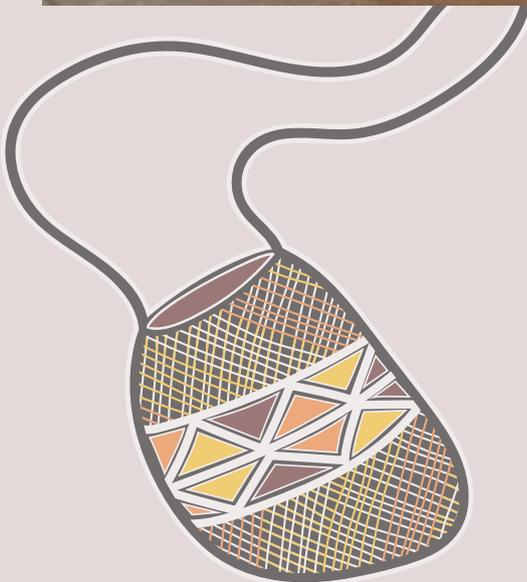
National Reconciliation Week



The young people in Jabiru participated in National Reconciliation Week recently with activities held at the Jabiru Area School.

The theme of National Reconciliation Week this year was 'We're all in this together' and this certainly shone through as all students enjoyed arts, stories, Aboriginal games, language and cultural activities with their families and members of the community.

It also included listening to stories of Elders, painting and weaving eating bush tucker cooked on the campfire. Students left their mark on a banner representing the theme "We're all in this together". A huge thank you to all our students, staff, Red Lily, Clontarf, STARS Academy, the artists from Marrawuddi Gallery and FaFT family for the team effort.



Staged Re-opening for Kakadu National Park

After close consultation with the Kakadu Board of Management and Northern Land Council, Parks Australia advises that Kakadu National Park will begin a staged re-opening from Friday 19 June.

Director of National Parks Dr James Findlay said that the combination of high visitor demand after a long period of isolation, the need to protect visitors and those working in the park, and the unique cultural and safety considerations in the park required a cautious approach that ruled out opening at an earlier date.

“As we have seen in national parks throughout Australia, there is high demand from visitors to get back to the great outdoors. We are carefully planning how we will maintain physical distancing, support good hygiene and comply with guidance on public gatherings, particularly in high visitation sites,” Dr Findlay said.

“To support this, most walks will be one-directional and will be clearly signposted.

“We’ll be conducting additional cleaning of high contact areas and extra hand wash stations will be set up at key locations throughout the park.

“Tour operators working in the park will also be required to have a COVID-19 safety plan from the Northern Territory Government.

“At the same time we are undertaking some urgent infrastructure repairs across the park, including at the Bowali Visitor Centre, district ranger stations and staff housing, which are a priority in supporting visitation. We will use the next two weeks to formalise our plans to address these critical repairs.

“We understand this is a difficult time for the tourism industry and that they are keen to get back to business as usual.

“Next week, we will share a more detailed overview of the park’s re-opening plans, including the areas that will be accessible to visitors from Friday 19 June and those that will remain closed.

“In the meantime, Kakadu residents will continue to have limited access to the park for essential recreation.

“I know this will come as a disappointment to many Territorians but we are looking forward to reopening Kakadu as soon as it is viable to do so, and to welcoming visitors again,” Dr Findlay said.





JKL Opening

In what was a landmark statement for Jabiru on Wednesday, July 31 2019, the Territory Government and Gundjeihmi Aboriginal Corporation announced a new partnership, Jabiru Kabolkmakmen Ltd (JKL), a company that will guide the township in its transition to a post-mining future.

This exciting announcement took place outside the new JKL office located in the Jabiru Town Plaza with a great crowd in attendance including traditional owners, Minister for Aboriginal Affairs and Member for Arnhem Selena Uiibo MLA, Member for Arafura Lawrence Costa MLA, Gundjeihmi Aboriginal Corporation representatives, Department of the Chief Minister, West Arnhem Regional Council Mayor Matthew Ryan and Deputy Mayor Anna Egerton as well as a great number of stakeholders and community members.

Traditional Owner Simon Mudjandi welcomed all those in attendance and to officially celebrate the opening, Simon and Ms Uiibo proudly cut a red ribbon to the new office.

The Government is investing \$135.5 million over four years to transition Jabiru to the tourism and cultural centre of Kakadu National Park, following the closure of the Ranger Uranium Mine in 2021.

In line with the Government's local decision making agenda the future of Jabiru will be guided by the Mirarr traditional owners.

And their vision is to transform Jabiru into a world leading, ecologically sustainable hub for Aboriginal culture that will continue to attract visitors from across the globe is outlined in the Jabiru Masterplan, which will guide the work of JKL.

JKL will support the transition of housing ownership and maintenance, business premises and other infrastructure and investigate options to diversify the regional economy post-mining, and will be overseen by a Board of Directors, led by an independent chairperson.

Minister for Aboriginal Affairs, Selena Uiibo said "Jabiru is, and always has been, Aboriginal land. As the Member for Arnhem, I have heard clearly and consistently that the Mirarr traditional owners want to see Jabiru become a thriving hub for tourism, regional services and Aboriginal culture.

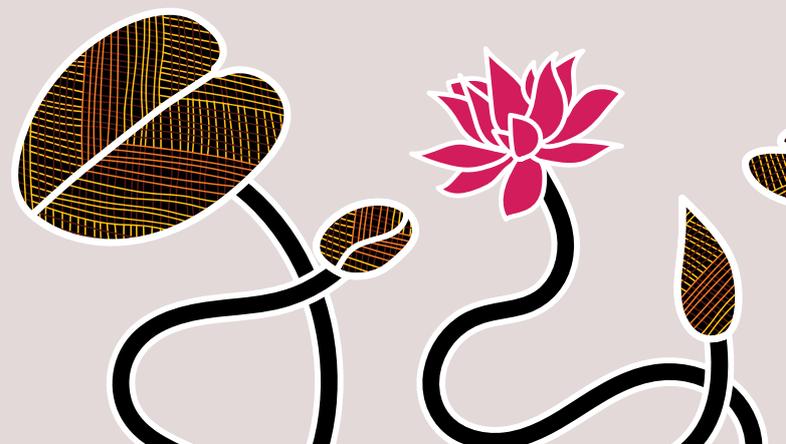
"We are supporting the Mirarr people to unlock the social and economic potential of their land, which will not just improve the lives of Aboriginal Territorians but will benefit all Territorians."

Gundjeihmi Aboriginal Corporation Chairwoman Valerie Balmoore said, "Mirarr will always be here to look after this country, we are happy to be working with the Government to make sure Jabiru is a great town for everyone.

"We have a great opportunity to show and explain the World Heritage values of Kakadu to give tourists a more meaningful experience and to connect with other Indigenous groups worldwide.

"Bininj (Aboriginal) people have lived here for over 65,000 years and there is a lot the world can learn about sustainable living from that history. Jabiru will be a place where we can explore new partnerships for sustainability."

Jabiru Kabolkmakmen CEO Stefan Hladenki said the new office provides community members the opportunity to pop in and have a chat about the future of Jabiru."



SERVICE DELIVERY PLAN

Goal 1: Community Engagement

PUBLIC AND CORPORATE RELATIONS

Definition

Council aims to engage in effective communications with its constituents and stakeholders and to provide support for a range of civic and cultural events within each of its communities.

Outcomes

- Media support (promotion and reporting) for community events
- Promote, support and conduct cultural and civic events such as Australia day and ANZAC Day
- Information about events regularly made available in Council communications including notice boards, social media, 'The Wire', and on the website

Objectives

- 1.1 Communication that engages the community
- 1.2 Enthusiastic participation in civic and community events

Strategies

- Relevant staff participate in the organising of community events
- Civic events conducted by WARC which recognise and celebrate community sentiment
- Publish a community event calendar on notice boards and the website
- Provide support to community organisations to deliver community based events
- Publish the Wire once a fortnight
- Develop and manage Council's social media platforms and website
- Act as a member of Community Event Groups

Measures

- Number of community events held in each community hosted by the Council – target 3 times per year in each community.
- Number of articles/photos contributed to the Wire by community members – target of 4 per edition
- Number of website 'hits' per annum – target 10% increase on 19/20 numbers.

Results

- During the 2019-20 period Council hosted a minimum of 7 community events in Jabiru, 3 in Minjilang, 4 in Warruwi, 3 in Gunbalanya and 8 in Maningrida. Target achieved
- The minimum number of articles/photos contributed to the Wire was 5 per edition. Target achieved.
- There were over 31,000 genuine visits to the website which is a 10% increase. Target achieved.

CUSTOMER RELATIONSHIP MANAGEMENT & ADMINISTRATION OF LOCAL LAWS

Definition

The aim of each of Council's administrative offices is to manage relationships, especially as a conduit between Council, Local Authorities and its community members. Each office ensures effective and efficient management of Council business and service delivery and respond to complaints.

Outcomes

- Effective, efficient, accountable and transparent leadership on behalf of the communities
- Strong connectedness to Local Authorities
- Sound grasp of community issues

Objectives

- 1.3 Efficient and effective community service delivery

Strategies

- Ensure capacity for customer relationship management including complaints procedures and mechanisms for community feedback on service delivery
- Contribute and report to Local Authorities
- Provide a front counter customer service in each community
- Provide services for the hire and lease of Council facilities
- Provide services for the receipting of Council payments
- Provide internal mail and courier services

Measures

- Complaints and positive feedback are reported to the Administration – target 100%
- Complaints are acknowledged within 5 working days – target 90%
- Complaints are finalised within 15 working days – target 100%
- Local Authority Projects completed on Budget - target 90%

Results

- Complaints and management procedure followed in Jabiru - 100%. Target achieved.
- All complaints were acknowledged within the agreed timeframe. Target achieved.
- 100 % of complaints were finalised within the allocated timeframe
- LA projects delivered on budget 100% achieved, however due to covid 19 the delivery and completion of many LA projects were delayed.

GOVERNANCE & ADMINISTRATION OF COUNCIL

Definition

Governance is the function fulfilled by the elected members of the West Arnhem Regional Council and Council representation on other organisations or Council subsidiaries. Executive support is provided to enable elected members to discharge their duties and responsibilities.

Outcomes

- Effective, efficient, accountable and transparent leadership on behalf of the communities
- Well-developed strategic and corporate planning based on consultation

Objectives

- 1.4 Strong governance and leadership

Strategies

- Elected members are to participate in all Council, Committee and Local Authority meetings
- Elected members and senior staff are to be available to community members to discuss Council decisions, programs and projects either informally or through community meetings
- Non-confidential Agendas and Minutes of Council, Committee and Local Authority meetings are publicly available at the Council Offices in each community
- Implement ongoing training programs for Councillors
- Maintain records in accordance with legislation
- Produce the key policy and direction documents for the council (including the Regional Plan, Annual Reports and policies)
- Ensure advocacy and representation of Council interests through government, the private sector and the media
- Establish formal and informal mechanisms for community consultation on key issues and input into decision making
- Build effective relationships with governments, stakeholders, businesses and members of the public

Measures

- Council and Committee Meetings achieve a quorum – target 100%
- Council and Committee non-confidential Agendas and Minutes are publicly available three working days before a meeting (Agendas) and 10 working days after a meeting (Minutes) – target 100%

Results

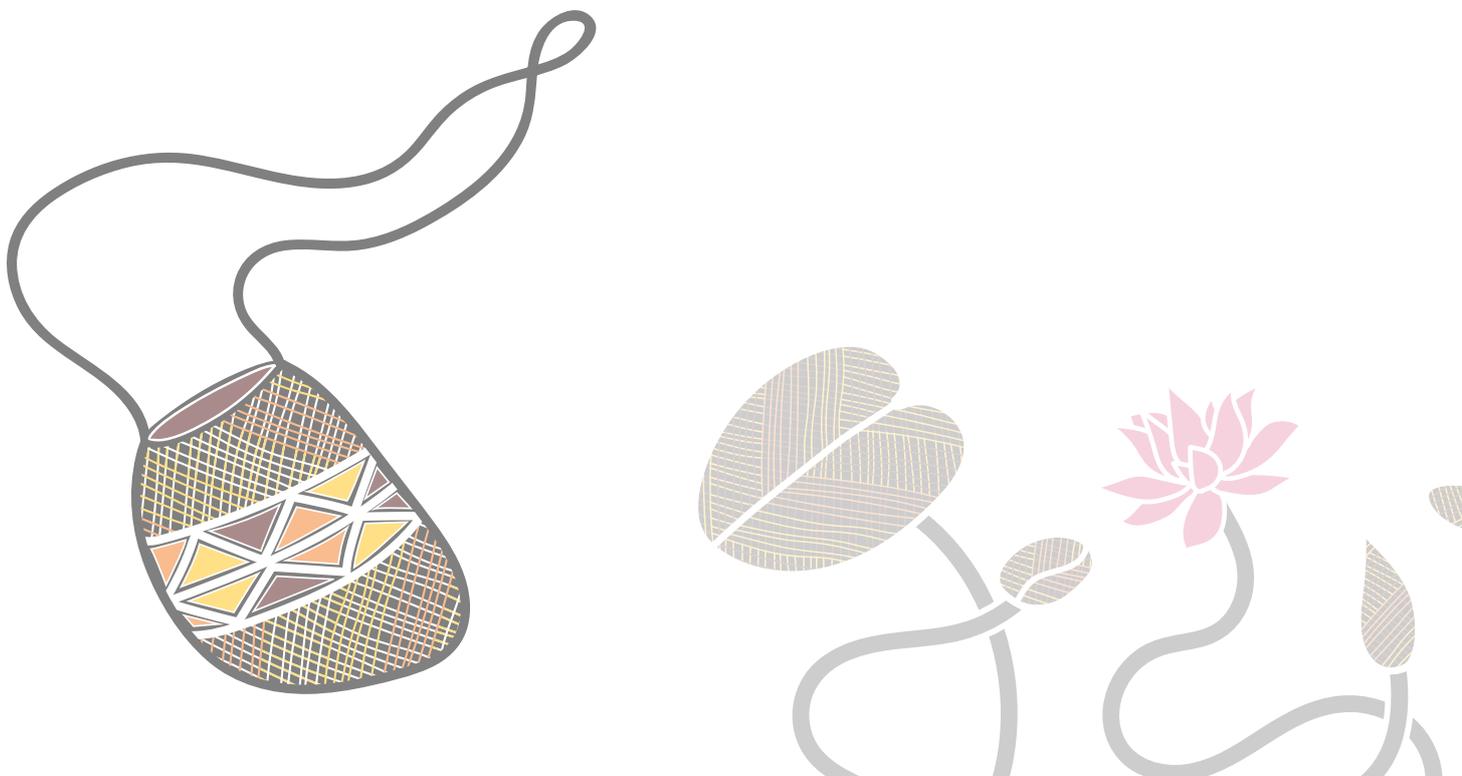
- All Council and Committee Meetings achieved a quorum
- All non-confidential agendas and minutes of Council and Committee meetings were publicly available within the targeted timeframes.

ADMINISTRATION OF LOCAL AUTHORITIES AND COMMITTEES

Definition	<i>The provision of administrative services, training and relevant governance support for Committees and within the communities through Local Authorities.</i>
Outcomes	<ul style="list-style-type: none"> • Governance and Local Authority support • Reports and recommendations to Council • Review of budgets and plans relevant to each community
Objectives	<ul style="list-style-type: none"> • 1.1 Communication that engages the community • 1.3 Efficient and effective community service delivery • 1.4 Strong governance and leadership
Strategies	<ul style="list-style-type: none"> • Provide ongoing administrative and secretarial support for Local Authority and Committee meetings • Provide ongoing training programmes for Local Authority members • Maintain records in accordance with legislation
Measures	<ul style="list-style-type: none"> • 4 meetings of each Local Authority are held each financial year – target 100% • Local Authority meetings are attended by at least one relevant Councillor and at least one manager – target 100%

Results

- Gunbalanya had three local authority meetings during the year. Each of the other local authorities - Maningrida, Warruwi and Minjilang had three local authority meetings and one provisional meeting for the 2019-2020 financial year
- Each Local Authority meeting was attended by at least one relevant Councillor and all were attended by more than one Manager. Target achieved



ADVOCACY AND REPRESENTATION

Definition	<i>The Office of the Chief Executive provides the direction for the organisation in the areas of advocacy and representation.</i>
Outcomes	<ul style="list-style-type: none"> • Advocacy and Representation on local and regional issues
Objectives	<ul style="list-style-type: none"> • 1.4 Strong governance and leadership
Strategies	<ul style="list-style-type: none"> • Ensure advocacy and representation of Council interests through government, the private sector and the media • Establish formal and informal mechanisms for community consultation on key issues and input into decision making • Build effective relationships with governments, businesses and members of the public • Performance of the JTDA Agreement in accordance with the Schedule of Services
Measures	<ul style="list-style-type: none"> • Jabiru Master Plan meetings are attended by CEO and Executive Manager – 100%
Results	<ul style="list-style-type: none"> • WARC is fully compliant with all its service agreement obligations.





GOAL 2: EFFECTIVE AND SUPPORTIVE LOCAL GOVERNMENT ADMINISTRATION

Systems and processes that support the effective and efficient use of financial and human resources.





Pathways training in Essential Services

West Arnhem Regional Council (WARC) wishes to recognise the efforts of dedicated staff member Albert Gawaraidji at Waruwi, on South Goulburn Island.

Albert has been working as a Works Officer with WARC for some time and also spent a period in the housing maintenance department in Waruwi.

However, after expressing an interest in being an assist Essential Services Officer (ESO) with Power and Water, Albert was transferred from works officer to Assistant Essential Services Officer - a position held for indigenous trainees, recruited through the works pathways.

Since then, Albert has been working closely and undertaking training with Waruwi ESO Mark Gavenlock in all areas of providing essential services, to obtain the necessary skills to carry out this important work in the community.

As an assistant ESO, Albert is hands on in all aspects of providing essential services in the community and demonstrated that he has the skills and capability to be successful in this role.

WARC is very proud of Albert who has demonstrated incredible skills and determination to get to where he is today.

WARC Project Coordinator Fatima Tjung said Albert is the second indigenous employee to have successfully remained in this program and is an inspiration and role model to the many young people in the community who wish to contribute to their community's ongoing growth.

The West Arnhem Regional Council ESO Assistant programme (for trainee) was put in place to support the employment of local indigenous staff, and to make remote communities more self-sufficient in the delivery of Essential Services.

WARC are now in the process of organising the Senior ESO to travel to Waruwi to undertake an assessment to ascertain if Albert is competent as an ESO. Once deemed competent, he will be able to travel within West Arnhem as an Essential Services Officer.

Essential Services in Minjilang

West Arnhem Regional Council (WARC) wishes to acknowledge the efforts of Carolas Dai in Minjilang who has excelled in the field of Essential Services.

Commencing as a works assistant in Minjilang in 2017, Carolas expressed an interest in working within the Essential Services area and, after some time, was transferred to be the Assistant Essential Services Officer.

Working along Terry Jackson who is a current ESO, Carolas has learnt all aspects of providing Essential Services in a remote community.

With Terry's guidance, he has since excelled and in July 2019, the Senior ESO travelled to Minjilang to conduct a competency assessment which Carolas passed. This assessment is tool developed by Power and Water Corporation.

As a result, Carolas has since said he is proud to have gained expertise in Essential Services and sees this as an important role in any remote community which keeps the community running.

As the first successful indigenous employee to complete this pathway to become a competent ESO, Carolas strives to continue to be a role model to the younger generation and contribute to the development of knowledge in the communities.

Students from Gunbalanya also shown interest in his work and indicated that they too can be trained to maintain the essential services in their community.

WARC Project Coordinator Fatima Tjung said Carolas shown great skill and commitment to his work as well as building really good relationship with other ESOs.

"He will now be travelling within our communities to provide respite and relief when needed," Fatima said.

Carolas is an example of WARC's commitment to growing our own expertise and empowering the youths in the communities.

City of Palmerston visits Jabiru

The City of Palmerston visited Jabiru in November 2019 to attend an Ordinary Council meeting of the West Arnhem Regional Council and to work towards developing a collaborative working partnership between the respective Councils.

City of Palmerston Elected Members including Mayor Athina Pascoe-Bell and Chief Executive Officer Luccio Cercarelli enjoyed a tour of Jabiru which involved site inspections to the various services provided by WARC.

Both Councils enjoyed the visit and the opportunity to build stronger relationships.



Photo with Natasha Fyles: Mayor Matthew Ryan, Deputy Mayor Anna Egerton, Daniel Findley WARC CEO and Brooke Darmanin WARC Executive Manager met with Health Minister Natasha Fyles in June. While also acknowledging the work by Minister Fyles and the NT Government on managing the COVID-19 pandemic in the NT, WARC also advocated strongly for a new Clinic in Gunbalanya.





SERVICE DELIVERY PLAN

Goal 2: Local Government Administration

FINANCIAL MANAGEMENT

Definition *Provide sound financial management to assist Council to make informed decision on the allocation of resources to meet Council objectives.*

Outcomes

- Annual budgets and long term financial plans
- Financial performance and management reports
- Annual Report (annual financial statements and audits)
- Statutory returns
- Implement, review, update and report on Council Financial Management
- Efficient and effective implementation of policies, processes and control systems for the financial management of Council

Objectives

- 2.1 An effective, efficient and accountable Regional Council

Strategies

- Management of Council's revenue and payable functions
- Manage and deliver on Council's annual statutory and financial obligations
- Develop and implement sound asset accounting practices
- Develop and implement a financially sustainable long term financial plan, annual budget and periodic budget reviews
- Monitor and coordinate external funding provided through grants and commercial contracts

Measures

- Completion of end-of-month processes within 10 working days – target 100%
- Full compliance with statutory requirements – target 100%
- Audit qualifications – target 0

Results

- 100% End of Month Process is complete within 10 working days
- 100% - Compliant
- 100% - Nil Qualifications

RATES, CHARGES AND INVESTMENTS

Definition

The generation of rates and charges is the single most important source of internally generated revenue for Council. Coupled with this is the management of Council's scarce financial resources including the return on investments.

Outcomes

- Monthly report on rates debtors
- Reports to the Executive on determining exempt land
- Property rates and charges notices
- Monthly reports on the return on investments

Objectives

- 2.1 An effective, efficient and accountable Regional Council

Strategies

- Maintain the Rates database including all property details
- Maintain the Rates Register
- Prepare the annual Rates Declaration
- Apply rates concessions as appropriate
- Determine the rateability of properties
- Manage and provide advice on Council's investments in accordance with adopted policy
- Monitor returns on investments including roll-over of term deposits

Measures

- Full compliance with statutory requirements
- Percentage of Rates Debtors outstanding – target less than 5%
- Interest on Investments – target \geq \$150,000 in 20/21

Results

- 100% - Compliant
- 100% target achieved. Rates outstanding 1.4%
- Nil Interest on Investments for 2019/20 was \$234,045

HUMAN RESOURCES

Definition

The provision of human resource management services to all areas of the organisation to ensure that the organisation and employees meet their obligations of conditions of employment, training, and performance.

Outcomes

- Ensure high standards of professionalism and support for Council staff through appropriate human resource policies, plans and procedures
- Implement a recruitment and retention program with emphasis on local employment
- Develop appropriate internal organisational learning and development programs
- Support Indigenous employment opportunities through more effective use of training and employment schemes
- Staff performance management
- Employee counselling and dispute resolution

Objectives

- 2.2 A professional, skilled, safe and stable workforce

Strategies

- Review and implement policies and procedures in accordance with statutory requirements
- Develop a training program that meets WHS, staff and organisational needs
- Undertake annual performance appraisals
- Develop training for selection panels
- Develop a Work, Health and Safety Framework and Strategic Plan

Measures

- Policies and procedures are reviewed in accordance with the required timelines – target 100%
- Performance reviews completed within 30 days – target 90%

Results

- Annual staff turnover significantly reduced from 57% to 40%
- Policies and procedures continue to be reviewed with 100% completion due early 21/22.
- A comprehensive review of annual performance appraisals was undertaken with implementation of new system to be completed 21/22
- Performance reviews completion dates are now reported to the Executive for regular tracking to ensure 100% completion.

RECORDS MANAGEMENT

Definition	<i>Provide services to effectively manage Council's current and historic records and information in accordance with statutory requirements including Freedom of Information and Privacy</i>
Outcomes	<ul style="list-style-type: none"> • Develop and implement archiving and records management processes, policies and procedures • Manage Council's requests and compliance for Records Management • Provide training and development for staff and management regarding Records Management
Objectives	<ul style="list-style-type: none"> • 2.3 Storage and retrieval of records processes which support efficient administration
Strategies	<ul style="list-style-type: none"> • Implement disposal schedule by sentencing and disposing of records • Train staff in the use of Council's Records Management System 'Magiq • Support staff to identify and save important records
Measures	<ul style="list-style-type: none"> • All new staff using Magiq receive training during their probation period – target 75% • Increase in emails saved to Magiq by Manager level and above – target 10% increase on prior year • Number of queries/requests telephoned or sent to records@ for support and responded to within 1 day – target 75% • Sentence 50% of paper records in secondary storage
Results	<ul style="list-style-type: none"> • 100% - All new staff that received induction 75% • 100% - Increase exceeded target at 25% • 100% - Queries responded to within 24 hours exceeded target at 90% • 100% - Paper records in secondary storage 80%

RISK MANAGEMENT

Definition

The provision of strategic and corporate management plans to reduce risk to the organisation resulting from the act of providing services, management of assets and infrastructure, and administrative functions.

Outcomes

- Risk management plan and risk register
- Administrative policies and procedures
- Internal and external audit recommendations
- Insurance policies
- Reports to the Audit Committee

Objectives

- 2.6 The minimisation of risks associated with the operations of Council

Strategies

- Update risk registers and ensure appropriate treatment plans are implemented
- Undertake internal audits as per audit plan
- Regular review of insurance premiums

Measures

- Internal audits completed as per adopted audit plan – target 100%
- Overall reduction of risk rating within the risk register – target 10% reduction

Results

- The Strategic Internal Audit Plan for 2020-2022 identified three internal audits to be completed during the period of 2019-2020.
- Risk #2.1 – An audit review of Rates Debtors as at 30 June 2019 to assess achievement of target was deferred to 2020-2021 due to the impact of the COVID-19 pandemic and staff changes.
- Risk #3.1 – An internal Audit of existing controls relating to procurement policies and procedures was deferred to 2020-2021 due to the impact of the COVID-19 pandemic and staff changes.
- Risk # 6.1 – An audit review encompassing a full risk and cost benefit analysis of the delivery of social programmes by 30.6.2019 was completed by KPMG.
- The current risk register identifies 22 key risks to Council. Following a review of the Residual Risk Rating of these risks in May 2020 no ratings were downgraded or upgraded

COUNCIL STRATEGIC PLANNING AND REPORTING

Definition

Provide strategic leadership, planning, direction and management of Council's corporate programs and activities ensuring efficient and effective service delivery.

Outcomes

- Regular reporting against Council's strategic plans
- Development and implementation of Council plans, policy and decisions
- Regional Plan
- Annual Report
- Statutory returns

Objectives

- 2.4 Planning and reporting that informs Council's decision-making processes

Strategies

- Provide strategic and operational leadership
- Lead development and implementation of Council plans, policy and decisions
- Manage council's legislative compliance

Measures

- Compliance with statutory requirements – target 100%
- Develop and implement a strategic approach to seeking external grants – 30.12.2020

Results

- 100 % compliance with statutory requirements was achieved
- A grants strategy was developed and implemented, however, due to staff movement within the organisation and including the recruitment of a new Grants Manager the strategy is under review with the review anticipated to be completed by 30.01.21

IT AND COMMUNICATIONS

Definition

Provide efficient/functional/reliable and cost effective information and communication technology to enable the organisation to achieve its strategic goals.

Outcomes

- Staff proficient and confident in the use of Information Technology resources
- Provision of a reliable and modern information technology infrastructure
- Provision of a relevant and effective Information Technology solution backed by a high level of availability, support and systems expertise
- Provision of modern Information Technology solutions to maximise Service Delivery and attract forward thinking and progress staff to our organisation by providing them with an effective and relevant Information Technology solution
- Provision of new and innovative strategic business systems such as Project Management, Program Delivery, Time Management & Workflow solutions with an emphasis on business analysis and an effective implementation and related support services

Objectives

- 2.5 Effective and innovative Information Technology Solutions which maximise service delivery

Strategies

- Effectively plan for and deliver Council's future technology needs through the provision of a well maintained & managed Information Technology Platform
- Optimise the delivery of Information Technology services and equipment to required work locations to meet staff and Service Delivery needs
- Optimise costs associated with Information Technology delivery, including communications, both fixed and mobile; data, voice and video services and staff equipment
- Provision of innovative, relevant and cost effective Information Technology solutions to solve service delivery challenges
- Provision of staff training and support services for all in house information technology systems
- Undertake a thorough analysis of Information Technology needs across the organisation with the intention of developing an Information Technology Strategic Plan

IT AND COMMUNICATIONS

Measures

- Compliance with industry standard hardware maintenance and replacement schedule – target 90%
- Compliance with Industry standard service availability schedules
- Publication of ICT strategic plan by 31.12.2020

Results

- 100% Hardware kept up to date at all times and replaced as required
 - 95% achieved. Wireless bridge to Gunbalanya Night Patrol to complete
 - This has been deferred to 2021-2022as per revised internal Audit Plan
-



GOAL 3: LOCAL INFRASTRUCTURE

Well maintained and enhanced built and natural environment





Maningrida Pool Shade Sail

The Maningrida Pool's shade sail has been recently reconstructed over the facility and is already benefitting the community.

Now the reconstructed shade sail is in place, patrons are protected from heat and UV rays from the sun.

This project involved reengineering the structure, including footing design, cable rope redesign and all the additional features to meet compliance requirements.

The shade sail continues to be an important part of the pool which provides shade and shelter away from the elements.

The reconstruction works commenced late October 2019 and were completed by mid-February this year.

West Arnhem Regional Council funded this project with the original shade sail funded by the Maningrida Local Authority.

Jabiru Pool Solar Installation

West Arnhem Regional Council (WARC) has made another positive step forward in reducing their environmental footprint by investing in solar power energy at both the Maningrida and Jabiru Swimming Pools.

Funded by the Department of Local Government, Housing and Community Development, WARC recently engaged Rimfire Energy to install solar PV systems to power the large plant rooms at both pool facilities.

Operating filtration and chlorination 24-7, the rooms previously consumed large amounts of electricity, but now 100 per cent of the solar power generated will be consumed at each site.

Incredibly this will see a combined saving of over 65,000 KWH per year.

West Arnhem Regional Council Assets and Projects Manager Clem Beard said it is extremely important to continue to implement energy-saving systems to Council's assets across West Arnhem communities.

"The changeover to solar at both the Maningrida and Jabiru Pool facilities is a great step towards a more energy efficient and sustainable footprint of our operations," he said.

"While having long-term benefits, it also demonstrates Council's commitment to use 50 per cent renewable energy by 2030. And, it will greatly reduce costs in power consumption for many years to come."

This project was supported by the Energy Efficiency and Sustainability Grant and was also partially funded by Council's Capital Reserve.



SERVICE DELIVERY PLAN

Goal 3: Local Infrastructure

ASSET MANAGEMENT (2058)	
Definition	<i>Manage and implement a Council wide framework for sustainable whole of life asset management to provide the desired level of service to the community.</i>
Outcomes	<ul style="list-style-type: none"> • Develop, implement and maintain a corporate asset register • Undertake cyclic condition assessments • Collection and maintenance of asset information • Forward works planning
Objectives	<ul style="list-style-type: none"> • 3.1 Infrastructure and asset management strategies appropriate to the needs of Council
Strategies	<ul style="list-style-type: none"> • Manage a Corporate Asset Management Strategy and asset management plans for defined asset classes • Manage and review the renewal and replacement program • Coordinate projects within communities • Identify and develop an Asset Maintenance Tracking System that includes cyclical inspections
Measures	<ul style="list-style-type: none"> • Implementation of the tracking system for identifying and capturing operations maintenance costs to be completed by 31.12.2020 • Identify a new asset maintenance planning system. 30.06.2021
Results	<ul style="list-style-type: none"> • A comprehensive review of the tracking system was completed with the existing system deemed to be replaced with new IT programs. This new system rollout schedule remains on track for completion by 31.12.2020. • 10 Year Asset Management Plan completed.

LIGHTING FOR PUBLIC SAFETY, INC STREET LIGHTING (2004)

Definition	<i>Upgrade street signs and traffic management infrastructure.</i>
Outcomes	<ul style="list-style-type: none"> • Community street lighting is in a fit-for-purpose condition • Asset management plans and policies • Street lighting upgrade programs
Objectives	<ul style="list-style-type: none"> • 3.2 Safe and reliable roads, footpaths and street lighting
Strategies	<ul style="list-style-type: none"> • All assets are managed and maintained in accordance with plans and policies • Develop and implement plans and policies for managing street lighting • Implement proactive and reactive service request systems • Minimise operational costs and maximise functionality of street lighting
Measures	<ul style="list-style-type: none"> • All non-functioning streetlights repaired bi-annually as per set program - 100% • Repairs and Maintenance System implemented and records maintained for each community – target 100% • Monthly audits conducted on street lights – documented, recorded and filed -100% • Functioning street lights per audit per community – target 80%
Results	<ul style="list-style-type: none"> • All non-functioning streetlights repaired bi-annually achieved as per set program • Target achieved with repairs and maintenance recorded for each community • Target achieved with monthly street light audits documented, recorded and filed

LOCAL ROAD MANAGEMENT AND MAINTENANCE

Definition *The provision of serviceable and safe roads, footpaths and street furniture within the communities.*

Outcomes

- Roads, footpaths and stormwater asset maintenance programs
- Road and footpath construction project programs
- Stormwater network upgrade programs
- Upgrade street signs and traffic management infrastructure

Objectives

- 3.2 Safe and reliable roads, footpaths and street lighting

Strategies

- Develop and schedule road, footpath and stormwater maintenance programs for each community
- Carry out hazard identification and road condition assessment report templates
- Investigate partnership opportunities with external service providers to reduce mobilisation costs
- Determine grading frequency of internal access roads for each community
- Continually monitor and carry out minor road repairs
- Develop and implement a traffic management plan for each community

Measures

- Maintenance activities are carried out in accordance with the programs – target 100%
- Inspections and works required entered in asset database in all communities – target 100%
- Traffic Management Plan implemented and maintained for each community - target 30.12.2020. *Extension of the completion date due to the current travel restrictions added 6 months.*

Results

- This is currently underway, works identified are programmed
- Inspections are carried out per the asset management plan and documented.
- A Traffic Management Plan has been developed for each community. Gunbalanya and Warruwi's Traffic Management Plans have been adopted and implemented. The remaining communities Traffic Management Plans are scheduled for consultation and implementation in 21/22.

MAINTENANCE PARKS, RESERVES, OPEN SPACES

Definition

The provision of community amenity through aesthetically pleasing parks, ovals, public open spaces and gazetted cemeteries.

Outcomes

- Mowing and slashing programs
- Watering of grassed areas
- Maintenance of cemeteries
- Parks & Open Spaces with established shade areas
- Well maintained playgrounds

Objectives

- 3.3 Attractive parks, gardens, streetscapes and open spaces

Strategies

- Develop and schedule maintenance programs for parks, ovals and reserves
- Undertake maintenance of gazetted cemeteries
- Undertake community consultation on the establishment of gazetted cemeteries in Gunbalanya and Maningrida
- Monitor the condition of footpaths, driveways and walkways throughout the region
- Inspection programs maintained for playgrounds, parks and open spaces

Measures

- Maintenance activities are carried out in accordance with the program budget – target 100%
- Percentage of known footpaths hazards made safe within 24 hours – target 85%
- Maintenance Programme maintained with all assets kept in a safe condition – target 100%
- Safety audits conducted on trees throughout the community that council is responsible for - 100% inspection performed as per the program
- Community consultation in Warruwi and Gunbalanya regarding new cemetery location 30.06.2021

Results

- All open spaces mowed and maintained 100%
- All hazards reported within 24 hrs
- All maintenance on assets completed and kept in safe condition - 100%
- Safety audit conducted and completed as per management plan - 100%
- Initial community consultation in Minjilang and Maningrida regarding cemeteries completed

FLEET, PLANT AND EQUIPMENT MAINTENANCE

Definition

Management of Council's vehicle, plant and equipment resources.

Outcomes

- A well maintained fleet of plant, vehicles and equipment
- Development and implementation of a strategic fleet asset management plan
- Fuel distribution facilities capable of safely meeting Council's service delivery requirements

Objectives

- 3.4 Modern and well maintained fleet of plant and vehicles capable of meeting service delivery requirements

Strategies

- Carry out reviews of the strategic fleet asset management plan
- Maintain accurate vehicle, plant and equipment data
- Implement effective cost recovery mechanisms for use of Council's vehicles, plant and equipment
- Continuously monitor vehicle usage in relation to compliance with Council policy
- Ensure vehicles, plant and equipment are fully serviced as per the strategic plan for the useful life of the asset
- Securely store Council vehicles after hours and when not in use
- Upgrade fuel distribution infrastructure to comply with relevant standards and business requirements
- Maintain adequate stock levels

Measures

- Vehicles inspected as per the strategic fleet management plan – target 100%
- Year-on-year comparison of maintenance costs – target 5% reduction
- Review and Monitor stocks purchased and used in community workshops - target 90%
- Repairs and maintenance requests performed in-line with the strategic plan

Results

- All vehicles inspected. Target achieved. 100% complete
- Maintenance costs increased 10% from last year. Target not achieved
- Stock materials have significantly reduced with most materials charged directly to the vehicles and Plant. Target of 90% achieved.
- All repairs and maintenance activities have been performed in accordance with the strategic plan.

MAINTENANCE & UPGRADE OF COUNCIL-CONTROLLED BUILDINGS

Definition *Manage and maintain Council controlled buildings, facilities and fixed assets.*

Outcomes

- Buildings, facilities and fixed assets are in a fit-for-purpose condition
- Asset management plans and policies

Objectives

- 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements

Strategies

- All assets are managed and maintained in accordance with plans and policies
- Investigate opportunities to source external funding for infrastructure upgrades
- Implement proactive and reactive service request systems
- Maintain accurate building infrastructure records
- Provide ongoing maintenance and capital upgrades to all Council controlled buildings
- Undertake measures aiming to reduce future reactive maintenance to Council controlled assets

Measures

- Upgrades/replacement estimates for each Asset identified for future funding requirements – target 100%
- Repairs and maintenance requests performed in line with the strategic plan – target 100%
- Building maintenance completed within budget – target 90%
- All Repairs and Maintenance records maintained for each community – target 100%
- Inspections carried out as per the asset inspection periods – target 100%

Results

- 100% of estimates completed and registered
- Repairs and maintenance requests performed in line with the strategic plan – 100% target complete
- Majority of works met or below budget. Target of 90% achieved.
- 100% of records captured and stored in the Works Order System and Infoexpert
- 100% of inspections performed in accordance with asset management plan

MANAGE STAFF HOUSING TENANCY

Definition	<i>Manage Council housing, furniture and fittings provided to Staff</i>
Outcomes	<ul style="list-style-type: none"> • Furniture and fittings are in a fit-for-purpose condition • Property management plans and policies
Objectives	<ul style="list-style-type: none"> • 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements
Strategies	<ul style="list-style-type: none"> • Ensure the appropriate policies and procedures are developed and implemented • All tenancies are managed and maintained in accordance with the <i>Residential Tenancies Act</i>, and Council policies and procedures • Carry out routine inspections of properties, furniture and fittings as per the procedures • Entering data into service request systems to be actioned accordingly • Maintain tenancy records in line with the requirements of the Residential Tenancies Act • Secure funding for additional housing
Measures	<ul style="list-style-type: none"> • Complete tenancy management documentation in place for tenancies – target 100% • RTA Tenancy requests responded to within allocated time frame – target 100% • Inspection schedule adhered to – target 100% • Identify maintenance requirements and enter into the Repairs and Maintenance System – target 90% • Tenant damage is actioned and rectified within specified timeframes following tenancy inspections – target 100%
Results	<ul style="list-style-type: none"> • 100% - Target achieved with all tenancy management documentation in place for tenancies • All RTA Tenancy requests responded to within allocated time frame • 100% - Target Achieved. Inspection schedule adhered to. • All maintenance requirements were identified and entered into the Repairs and Maintenance System. • 100% - Target Achieved.

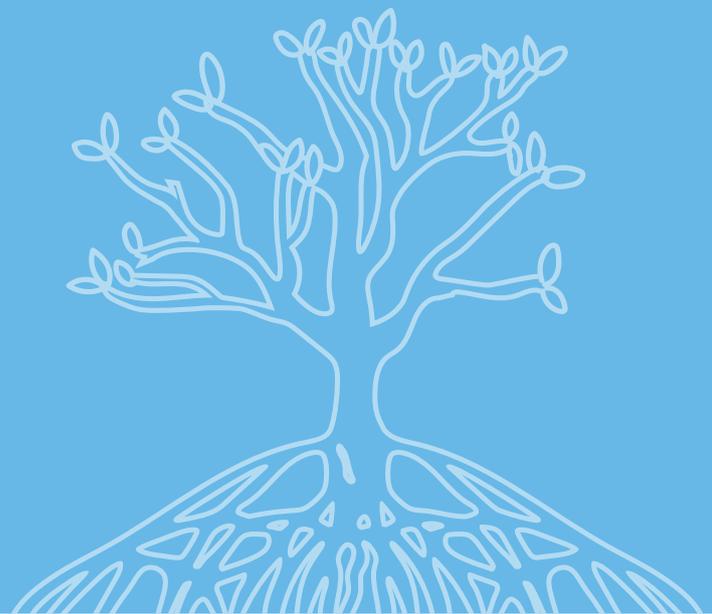
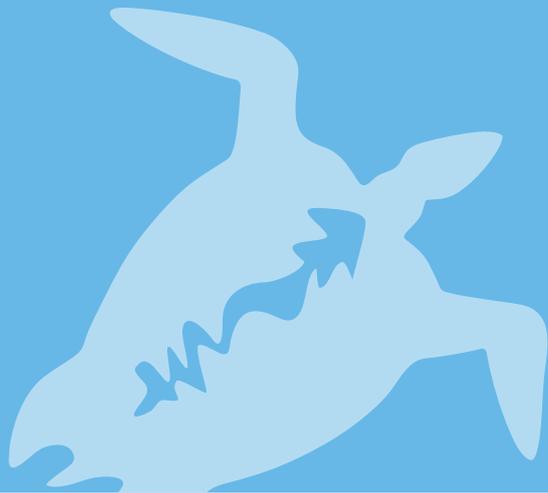
MANAGEMENT & MAINTENANCE OF SWIMMING POOLS (2015)

Definition	<i>Manage and maintain the community swimming pools in Maningrida and Jabiru for the general benefit and satisfaction of the community.</i>
Outcomes	<ul style="list-style-type: none"> Swimming pools are maintained and operated in a safe and culturally appropriate manner Cost efficient maintenance practices
Objectives	<ul style="list-style-type: none"> 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements
Strategies	<ul style="list-style-type: none"> Plant room operational procedures are documented for each pool Provide opening hours to meet the community requirements and to ensure reasonable operating costs Employ staff to meet supervision ratios and cultural needs Provide staff training to ensure plant operations are safe and efficient Review the outcome of the internal audit and implement actions deemed appropriate
Measures	<ul style="list-style-type: none"> Plant Room kept clean and safe for operational requirements – target 100% Comparison of year-on-year operating costs – target maximum 10% increase Adherence to relevant legislation for pool attendants – target 100% Record daily attendance to ensure compliance with legislation
Results	<ul style="list-style-type: none"> Achieved target of 100%. Plant rooms kept clean and safe as per operational requirements. An analysis of year on year operating costs revealed costs had decreased by more than 10%. Target achieved. All relevant legislation for pool attendants was adhered to. Daily attendance was recorded as per legislative requirements. Target Achieved.

MANAGEMENT AND ADMINISTRATION OF LOCAL LAWS

Definition	<i>By-laws are developed by Council to regulate and control activities within the West Arnhem Region and in particular the Jabiru community. The development and enforcement of these by-laws ensures that Council's infrastructure and assets are used appropriately so as to attract economic development and ensure community safety.</i>
Outcomes	<ul style="list-style-type: none"> • Development and review of local laws
Objectives	<ul style="list-style-type: none"> • 3.6 The development and enforcement of laws that enhance economic development and community safety
Strategies	<ul style="list-style-type: none"> • Formulate a process for developing, implementing and enforcing by-laws • Undertake community consultation and education regarding existing and proposed by-laws • Work with the Local Government Association of the NT on the revision of existing by-laws and the development of new by-laws • Ensure appropriate signage is in place where by-laws exist
Measures	<ul style="list-style-type: none"> • Conduct a review of Jabiru signage to ensure it is compliant with Jabiru By-Laws by 30.12.2020. <i>Require additional 6 months as signage needs to be rectified awaiting the lifting of the travel restrictions.</i> • Attend LGANT meetings as required
Results	<ul style="list-style-type: none"> • Target achieved 100% • Target achieved 100%





GOAL 4: LOCAL ENVIRONMENT HEALTH

Initiatives which promote healthy, clean living conditions to improve health outcomes.





Healthy skin and healthy home initiative

The importance of skin health was put in the spotlight with a very successful 'healthy skin, healthy community' initiative taking place in Gunbalanya over the last two weeks.

With the overall goal to promote health and wellbeing in Gunbalanya, the whole-of-community initiative involved a great number of agencies delivering different components including health promotions, health checks at the Clinic, door-to-door education, a community clean up, a tidy home and garden competition and more.

The agencies involved were Gunbalanya Health Centre, West Arnhem Regional Council, One Disease Mob, Intract, Gunbalanya Community School, Red Lily Health Board, Safer Communities for Children, ALPA, CDP and Community Care.

Throughout the week, health workers from the various agencies went around visiting residents and stakeholders in the community to raise awareness about the importance of skin care, crusted scabies, overall skin health as well as providing free bags of goodies.

Asher Badari of the Gunbalanya Health Centre said it is very important for people of all ages to know how to identify skin abnormalities and to regularly perform check-ups on each other.

Linking healthy skin with a healthy community, residents were also encouraged to clean their home and garden with an exciting competition and great prizes thanks to West Arnhem Regional Council.

This competition was judged by Member for Arafura Lawrence Costa MLA with community member Paulette announced as the winner at a huge community celebration with bush tucker, music and more.

West Arnhem Regional Council also supported the week by providing extra hard rubbish runs, skip bins and removing abandoned car bodies around the community.

A huge congratulations to all involved in making the initiative a great success.

Maningrida WARC office carpark re-seal

West Arnhem Regional Council recently carried out upgrades to the existing Council carpark in Maningrida.

The works, which involved a two coat spray seal, now provide a more suitable pavement for vehicle parking, while making the road surface much safer for pedestrians, general public use and increasing disability access to the local shops, post office etc.

As well as all of these benefits, the road sealing reduces dust on a great scale and provides all-year-round surface protection from rain.

With West Arnhem Regional Council's works crew in Maningrida carrying out the works, the project also provided opportunities for staff training in road sealing, applying emulsion out of a high pressure unit and spreading and compacting layers of road aggregate. In order to carry out the project, WARC purchased the bitumen spray unit which was used for the car park and landfill site sealing.

The emulsion tack coat use is environmentally-friendly which will also benefit the community.

SERVICE DELIVERY PLAN

Goal 4: Local Environment Health

WATER & SEWERAGE MANAGEMENT

Definition	<i>Management and maintenance of the town water supply and sewerage services in Jabiru.</i>
Outcomes	<ul style="list-style-type: none"> • Management of groundwater bores (Jabiru) • Management of water distribution network (Jabiru) • Management of sewerage network (Jabiru)
Objectives	<ul style="list-style-type: none"> • 4.1 The provision of an environmentally and economically sound solid waste, water and sewerage services
Strategies	<ul style="list-style-type: none"> • Undertake the operation and maintenance of the groundwater bores • Undertake the operation and maintenance of the water distribution network • Undertake the operation and maintenance of the sewerage network
Measures	<ul style="list-style-type: none"> • Disruption to Jabiru town water supply – target nil occurrences • Disruption to Jabiru sewerage network – target nil occurrences • All potable water testing in Jabiru meets legislated standards – target 100% • Implementation of the Internal audit recommendations relating to water treatment policies and procedures– 31.12.2020
Results	<ul style="list-style-type: none"> • Target achieved - there were no disruptions to Jabiru town water supply • Target achieved – there were no disruptions to the Jabiru sewerage network • All potable water testing in Jabiru met legislated standards. • The actions arising from the internal audit recommendations relating to water treatment policies and procedures are progressing and anticipated to be completed in 21/22.

WASTE MANAGEMENT	
Definition	<i>The provision of domestic waste collection services in each community, and the management and maintenance of landfill sites as per the Northern Territory Protection Authority Act 2021 (NTEPA).</i>
Outcomes	<ul style="list-style-type: none"> • Domestic waste collection • Landfill site management • Licensed landfill sites where required by the Act
Objectives	<ul style="list-style-type: none"> • 4.1 The provision of an environmentally and economically sound solid waste, water and sewerage services
Strategies	<ul style="list-style-type: none"> • Provide regular domestic waste collection in each community • Ensure landfills at each community are licensed and operate in accordance with Northern Territory Environment Protection Authority (NTEPA) requirements • Plan for long term waste disposal needs • Explore options for recycling materials for each community landfill
Measures	<ul style="list-style-type: none"> • Waste collections completed – target 100% • Landfill sites remain operational – target 100% • Licensed landfills to be achieved by 31.12.2020 (dependent upon responsiveness of NLC)
Results	<ul style="list-style-type: none"> • 100 % Waste collections completed. • All Landfill sites remained operational. Target achieved • Landfill licences obtained. Target achieved



COMPANION ANIMAL CONTROL

Definition	<i>Manage and implement Council's animal control bylaws and animal management plans.</i>
Outcomes	<ul style="list-style-type: none"> • Dog control plan • Community dog control bylaws • Community consultation
Objectives	<ul style="list-style-type: none"> • 4.2 Implementation of sustainable dog management programs which improve the overall health and wellbeing of remote communities
Strategies	<ul style="list-style-type: none"> • Develop and implement a dog management plan • Implementation of a Region-wide dog control bylaws with appropriate community consultation • Develop effective relationships with the communities, Northern Land Council rangers, and National Park authorities • Investigation of dog complaints • Enforce dog registrations as required and breaches in accordance with approved bylaws
Measures	<ul style="list-style-type: none"> • Community consultation on dog By-Laws completed by December 2020. Deadline extended to June 2021. • Ensure compliance with Council By laws and the <i>NT Animal Welfare Act</i>. • Comparison of year-on-year reported dog complaints – target 5% reduction
Results	<ul style="list-style-type: none"> • On Target to be completed by December 2020 • Achieved 100 % compliance with Council By Laws and NT Animal Welfare Act • Year on Year reduction of dog complaints achieved





GOAL 5: LOCAL CIVIC SERVICES

A Council that respects, protects and nurtures the diversity of our culture and heritage





Mahbilil 2019

The 2019 Mahbilil Festival has once again shone a light on the amazing culture and creativity of Kakadu and West Arnhem communities.

The festival held 3 events this year, as well as running alongside the Kurrung Sports Carnival.

Friday night saw the launch of a new mural on the old Bakery building in collaboration with Marrawuddi Gallery.

Visiting artist Ellie Hannon worked with Bininj artists Graham Rostron, Abel Naborlhborlh, Ray Mudjandi, Ayesha Alderson, Nonica Hardy and others to create a massive painting on 2 walls.

The process took 2 weeks of constant work and resulted in a vibrant mix of contemporary and traditional styles.

This continues on from the mural painted for Mahbilil 2018 at the pool.

Mahbilil is branching out from the standard festival model and bringing some well-needed colour and life to some tired buildings in an effort to renew the Jabiru streetscape.

Watch this space for further developments in future years.

The main festival day brought music, arts, bushfoods, workshops and performance together in a celebration of Kakadu culture.

The park looked incredible with the sculptural creations of artist Techy Masero who continues to add more creatures to the collection each year.

The Djurrubu Rangers served up bushfoods all afternoon from the gungarre ground ovens and also from the coals, including crocodile, buffalo, barra and of course the Mahbilil signature dish – magpie goose.

The weaving workshops, courtesy of Kakadu Tourism, attracted big crowds all afternoon and the traditional language Bininj Kunwok stall educated the crowds. The

Magpie Goose cooking competition attracted 12 entries of impressive quality and was judged by Member for Arnhem Selena Uibo and TV Presenter Allan Clarke.

First prize was taken out by visiting cook Julie Fearnley and People's Choice by long-time entrant Jackie Christopherson.

The stage program saw a beautiful mix of local and interstate musical acts including The Jabirumours, Ripple Effect, Shellie Morris, Phoebe Jacobs, Minjilang Konnection, Shane Howard Trio and of course local legends – Black Rock Band! MC Shaun Choolburra had everyone in stitches with his banter and story telling.

One of the highlights this year was the Jabiru Area School (JAS) dance performance.

Mahbilil and JAS have been working on this project each year for many years and this year Corrugated Youth Arts developed the work with the students. Performance mentors Jinu Mathew and Amy Simpson brought the best out in the students and the show was incredible.

The crowd was estimated at around 2500 over the day, from Jabiru locals to West Arnhem communities to Darwin visitors and international tourists, the crowd got right into the festive spirit and made the day a huge success.

Sunday night saw a new event for the Mahbilil weekend – an outdoor movie screening of 'Bran Nue Dae' at the Croc Event Lawns which was a fun and chilled way to round out the events.

The event is produced by Gundjeihmi Aboriginal Corporation on behalf of the community. Many thanks to the funding partners KWAST, ERA, NT Government (through the Community Benefit Fund), WARC, Kakadu National Park and Veolia. It is also supported by Jabiru Foodland, Mercure Crocodile Hotel, Kakadu Lodge, Kakadu Tourism, Djurrubu Rangers, Marrawuddi Gallery, Jabiru Area School.

See you at Mahbilil 2020!

Kurrung Sports Carnival 10 year Anniversary

The 10 year anniversary event of the Kurrung Sports Carnival was everything it promised to be with cheers of joy, cries of triumph and an overwhelming sense of community spirit throughout the entire event on August 30 and 31.

Hosted by West Arnhem Regional Council, Kurrung is the largest regional sports event in the region, bringing communities together in friendly competition.

14 teams competed across the men's AFL and men's and women's basketball over two huge days in Jabiru, with participants representing Jabiru, NORFORCE in Darwin, Gunbalanya, Minjilang, Waruwi, Maningrida and Beswick.

In the hotly-contested basketball competitions, it was the two Waruwi teams which dominated the courts to take out both the men's and women's tournaments, demonstrating there is plenty of talent hailing from the small island communities.

In an incredible reign, the women's Waruwi Mardbalk Serpents took out the grand final game against Maningrida to make it their seventh consecutive win, and when it came to the men's basketball, Waruwi Storm came out on top in a battle against their fellow island team, Minjilang.

In what was an emotional and inspiring tournament on the Saturday, the Gunbalanya team took out the men's AFL grand final match to the delight of players, their families and supporters who could not hide their excitement.

On their home turf, the Jabiru Bombers fought their way through each round to make it in the top two teams. Despite their best efforts, Gunbalanya were the best team on the day winning their first grand final in a long

time at Kurrung. The celebrations continued well into the night as the team made their way back home with the winning trophy to be greeted by their proud families and friends across the river.

The Bombers can hold their heads high. They displayed true sportsmanship in congratulating the winners and look forward to a positive season ahead.

This year's 10 year anniversary event was proudly partnered with the No More Campaign and TEABBA Radio, and for the first time the event opened with a 3x3 social basketball game run by Deola D'Brown which was a great hit. Also running alongside Kurrung was the Mahbilil Festival and the Kakadu Deadly Runners hosted the inaugural Warrior Run.

Organisers wish to thank all the official trophy presenters including Member for Arnhem Selena Uibo MLA, Member for Arafura Lawrence Costa MLA, WARC Mayor Matthew Ryan, Deputy Mayor Anna Egerton and Elected Members.

A huge thanks must go to the sponsors; Northern Territory Government, Department of the Prime Minister and Cabinet, Kakadu Lodge, ERA, Crocodile Hotel, No More Violence Campaign, Jabiru Area School, Boots For All, Puma Jabiru, Gunbalanya Meats, TEABBA Radio, Intersport, Jabiru Foodland, Jabiru Sports and Social Club, TEAM Health, Gunbalanya Sports and Social Club, Bawinanga Aboriginal Corporation, MPA, ALPA, Arujumu, Adjumarllari Store, AFL NT and GREATS Youth Service.

See you all next year at the 2020 Kurrung Sports Carnival!

All photos feature on Facebook!





GUNBALANYA GLORY

The AFL competition was full of action and surprises this year. In the end it came down to goal difference which saw Gunbalanya and Jabiru face off in the grand final match.

This year also saw the new entry of Beswick into the competition. While the team didn't make the finals rounds, they showed fantastic enthusiasm and sportsmanship.

This was the first time in the last six years of Kurrung competition that Minjilang was not in a final, narrowly missing out with Maningrida claiming third place in the tournament ladder.

This year Gunbalanya was hard to beat. Match after match, the Gunbalanya boys displayed an unbeatable spirit, team work and strategic plays as they surged upwards on the competition ladder.

Event organisers said, "It's hard to believe that two years ago, Gunbalanya was at the bottom of the ladder. Then last year, they rose to the top two on the ladder and ended the tournament as runners up to

Minjilang. And this year, they put in every effort down to the final whistle to claim victory against Jabiru and take home the championship trophy. This shows true determination. They played their heart out all day and in a twist of irony, the only match they lost during the round robins competition was to the Jabiru Bombers!"

In the grand final tournament, Jabiru showed their strong experience as finalists on home turf and displayed solid techniques and all-round sportsmanship throughout the day. In the end Gunbalanya were just too tough to beat with a spectacular 2.3 (15) to 1.2 (8) win.

Gunbalanya team and supporters were ecstatic with the victory with cheers, backflips and dancing all through the presentation. By all accounts, celebrations continued well into the night in Gunbalanya with families and friends.





WARRUWI WINNERS

It was a tense evening of basketball at the Jabiru Courts on the Friday as five teams battled it out in the men's basketball tournament which was the official opener event of the Kurrung Sports Carnival in 2019. A new arrival to the competition, Norforce made their debut with two early wins in the competition, narrowly missing out as the finals drew closer after losing to Warruwi and Minjilang in their last two games.

It was down to the two islands for the grand final competition and the two teams of Minjilang and Warruwi did not disappoint with a thrilling finale that had the crowds roaring.

Match referee Deola D'Brown from Darwin, officiated the competition as Warruwi dominated their way through the nerve-wracking 10 minute halves under lights.

For the second consecutive year, Warruwi were undefeated, with a fantastic victory against Minjilang. The final score: Minjilang 10, Warruwi 26.

Speaking to the cheering crowd, Warruwi team captain expressed gratitude to all involved in making the competition.

MAGICAL MARDBALK SERPENTS

Defending champions, Mardbalk Serpents reigned supreme with the seventh consecutive win in the women's basketball tournament. The island team showed their curtsied prowess winning every game in the round robins and then grabbing a powerful win in the grand final against Maningrida.

Maningrida who travelled for five hours on dirt roads to compete, provided some spectacular plays in the nail-biting game. In the end it was Warruwi's experience along with some thrilling offensive plays that saw the Serpents claim victory in the grand final match with a score Warruwi - 25 to Maningrida 6.

All teams provided terrific plays on the day, with Jabiru, Minjilang, Maningrida and Warruwi competing throughout the hot day in round robin competitions at the Jabiru school courts preceded by a friendly tournament on the Friday night. A special appearance by Healthy Harold all the way from Katherine provided some exciting match entertainment as well.

SERVICE DELIVERY PLAN

Goal 5: Local Civic Services

LIBRARY AND CULTURAL HERITAGE SERVICE

Definition *The provision of free access to library and information services in Jabiru which assist in meeting the recreational, informational and cultural needs of the community.*

Objectives

- 5.1 Facilitate the delivery of library and cultural heritage services

Measures

- Year-to-year comparison of circulation stats
- Number of annual library visits – target >1,000
- Number of items loaned annually – target > 500

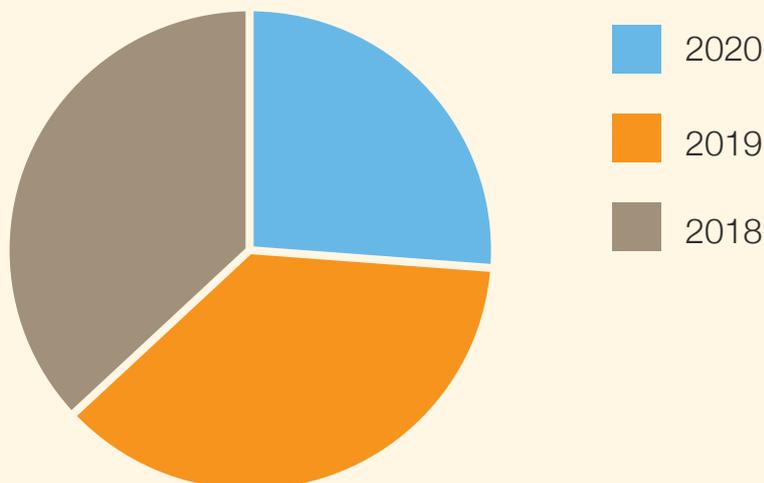
Circulation is reduced this year due to the COVID19 closure for 3 months.

Results

Library visits have also decreased due to COVID19 closure total visits 790.

Items loaned has decreased total amount is 1200.

Circulation





GOAL 6: COMMUNITY SOCIAL PROGRAMMES AND COMMERCIAL SERVICES

A council which provides programmes and services that support and contribute to the wellbeing of its community members



Jabiru and Maningrida sport and recreation teams creating learning materials

The youth in Maningrida have shown their incredible filming, acting and video editing skills following the release of a short video clip made with the support of the West Arnhem Regional Council's Youth, Sport and Recreation team in the community.

The video features youth in the community explaining the importance of remaining safe and healthy while also providing tips on how to maintain personal hygiene.

The video has been extremely popular online and was also displayed throughout the community.

WARC's Jabiru Sport and Recreation and Library teams have also combined to deliver digital programs and activities for the community.

While children are unable to attend activities in person, members of the community can now engage in a range of resources and activity materials online through the WARC Jabiru Sport and Recreation Facebook, Instagram and YouTube accounts.

There are also a wide variety of activities to choose from for all ages and abilities – including storytime, craft tutorials, fitness programs and more.

To help with the transition to additional remote learning, WARC is also putting together a number of activity packs for young people to do over the holidays. These have included colour therapy and craft and Easter themed activities for those who reside on outstations.

For further information, visit the West Arnhem Regional Council website or 'follow' the 'Jabiru Sport and recreation' Facebook page.

To help with the transition to remote learning WARC is also putting together a number of activity packs for young people to do over the holidays. These have included colour therapy and craft and Easter themed activities for those who reside on outstations. For further information, visit the West Arnhem Regional Council website or 'follow' the 'Jabiru Sport and recreation' Facebook page.

Supporting young leaders

Key members of West Arnhem Regional Council's (WARC) Youth, Sport and Recreation, Pool and OSHC (Outside School Hours Care) leadership team came together recently to continue progress of the regional Youth Leadership Program and to finalise a regional model for the future.

The youth leadership program seeks to support young people to be the leaders they want to be and ensure that the WARC youth programs respond to what young people want.

Development of the program began in late 2018 with a youth focused consultation in Maningrida, Minjilang, Waruwi and Gunbalanya. Young people shared their understandings of leadership, their aspirations to be leaders and what programs they would like from WARC.

Young people said they want avenues to work along with WARC Youth Sport and Rec/OSHC staff to create programs and events.

This kind of participation, such as work experience, can help young people build valuable skills in planning and event management,

a chance to be creative and try new things and build a mentor relationship with YSR/OSHC staff.

Young people emphasised that cultural activities should feature more in WARC programming, such as fishing, bush walks, bush foods collection and connection with local leaders and Elders. Young people encouraged non-local staff to learn from local staff and young people, about language and place.

As a result, the program operates in different ways across the region.

In 2019 different approaches were trialed; in Maningrida, this included spear making, bush foods collection and weaving programs, youth awards and the election of youth leaders.

In Waruwi, young people enjoyed bush foods collection and bush visits in conjunction with the school and

the Rangers, and in Gunbalanya, they saw weekly cultural cook ups and activities at Injalak Arts.

Moving forward, regional teams are focused on recruiting and supporting female and male youth leaders to help design and deliver activities with their peers, build supportive peer mentor relationships and continue to strengthen cultural activities.

Waterpolo sessions at Maningrida Pool

Regular waterpolo sessions have been taking place at the Maningrida Pool, and so far in 2020, the competition is going strong.

Maningrida Pol Team Leader Lachy Nicolson said along with the weather, both participant numbers and the competition are heating up.

“We are getting a good mix of young and old, experienced players and newcomers. Everyone seems to pick up the game pretty quickly and if the noise coming from either end during the game, along with the exhausted faces at the end of a game, is anything to go by, people are really enjoying it!”

All are welcome to attend these sessions and see the pool staff for more information.



Maningrida Post Office wins sales awards

The Maningrida Post Office was recently awarded a number of certificates for top efforts in sales this year.

The Post Office received three certificates in total, including a Certificate of Merit - August, Certificate of Merit - September and Key Sales Focus Winner - September.

While the awards relate to excellence in retail efforts, they also focused on an Australia Post campaign ‘Everyone Matters’. This campaign encouraged all Post Office staff to work on their own health, physically and emotionally as well as the planet.

The Maningrida Post Office staff focused on the recycling efforts which they do in the remote community.

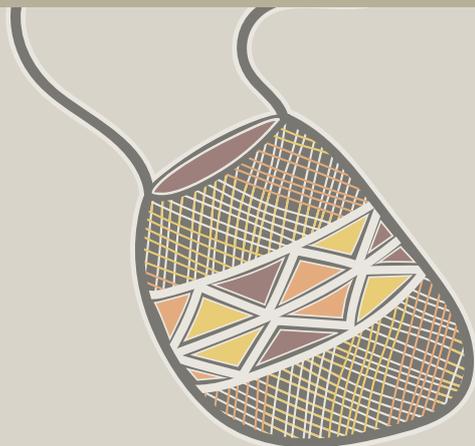
In September, the sale focus was on telecommunications, such as phone devices, and as a result, an outstanding amount of devices were purchased throughout the month.

As the Sales Focus certificates focus on how well sales do comparatively, even small Post Offices like Maningrida can still win.

Great work by all of the staff.

The Post Office is continuing to increase the retail range with lots of items available for purchase:

- Mobile phones
- Speakers
- Headphones
- SD Card
- Gift Cards
- recharge available
- televisions coming soon





Maningrida sport and recreation teams creating learning materials

The youth in Maningrida have shown their incredible filming, acting and video editing skills following the release of a short video clip made with the support of the West Arnhem Regional Council's Youth, Sport and Recreation team in the community.

The video features youth in the community explaining the importance of remaining safe and healthy while also providing tips on how to maintain personal hygiene.

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WARC's Jabiru Sport and Recreation and Library teams have also combined to deliver digital programs and activities for the community.

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There are also a wide variety of activities to choose from for all ages and abilities – including storytime, craft tutorials, fitness programs and more.

To help with the transition to additional remote learning, WARC is also putting together a number of activity packs for young people to do over the holidays. These have included colour therapy and craft and Easter themed activities for those who reside on outstations.

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SERVICE DELIVERY PLAN

Goal 6: Community Social Programmes and Commercial Services

COMMUNITY CARE

Definition

The provision of services that support and contribute to the safety and wellbeing of the older members of the community, people living with a disability, children and their families.

Outcomes

- High quality of care provided to recipients of Aged Care
- Support for carers through the delivery of respite activities
- Employment of aboriginal staff engaged in Aged Care services
- Support for people with disabilities to independently undertake daily living activities
- Provision of quality child care, early learning and school age care services

Objectives

- 6.1 Social programmes that support the safety and wellbeing of community members

Strategies

- The preparation and delivery of 2 meals per day to Aged and Disability clients
- Planned group activities at Community Care Centres
- Individualised personal support for Aged and Disability clients
- Transporting clients for shopping, banking, medical appointments, community and cultural ceremonies
- Centre-based wellbeing support
- Facilitation of reporting and compliance tasks for Aged, Disability and Childcare
- Provide meals for children at the Crèche
- Deliver early learning activities for child development

COMMUNITY CARE

Measures

- Compliance with Home Support Activity Work Plans – target 100%
- Aboriginal employees engaged as frontline Aged Care workers – target 100%

Results

- The Home Support Activity Work Plans are all 100% compliant.
- All Aged care frontline staff identify as Aboriginal and are engaged via the Commonwealth Government's Indigenous Employment Initiative.
- The transition of all WARC Disability clients to the NDIS scheme was achieved by 30.6.2020.
- WARC worked closely with the Commonwealth Government's Department of Education to complete the restructure of the WARC Childcare work unit. This was achieved by 31.12.2019.



COMMUNITY SAFETY

Definition

The Community Safety Program provides community-based intervention initiatives that aim to establish and maintain safety for all community members.

Outcomes

- Divert Aboriginal people away from contact with the criminal justice system
- Increase personal and community safety, particularly for women and children
- Improve school attendance by ensuring that children are at home or in another safe location at night, with a parent or carer, so they are able to go to school every day

Objectives

- 6.1 Social programmes and services that support and contribute to the wellbeing of its community members

Strategies

- Provide a Night Patrol service in Minjilang, Warruwi and Gunbalanya
- Maintain operational relationships with the police at each location
- Participate and inform local community safety meetings
- Provide client referrals to local service providers
- Participate in community events that promote positive community wellbeing, such as "No More Violence" rally and night-time community events
- Staff enrolment in training opportunities which enhance and sustain appropriate community safety skills

Measures

- Implement new Community Safety model for Minjilang and Warruwi by 30.06.2021
- Implement digital data collection tool by 30.06.2021

Results

- The review of the WARC Night Patrol operations model for Minjilang, Warruwi and Gunbalanya was completed by 31.12.2019.
- An updated operations and procedures manual for Night Patrol was completed by 30.06.2020.

GUNBALANYA SAFE HOUSE	
Definition	<i>The Gunbalanya Safe House is at the forefront of supporting and advocating for families and individuals who are experiencing domestic and family violence in the community of Gunbalanya.</i>
Outcomes	<ul style="list-style-type: none"> The Gunbalanya Safe House provides crisis accommodation and support to women and children escaping domestic and family violence
Objectives	<ul style="list-style-type: none"> 6.1 Social programmes and services that support and contribute to the wellbeing of its community members
Strategies	<ul style="list-style-type: none"> Safe House provides 24 hour 7 day a week support to clients who are impacted by domestic and family violence Provision of client accommodation up to 3 months Client referrals to services within Gunbalanya and externally to Darwin Participation in and informing Gunbalanya Community Safety meetings Facilitation and promotion of community events that build awareness of domestic and family violence, such as “No More Violence” rally and International Women’s Day Engage in the broader Northern Territory domestic and family violence sector Staff enrolment in training opportunities which enhance and sustain appropriate community safety skills Review of current safe House model and procedures
Measures	<ul style="list-style-type: none"> Work with local staff to increase the competency levels in responding to Domestic and Family Violence, specifically intake, case management and safety planning with clients – review and report due 30.06.2021 Participate in the Specialist Homeless Service Collection by lodging data monthly to the Australian Institute of Health and Welfare Provide Statistical Profile Reports via SHIP - Client Management System – by 31.12.20 and 30.06.2021 Provide Territory Families with two narrative reports – reporting period 01.07.2020 – 31.12.2020 and 01.01.2021 – 30.06.2021

Results

- WARC engaged industry experts to provide capacity building exercises to Safe House staff. This involved a focus on themes regarding Domestic, Sexual and Family Violence including administration aspects of the service and was completed by 30.06.2020.
- WARC was compliant with all monthly reporting to the Australian Institute of Health and Welfare.
- WARC provided Statistical Profile Reports to complement the narrative reports due 31.12.2019 and 30.06.2020.
- WARC provided two narrative reports to the NT Government Department of Territory Families by the required due dates

YOUTH AND COMMUNITY DEVELOPMENT

Definition

Delivery of youth, sport and recreation activities that enhance Indigenous people's access to physical, emotional and social wellbeing with a focus on Indigenous recruitment and capacity building.

Delivery will be informed by a Community Development framework to ensure that activities are responsive to local preferences, assets and cultural contexts; are developed in consultation and collaboration with the community; and, build local capacity and foster safety and wellbeing, especially for young people.

Outcomes

- Regular sport and recreation activities, including competitions and carnivals that strengthen the safety, health, wellbeing and social inclusion of community members
- Provision of school holiday programs, Remote Sports Voucher program, community events and specialised workshops that foster interest, skills and capacities in diverse activities
- Recruitment of local Indigenous staff and providing opportunities for leadership and learning
- Increased local ownership and capacity for self-organisation of sports and recreation activities
- Targeted programs for vulnerable groups, especially younger people and children
- Access to specialised support through referrals and stakeholder collaboration

Objectives

- 6.1 Social programmes and services that support and contribute to the wellbeing of its community members

Strategies

- Recruit local Indigenous staff and support local capacity and leadership
- Design and implement a Community Development framework, with a focus on young people
- Design and deliver regular weekly programs, sports competitions and community events in consultation with community groups
- Ensure delivery of holiday programs and support the delivery of the Remote Sports Vouchers Scheme
- Design and deliver youth engagement programs in consultation with stakeholders
- Build, utilise and document local assets and stakeholder relationships. Participate in regional planning processes with Youth, Sport and Recreation and Community Services teams;
- Ensure robust data collection systems and contribute to community knowledge
- Promote, celebrate and report on activities and events on publications such as The Wire and on social media
- Ensure compliance with state and federal law and funding requirements

YOUTH AND COMMUNITY DEVELOPMENT

Measures

- Implement digital data collection tool by 30.06.2021
- Complete reports for the periods – 01.07.20 to 30.12.20 and 01.01.21 to 30.06.21

Results

- The Community Development Framework was completed by 30.06.2020 and is utilised as a community engagement and consultation approach.
- This measure was impacted by Covid-19 wherein resources were diverted to critical needs areas. In the light of the current WARC restructure, Youth Leadership Programs will be referenced in the Community Well-being Professional Support Unit Framework that will be completed by 30.12.20.
- WARC used an external specialist consultant to develop restorative practice training to upskill youth work staff in Gunbalanya. This was achieved by 30.06.2020.





OUR FINANCIAL PERFORMANCE



FINANCIAL ANALYSIS OF REPORTS

West Arnhem Regional Council is required to prepare Financial Statements in accordance with Section 131 of the Local Government Act (the Act), the Local Government (Accounting) Regulations, the Australian Accounting Standards and Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board. When completed Section 132 of the Act dictates that the Financial Statements must be externally audited.

The financial report provides information about the financial performance and financial position of Council. It is one means by which the Elected Members of Council advise interested parties on how the finances of Council have performed during the year.

The Audited Financial Statements 2019-2020 which follow consist of four primary financial statements for the current financial period and the comparative previous financial period and the notes to the financial statements.

The four primary financial statements are:

- the Statement of Profit and Loss and Other Comprehensive Income
- the Statement of Financial Position
- the Statement of Changes in Equity
- the Statement of Cash Flows

The notes following these statements explain the accounting policies used in its preparation, and provide additional information on many of the amounts. The notes also provide financial information which is not contained in the primary financial statements.

In previous sections of this 2019-2020 Annual Report, West Arnhem Regional Council's key achievements in striving to meet its Strategic Objectives have been celebrated. Sound financial management also plays a key role in meeting Council's Strategic Objectives, in particular Goal 2 – Systems and processes that support the effective and efficient use of financial and human resources. For 2019-2020 Council's performance in the area of financial management is a "good news" story about:

- Maintaining grant income for operational purposes of \$12.6m;
- Maintaining sufficient cash held at 30 June 2020 to meet externally restricted as well as internally restricted grant obligations totaling \$8.5m;
- additions in fixed assets totaling \$2.9m;
- Working within budgets that recognise new and carry forward grants as set for 2019-2020.

Again in 2019-20, Council committed to utilizing its cash backed capital reserve funds to assist in improving assets throughout. Council's unutilized cash declined from 2018-2019 by \$440k. It remains at \$8.50m. This ensures Council is sustainable in meeting its commitments as and when they become payable. Council has excellent collections on rates, with minimal outstanding by year end. Council has invested strategically following an Organisational restructure in April 2020, which includes human resources to support Grants and Business Development opportunities, as well as a focus on Risk and Compliance.

FIGURES FROM FINANCIAL STATEMENTS - WHAT DO THE FOUR PRIMARY FINANCIAL STATEMENTS SHOW?

Analysis of the Statement of Comprehensive Income

This Statement provides a complete picture of Council's performance by reporting the total monetary measure of all major categories of income and expenditure for the year.

Total Income

Total income from continuing operations during the financial year was \$23.6m, \$1.19m less than last year. Rates, annual and user charges were \$5.5m, Operating Grants and Contributions were \$12.6m, which were over budget by \$1.23m. Capital grants funded by Government were \$671k, as per budget (part of a second budget review). Other operating revenues were \$5.60m in 2019/2020. Overall, revenue from continuing operations is 0.50% lower (\$0.12m) compared to 2018-2019, but under the budget of \$26.3m, by \$1.96m overall. Some comments follow.

Rates, Annual and User Charges and Fees represent 23% of total revenues, a small decrease of 2.35% since 2018/2019. In the prior year there was higher Jabiru water billing charges. In this year water charges were closer to the budget at \$1.61m.

Grants and contributions for operational purposes declined \$683k from last year to \$12.6m, representing 52% of revenue. Council received \$3.7m from Commonwealth funding, and \$8.9m from the NT Government. This has enabled many programs to continue, and new ones to commence, see Note 3(e) of the financial statements for the breakdown. The largest Commonwealth funded programs were Night patrol \$936k, Sport & Recreation-safety well being, \$515k, aged care \$494k, and the two Crèches (Warruwi and Minjilang), \$828k. The NT Grants Commission Operational funding provided an advance receipt of funds from the 2020-2021 year. This was for General Purpose and Roads funding, totaling \$1.32m. Operational, untied Funding from the Northern Territory Government totaled \$3.96m in 2019/2020. A special community assistance and local employment (SCALE) grant was received for \$349k late May 2020. This is in response to the Covid-19 situation to provide some funding to assist Council. Other large grants from the NT Government include Indigenous Jobs Development at \$760k, Local Authorities at \$630k, and the Women's Safe House in Gunbalanya for \$440k.

Council acknowledges and thanks the NT and Australian Governments for this ongoing support.

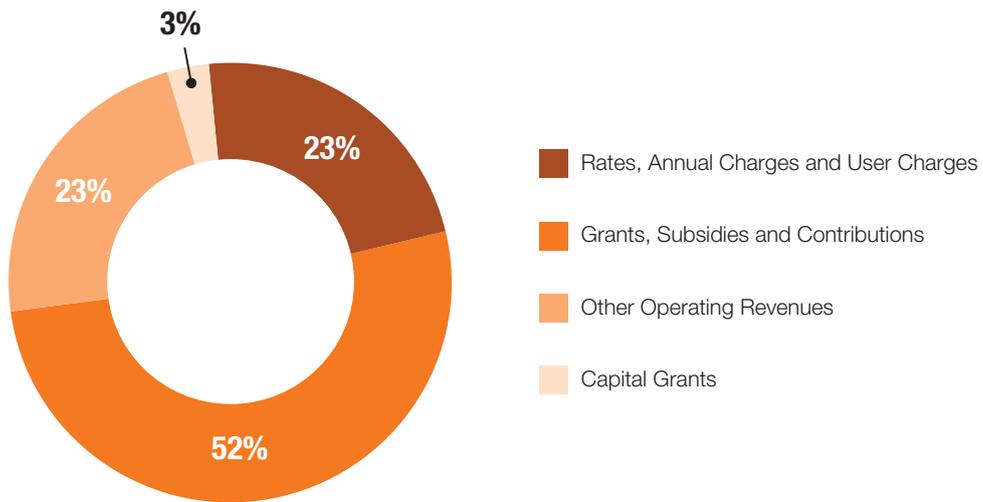
Other Operating Revenue has increased \$0.7m over 2018-2019, through contract work maintaining the power and water infrastructure, and a contract to provide National Disability Insurance Services (NDIS). Council made a minor surplus on disposal of \$35k from old and obsolete plant and vehicles. Council continues to regularly clear out these assets to auction as they are replaced.

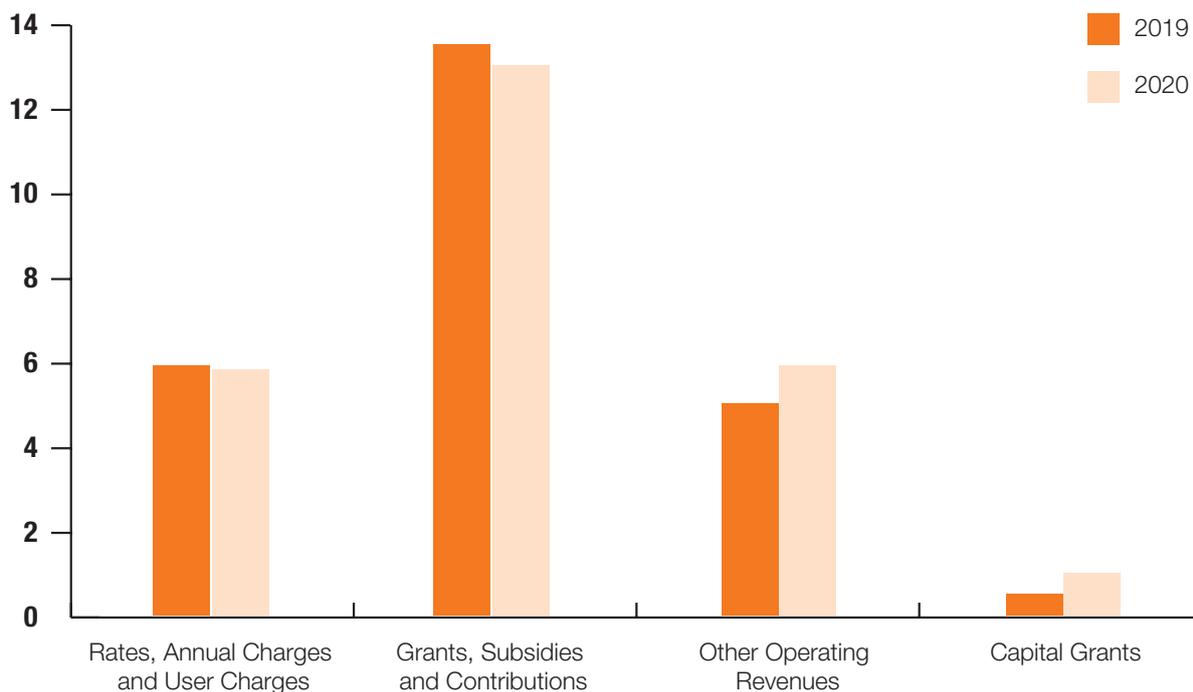
Capital Grants were received from the Commonwealth Government for \$671k for Maningrida roadworks, and for a playground at Warruwi.

Note 2 (a) of the Financial Statements provides a comparison of the actual revenue from continuing operations with the budgeted revenue for 2019-2020. The comparison shows that total revenue fell below budget expectations by \$1.9m. This primarily came from budgets for brought forward operational, and capital grants. Actual operational grants exceeded budget by \$1.8m, and actual capital grants were \$4m below budget. This arises where budgets for grants include any carry forward amounts from the prior year, and actual grant income does not. Within capital grants, there were \$2.9m of brought forward or allocated capital reserve included into the budget disclosed in the budget but not as a part of actual revenue. Additionally there were \$1.2m of other brought forward capital grants from the prior year. Actual income for capital grants was \$671k all from the Commonwealth Government. This large difference with the capital budget income was countered from Operational grants where the amounts received for the year exceeded budget.

	2020	2019
	\$'000	\$'000
OPERATING REVENUES – CONTINUING OPERATIONS		
Rates, Annual Charges and User Charges	5,486	5,618
Operating Grants & Contributions	12,589	13,272
Other Operating Revenues	5,579	4,883
	24,325	23,773
Revenue – Capital Grants & Contribution	671	372
TOTAL REVENUE	24,327	24,145

2019 - 2020 Breakdown of Operating Revenues





Total Operating Expenditure

Operating expenses include employee costs, materials and contracts, interest charges and other operating expenses. In the 2019-2020 year Council adopted AASB16 Leases, which led to the increase in Interest expense due to the accounting recognition of the interest rate implicit in the lease. Council's total operating expenditure from continuing operations in 2019-2020 was \$21.84m. Overall Council expenditure from continuing operations decreased by 6.1% (\$1.5m) this year.

Employee costs represent 68% of total operating expenses (last year 64%), and increased 3% (\$433k) over 2018-2019. During the year there was a 2.5% pay increase. Employment costs were \$50k under budget at \$14.81m. Full time equivalent staffing as at the end of the 2019-2020 year was 185.

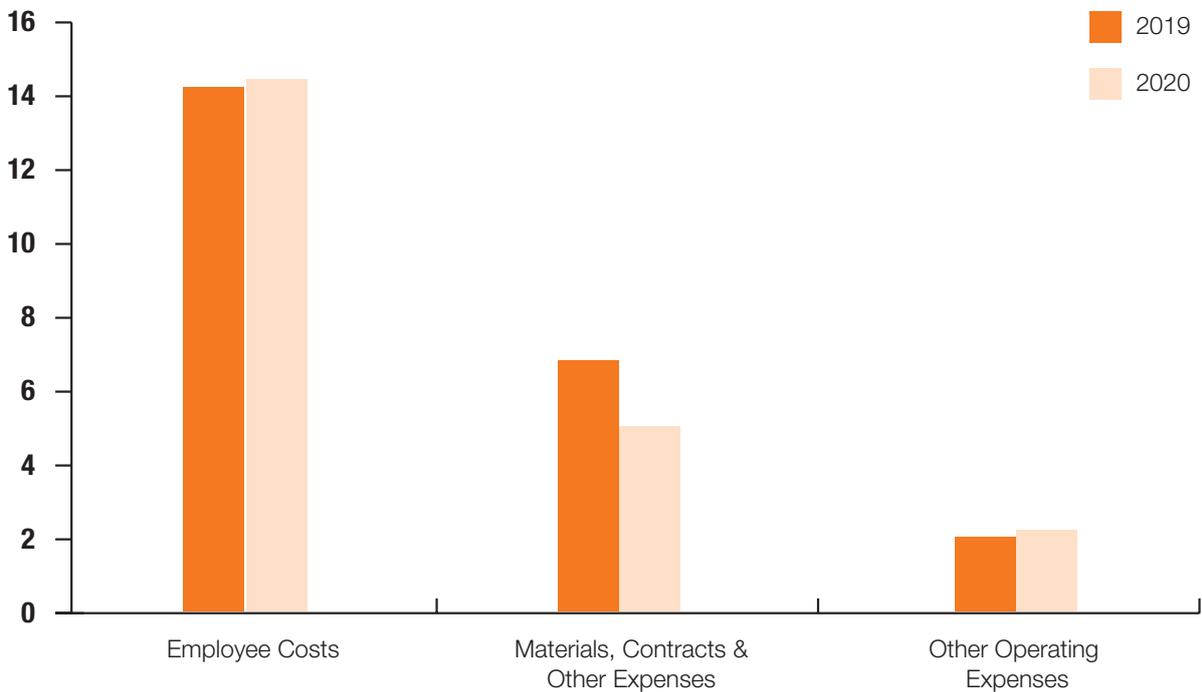
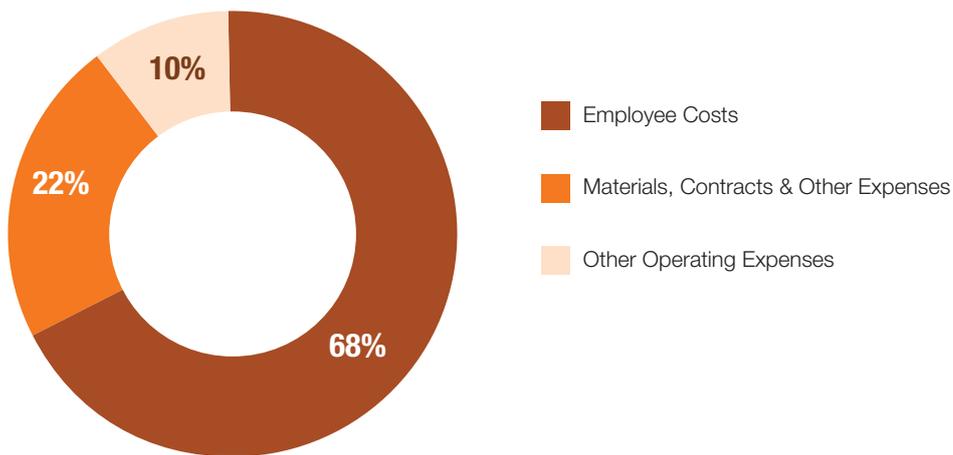
Materials and Contracts expenditure at \$4.7m is below budget by \$1m, and below last years' expenditure by \$2.2m. Expenditure of \$230k on s19 leases was removed from this category due to adoption of AASB16-Leases. The other underspend area is contractors \$855k, and materials \$183k, some of which comes from Local Authority Projects which had a total of \$1.76m still to commit and / or spend at year end.

Other Operating Expenses represent 10% of expenditure, and increased by 6.1% (\$126k). This category includes insurances which increased 37% (\$179k), and consultants / professional fees which increased \$196k (107%).

Note 2 (a) of the Financial Statements provides a comparison of the actual expenditure from continuing operations with the budgeted expenditure. Total expenditure was 90% of Operating Revenue (last year 97%) compared to the budgeted 88%.

	2020	2019
	\$'000	\$'000
OPERATING EXPENDITURE – CONTINUING OPERATIONS		
Employee Costs	14,815	14,382
Materials, Contracts and Other Expenses	4,822	6,858
Interest Charges	158	10
Net Loss on Disposal of PP&E	-	-
Other Operating Expenses	2,205	2,079
TOTAL EXPENDITURE	21,842	23,329

2019 - 2020 Breakdown of Operating Expenses



Depreciation

The Statement of Comprehensive Income includes Depreciation and Impairment. The last asset revaluation occurred in 2015-2016, the next will be undertaken after the 2020-2021 year, once the Jabiru town lease is concluded. Since the revaluation, depreciation expense increased somewhat and spread between revaluation and the asset base. This year depreciation increased \$200k overall from 2018-2019 to \$5.3m, mainly due to the recognition of Right of Use assets (s19 Leases), which contributed with \$160k of the total depreciation expense. The change in depreciation was consistent with the new assets commissioned and some assets disposed of, or reaching then end of their anticipated life.

Net Operating Result

Council has recorded a deficit of \$2.826m for the financial year 2019-2020. The deficit result is a lot less than the \$4.283m deficit from the 2018-2019 year due to the lower amount spent on contract and materials required to complete programs in 2019-2020. There has been an extra \$300k in capital grant income compared to the 2018-2019 year.

West Arnhem Regional Council has a reliance on grant funding to not only create opportunities to undertake significant initiatives but also to achieve economic sustainability.

	2020	2019
	\$'000	\$'000
Operating results before depreciation, disposals and capital grants - Continuing Operations	1,812	444
Less:		
Depreciation & Impairment - Continuing Operations	(5,309)	(5,099)
Plus:		
Acquisition of Assets (Capital Grants)	671	372
(DEFICIT)/SURPLUS	(2,826)	(4,283)

Council achieved a surplus of \$1.812m for the financial year 2019-20 before taking depreciation and capital grants into account. After including these items Council recorded a deficit of \$2.826m. However, if the "asset related" transactions are removed – Capital Grants, and Depreciation – the comparison to the 2018-2019 Budget reveals that Council reversed the \$1.512m budgeted loss to a \$1.812 operating surplus. Depreciation is not normally budgeted for, however in 2019-2020 there was a modest operating \$391k surplus, then applied against depreciation. In the budget income for capital grants were carry forward amounts which lead to the \$1.512m loss. The results are summarised below:

	ACTUAL 2020	BUDGET 2020
	\$'000	\$'000
(Deficit)/Surplus for the year for Continuing Operations	(2,826)	2,848
Plus:		
(Depreciation & Impairment) Continuing Operations	5,309	(391)
Net Loss on Disposal of Property, Plant & Equipment	-	-
Less:		
Acquisition of Assets (Capital Grants)	(671)	(4,751)
ADJUSTED (DEFICIT)/SURPLUS	1,812	(1,512)

Analysis of the Statement of Financial Position

The Statement of Financial Position shows the monetary measure of all the resources controlled by Council and all the obligations due by Council at one point in time classified as current or non-current or in order of liquidity.

Assets – Current & Non-Current

Total assets consist of current assets and non-current assets. Current assets include cash, a cash equivalent or the assets that can be converted to cash within a year from the date of the statement of financial position.

Cash and investments have been grouped together. Cash and investments increased marginally by \$43k during the financial year. Receivables increased by \$161k, mostly from contract work with PAWA. This is a reliable customer which represented \$330k (48%) of the trade component of receivables. There was good ongoing recovery on general rates during the year.

Inventories, prepayments and accrued revenue decreased \$85k, from a reduction in accrued revenue.

Non-current assets are the assets which are expected to be used for more than one accounting period and consist of property, plant and equipment and work in progress.

The table below shows a breakdown of Council's assets as at 30 June 2020.

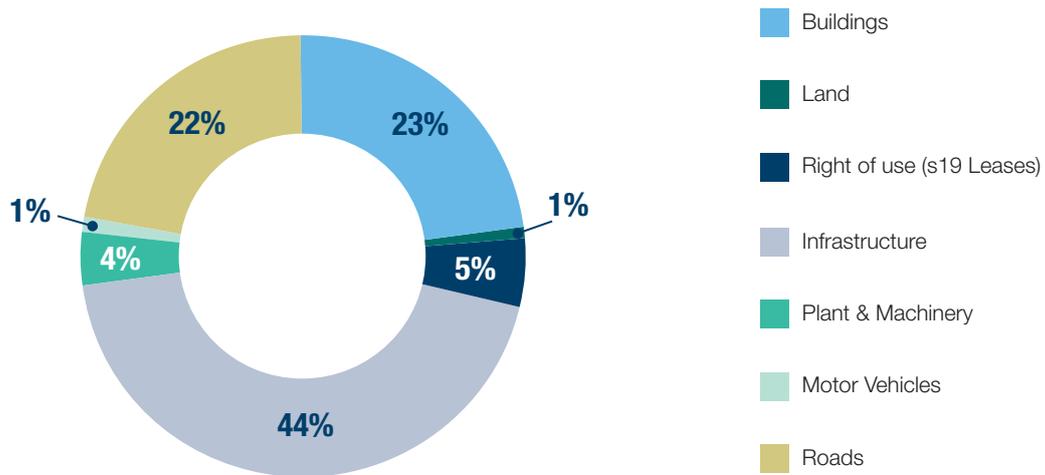
	2020	2019
	\$'000	\$'000
Current Assets		
Cash and cash equivalents	14,164	14,121
Trade and other receivables	1,015	854
Inventories and prepayments	387	372
TOTAL CURRENT ASSETS	15,466	15,347
Non-current Assets		
Property, plant and equipment	91,826	89,413
Work in progress	501	72
TOTAL ASSETS	107,793	104,832

The net carrying value of all Property, Plant and Equipment increased \$2.4m during 2019-2020. Asset acquisitions amounted to \$2.9m, while asset transfers in of \$5.193m took place to recognise right of use assets (s19 leases). Other additions included major building renovation work, road works through the roads to recovery program, new machinery, plant and vehicle replacements. Disposal of old or obsolete assets continued in 2019-2020 and a net gain of \$66k eventuated from the sale of these assets. Council was proactive with disposals, and of selling assets at auction whilst they still had value in order to recover some funds.

There was \$5.3m of depreciation applied this year against assets held. Reference to Note 8 of the Financial Statements is recommended. The nature of the acquisitions, and the transfer is shown below:

ASSET TYPE	ADDITIONS & TRANSFERS	CARRYING AMOUNT
Land	-	688,500
Right of Use Assets (s19 Leases)	5,193,323	4,752,757
Buildings	568,850	20,986,625
Infrastructure	921,925	40,630,044
Roads	479,475	19,995,731
Plant & Machinery	808,374	4,069,298
Motor Vehicles	97,647	662,416
Furniture & Fittings	-	41,107
TOTAL PROPERTY, PLANT & EQUIPMENT	8,069,594	91,826,478

Non-Current Assets 2020



Liabilities – Current & Non-Current

Current Liabilities consist of Trade and other payables, Provisions, Lease liabilities and Other liabilities. Current liabilities are expected to be paid or settled within one year. From 2019-2020 all annual leave is considered to be current, since if called upon, it is instantly payable.

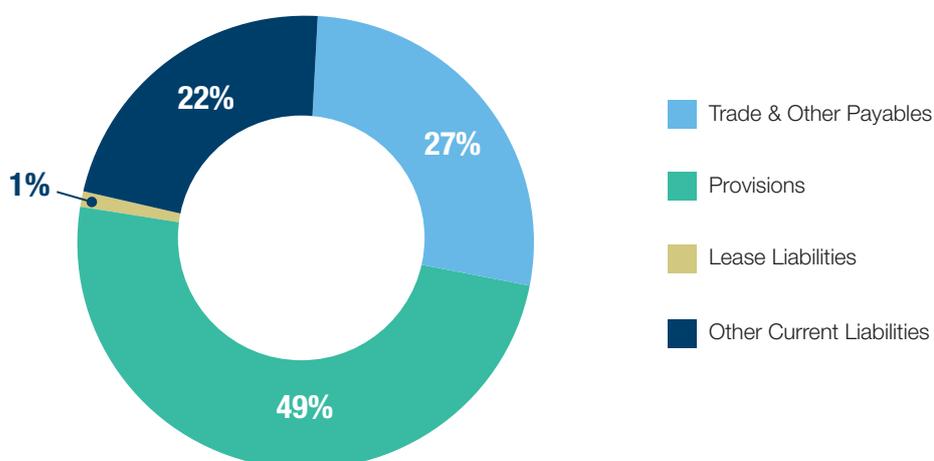
Trade and Other Payables increased by \$255k (26.5%) compared to 2018-2019.

Current provisions overall increased by \$927k (26.3%). Employee entitlements to all annual leave are included in current provisions. Long Service leave remains split between current and non current. The Annual Leave amounts for 2018-2019 were restated to include all annual leave as current. Overall these provisions increased by \$259k (13.3%)

Other current liabilities increased by \$352k, due to recognition of grants received in advance.

	2020	2019
	\$'000	\$'000
Current Liabilities		
Trade and other payables	1,218	963
Provision	2,198	1,939
Lease liabilities	61	-
Other liabilities	970	618
TOTAL CURRENT LIABILITIES	4,447	3,520
Non-current liabilities		
Provisions	399	335
Lease Liabilities	4,796	-
TOTAL LIABILITIES	9,642	3,855

Current Liabilities 2020



Non-current liabilities include provisions that are expected to be paid or settled over more than twelve months.

Council's provisions consist of Employee Provision for Long Service Leave, and the introduction of Section 19 lease liabilities non current component.

Analysis of the Statement of Changes in Equity

The Statement of Equity reports all changes to the value of the Council during the financial period. Equity represents the net wealth of the Council since it began operations.

Net assets decreased by \$2.83m compared to financial year 2018-2019, due to the loss on comprehensive income.

The asset revaluation reserve is adjusted every year by the depreciation expense directly attributable to the original revaluation of the asset.

During the year Council allocated a total of \$2.3M to the asset replacement reserve and expended \$1.5M on the existing and new projects, with a resulting net transfer in to the reserve of \$793k.

All movements in Equity over this financial year are summarised in the table below:

	ACCUMULATED FUNDS	ASSET REVALUATION RESERVE	OTHER RESERVES	TOTAL
	\$	\$	\$	\$
BALANCE AT 30 JUNE 2019	65,614,548	34,840,137	522,682	100,977,367
Comprehensive Income				
Net Operating result - (Deficit)	(2,826,463)	-	-	(2,826,463)
Disposal of revalued assets	12,084	(12,084)	-	-
Depreciation related to revalued assets	3,038,986	(3,038,986)	-	-
Transfers between equity	(793,142)	-	793,142	-
BALANCE AT 30 JUNE 2020	65,046,013	31,789,067	1,315,824	98,150,904

Analysis of the Statement of Cash Flows

The Statement of Cash Flows shows the historical cash inflows and outflows for the financial year from operating, investing and financing activities. Council prepare their financial statements using the accrual basis of accounting. This means the financial effect of a transaction is recorded in the financial statements when the transaction occurs. This may be different from when the cash relating to the transaction is received or paid which explains why the Statement of Comprehensive Income is different from the Statement of Cash Flows.

Cash Flows

Cash Flows are classified as those provided by operating activities and those used in investing and financing activities. Purchases of Property, Plant and Equipment are included within investing activities.

	2020	2019
	\$'000	\$'000
Net Cash Flows provided by operating activities	3,303	274
Net Cash Flows used in investing activities	(3,203)	(2,604)
Net Cash Flows provided by financing activities	(57)	-
Net Increase in Cash Held	43	(2,330)
Cash at the beginning of reporting period	14,121	16,451
Cash at the end of reporting period	14,164	14,121
Externally/Internally restricted cash	5,668	5,183
Unrestricted cash	8,947	8,938
TOTAL	14,164	14,121

Net Cash provided by operating activities increased significantly by \$3.0m compared to 2018-2019. The prior year was a tough year on cash mainly due to capital grants recognised as income in the 17-18 financial year, but spent during the following year (18-19 financial year). The financial year 2019-2020 saw operational activity cash flows return to \$3m. Income from bank interest declined 88k from 2018-2019 due to lower interest rates on offer, as amounts invested remain relatively static. Other operating receipts increased \$678k, some of which related to increased sales in the Maningrida Licensed Post Office, as well as an additional \$400k of contract income from Power and Water work. Grant income remained static at \$13.5m. Payments to employees increased 2.1%, which included a 2.5% wage increase for this year. Payments on materials and contracts declined \$1.3m over 2018-2019, with some projects still to complete at year end, as per Note 5. Other operating expenses declined \$1.85m since 2018-2019. Cash used in investing activities was \$599k higher than 2018-2019, at \$3.2m for the year, and is reflected in additional asset acquisitions, and \$501k of work in progress. Cash flows from financing activities in 2019-2020 is \$56k, and arises from the payment of the principal portion of the Section 19 lease obligations for F2019-2020. This accounting treatment for Section 19 leases was introduced on 1 July 2019, as previously mentioned in this analysis.

Externally restricted cash totaled \$3.0m for 2019-2020, a \$400k decline in external restrictions over 2018-2019. See note 13 for more information on the unexpended grants and Contributions.

Council has Cash and cash equivalents of \$14.16m as at 30 June 2020, an increase of 0.3%, or \$43k over 2018-2019.

A breakdown of cash and cash equivalents into restricted and unrestricted is provided in the below table.

	2020	2019
	\$	\$
Cash and Cash Equivalents at the end of the financial year:	14,164,170	14,120,967
Less restricted cash:		
Department of Environment & Energy - rent held in trust	26,728	35,940
Security Deposits/Bonds	103,044	94,979
Unspent Grants - Tied	2,905,561	3,294,374
Internal Restrictions	2,632,191	1,757,524
Total restricted cash	5,667,524	5,182,817
BALANCE OF UNTIED OPERATIONAL CASH AND CASH EQUIVALENTS AT YEAR END:	8,496,646	8,938,150

Summary

The key financial data for West Arnhem Regional Council for 2019-2020 is represented in the following chart:

2019-2020 RESULTS OVERVIEW - IN \$'000	2020	2019	VARIANCE	%
Total Operating Revenues	23.65	23.77	0.12	(0.50%)
Total Operating Expenses	21.84	23.33	(1.49)	(6.37%)
Surplus before Depreciation, Disposals and Capital Grants	1.81	0.44	1.37	>100%
Net Deficit before Asset Revaluation (nil revaluation 2019-20)	(2.83)	(4.28)	1.46	(34.02%)
Total (Deficit)/Surplus for the Year	(2.83)	(4.28)	1.46	(34.02%)
Total Assets	107.79	104.83	2.96	2.82%
Total Liabilities	9.64	3.86	5.79	>100%
Total Equity	98.15	100.98	(2.83)	(2.80%)
Total Untied Cash and Investments	8.50	8.94	(0.44)	(4.94%)

Key Performance Indicators

The financial performance indicators detailed below inform all interested parties on how well Council is performing compared to industry benchmarks.

Asset Sustainability Ratio

This ratio helps to show whether Council is replacing assets as their service potential is used up. Some assets are absolutely essential – roads, sewerage and water treatment facilities, etc. This ratio helps to identify whether Council will be able to continue services associated with these assets.

All Northern Territory councils struggle to replace assets as and when this is needed and this has been the subject of several reviews undertaken by the NT Government. Unlike many councils WARC has adopted an approach of valuing all of the assets for which it is responsible so that it is aware of the full financial implications of the costs of replacement. This includes Roads. In 2019-2020 this ratio result has increased dramatically due to the adoption of AASB16, leased right of use assets (s19 leases), which led to a one off increase in assets by \$5.441m.

The Target Benchmark is greater than 90%.

Result 2019-2020 = 152% 
Result 2018-2019 = 53%

Operating Surplus Ratio

This ratio shows whether Council has the ability to cover its operating costs from operating revenues. Like all businesses, Council must ensure that it has sufficient revenue to meet its operating costs. Achieving a positive result means that Council is covering its costs and is able to apply the surplus to capital expenditure.

The Target Benchmark is between 0% and 10%.

Result 2019-2020 = 8% 
Result 2018-2019 = 2%

Current Ratio

The current ratio is a liquidity ratio that measures Council's ability to pay its short-term obligations. To gauge this ability, the current ratio considers the current total assets (both liquid and illiquid) relative to the current total liabilities. Council's current ratio means that it has 3.48 times more current assets than current liabilities. For the first time this year current annual leave includes all annual leave, with no distinction to non current annual leave. Council has forward plans for asset replacement whilst maintaining its future financial stability.

The Target Benchmark is greater than 1.

Result 2019-2020 = 3.48 
Result 2018-2019 = 4.36

Rate Coverage Ratio

This ratio measures Council's dependence on rate revenue to fund its operations. The higher the ratio the more Council's revenue is sourced from its rating base which in turn means a lower dependency on grant funding. Like many regional councils, WARC is substantially dependent on grant funding which reduces its flexibility and control when it comes to budget options. The challenge for Council is to improve this ratio in the face of ever decreasing alternative funding sources and a very limited rates base.

The Target Benchmark is greater than 40%.

Result 2019-2020 = 24% 
Result 2018-2019 = 23%

Cash Expense Ratio

This ratio provides a guide as to Council's ability to pay its costs within the short term. Council needs to have ready access to money to meet its obligations. The result below shows that Council has readily available cash and is not at risk of experiencing liquidity problems.

The Target Benchmark is greater than 3 months.

Result 2019-2020 = 4.7 
Result 2018-2019 = 4.6

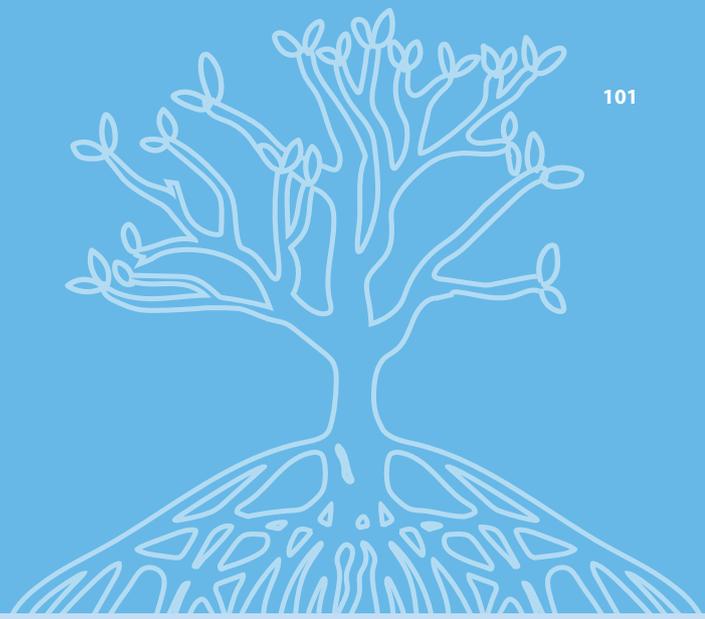
Own source Operating Revenue Ratio

Own source revenue measures the degree of reliance on external funding sources (e.g. grants and contributions). This ratio measures fiscal flexibility and robustness. Financial flexibility increases as the level of own source revenue increases. It also gives councils greater ability to manage external shocks or challenges.

Councils with higher own source revenue have greater ability to control or manage their own operating performance and financial sustainability. Most councils in the Northern Territory have limited options in terms of increasing their own source revenue, especially in regional and remote areas.

The Target Benchmark is greater than 60%.

Result 2019-2020 = 47% 
Result 2018-2019 = 44%



FINANCIAL STATEMENTS



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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WEST ARNHEM REGIONAL COUNCIL REPORT ON THE AUDIT OF THE FINANCIAL REPORT

Opinion

We have audited the financial report, being a general-purpose financial report, of West Arnhem Regional Council, which comprises the statement of financial position as at 30 June 2020, the statement of profit or loss and comprehensive income, statement of changes in equity, the statement of working capital, statement of cash flows, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement.

In our opinion, the accompanying financial report of the West Arnhem Regional Council has been prepared in accordance with the *Northern Territory of Australia Local Government Act 2008*; including:

- i. giving a true and fair view of the Council's financial position as at 30 June 2020 and of its performance and its cash flows for the year then ended; and
- ii. complying with Australian Accounting Standards and the *Local Government (Accounting) Regulations 2008*.

Basis for Opinion

We conducted our audit in accordance with the Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the *Northern Territory of Australia Local Government Act 2008* and the Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial report of the Council for the year ended 30 June 2019 was audited by another auditor who expressed an unqualified opinion on the financial report on 25 October 2019.

Responsibilities of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Northern Territory of Australia Local Government Act 2008*, and for such internal control as the Chief Executive Officer determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council members either intend to liquidate the Council or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF WEST ARNHEM REGIONAL COUNCIL REPORT ON THE AUDIT OF THE FINANCIAL REPORT (CONTINUED)

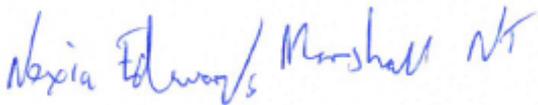
Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Council members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Nexia Edwards Marshall NT
Chartered Accountants



Noel Clifford
Partner
Darwin

Date: 3 November 2020



West Arnhem Regional Council



Chief Executive Officer's Certificate

I, Daniel Findley, the Chief Executive Officer of the West Arnhem Regional Council, do hereby certify that the Annual Financial Statements:

- a) have been, to the best of my knowledge, information and belief, been properly drawn up in accordance with all applicable Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations so as to present fairly the financial position of Council and the results for the year ended 30 June 2020; and
- b) are in accordance with the accounting and other records of the Council.

A handwritten signature in black ink that reads "D. Findley".

Daniel Findley

Chief Executive Officer

Jabiru

Date: 3/11/20

GENERAL PURPOSE FINANCIAL REPORT

Statement of Profit and Loss and Other Comprehensive Income

For the year ended 30 June 2020

		2020	2019
	NOTE	\$	\$
CONTINUING OPERATIONS			
Operating Revenues			
Rates and Annual Charges	3(a)	5,221,962	5,301,915
User Charges and Fees	3(b)	263,849	316,098
Interest	3(c)	236,527	380,346
Grants provided for operating purposes	3(e)	12,585,772	13,270,850
Contributions and Donations		2,784	1,229
Net Gain on Disposal of Property Plant & Equipment	8(b)	35,911	79,927
Other Operating Revenues	3(d)	5,306,669	4,422,831
TOTAL OPERATING REVENUES		23,653,474	23,773,196
OPERATING EXPENSES			
Employee Costs	4(a)	(14,814,480)	(14,382,561)
Materials and Contracts	4(b)	(4,663,700)	(6,858,305)
Interest Charges	4(c)	(158,383)	(10,267)
Net Loss on Disposal of Property Plant & Equipment	8(c)	-	-
Other Operating Expenses	4(d)	(2,205,041)	(2,078,373)
TOTAL OPERATING EXPENSES		(21,841,604)	(23,329,506)
SURPLUS / (DEFICIT) BEFORE DEPRECIATION AND CAPITAL GRANTS		1,811,870	443,690
GRANTS & CONTRIBUTIONS PROVIDED FOR:			
- Acquisition of Assets (Capital Grants & Contributions)	3(f)	671,268	372,190
OPERATIONAL SURPLUS BEFORE DEPRECIATION		2,483,138	815,880
Depreciation	4(e)	(5,309,601)	(5,099,517)
DEFICIT FOR THE YEAR FROM CONTINUING OPERATIONS		(2,826,463)	(4,283,637)
OTHER COMPREHENSIVE INCOME			
Gain on Assets Revaluation		-	-
TOTAL COMPREHENSIVE INCOME (DEFICIT) / SURPLUS FOR THE YEAR		(2,826,463)	(4,283,637)

The above Statement of Profit and Loss and Other Comprehensive Income should be read in conjunction with the accompanying notes

Statement of Financial Position

As at 30 June 2020

		2020	2019
	NOTE	\$	\$
CURRENT ASSETS			
Cash at Bank and on Hand	5(a)	1,071,315	618,935
Investments and Term Deposits	5(b)	13,092,859	13,502,036
Trade and Other Receivables	6	1,014,836	854,714
Inventories	7(a)	67,856	63,658
Other	7(b)	219,165	307,997
TOTAL CURRENT ASSETS		15,466,031	15,347,340
NON-CURRENT ASSETS			
Property, Plant and Equipment	8(a)	92,327,239	89,484,773
TOTAL NON-CURRENT ASSETS		92,327,239	89,484,773
TOTAL ASSETS		107,793,270	104,832,113
CURRENT LIABILITIES			
Trade and Other Payables	9(a)	1,218,105	963,387
Provisions	9(b.1)	2,198,732	1,939,254
Lease Liabilities	9(c)	60,956	-
Other Liabilities	9(e)	969,631	617,738
TOTAL CURRENT LIABILITIES		4,447,424	3,520,379
NON-CURRENT LIABILITIES			
Provisions	9(b.2)	399,331	334,367
Lease Liabilities	9(d)	4,795,611	-
TOTAL NON-CURRENT LIABILITIES		5,194,942	334,367
TOTAL LIABILITIES		9,642,366	3,854,746
NET ASSETS		98,150,904	100,977,367
EQUITY			
Accumulated Funds		65,046,013	65,614,548
Assets Revaluation Reserve		31,789,067	34,840,137
Other Reserves	17	1,315,824	522,682
TOTAL EQUITY		98,150,904	100,977,367

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

For the year ended 30 June 2020

	ACCUMULATED FUNDS	ASSET REVALUATION RESERVE	OTHER RESERVES	TOTAL
	\$	\$	\$	\$
BALANCE AT 1 JULY 2018	66,309,465	38,078,532	873,007	105,261,004
Comprehensive Income				
Net Operating result - (Deficit)	(4,283,637)	-	-	(4,283,637)
Other Comprehensive Income	-	-	-	-
Disposal of revalued assets	-	-	-	-
Depreciation related to revalued assets	3,238,395	(3,238,395)	-	-
Transfers between equity	350,325	-	(350,325)	-
BALANCE AT 30 JUNE 2019	65,614,548	34,840,137	522,682	100,977,367
Comprehensive Income				
Net Operating result - (Deficit)	(2,826,463)	-	-	(2,826,463)
Other Comprehensive Income	-	-	-	-
Disposal of revalued assets	12,084	(12,084)	-	-
Depreciation related to revalued assets	3,038,986	(3,038,986)	-	-
Transfers between equity	(793,142)	-	793,142	-
BALANCE AT 30 JUNE 2020	65,046,013	31,789,067	1,315,824	98,150,904

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes

Statement of Cash Flows

For the year ended 30 June 2020

		2020	2019
	NOTE	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts:			
Receipts from rates & annual charges		5,154,025	5,264,213
Receipts from user charges & fees		263,849	316,098
Interest received		268,630	356,835
Grants & contributions		13,473,823	13,632,486
Other operating receipts		5,223,098	4,545,123
Payments:			
Payments to employees		(14,285,604)	(13,988,009)
Payments for materials & contracts		(2,611,788)	(3,966,890)
Interest paid – s19 leases		(147,388)	-
Other operating payments		(4,035,853)	(5,885,748)
NET CASH FLOWS PROVIDED BY OPERATING ACTIVITIES	10(B)	3,302,792	274,108
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts:			
Proceeds from sale of assets	8(b)	101,517	171,367
Payments:			
Acquisition of property, plant & equipment		(3,304,730)	(2,775,819)
NET CASH FLOWS USED IN INVESTING ACTIVITIES		(3,203,213)	(2,604,452)
CASH FLOWS FROM FINANCING ACTIVITIES			
Payments:			
Repayment of S19 Lease principal amounts		(56,376)	-
NET CASH FLOWS USED IN FINANCING ACTIVITIES		(56,376)	-
NET (DECREASE) / INCREASE IN CASH HELD		43,203	(2,330,344)
Cash and Cash Equivalents at beginning of reporting period		14,120,967	16,451,311
CASH AND CASH EQUIVALENTS AT END OF REPORTING PERIOD	10(A)	14,164,170	14,120,967

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 30 June 2020

1. Summary of accounting policies

The West Arnhem Regional Council (the Council) was established as a body corporate by a restructuring order under section 114C of the Local Government Act on 16 October 2007. West Arnhem Regional Council came into full operation on 1 July 2008, when it merged with other constituent councils to form the local government authority, also referred to as the West Arnhem Regional Council. The Council incorporates five (5) local government bodies:

1. Jabiru Town Council;
2. Kunbarllanjja Community Government Council;
3. Maningrida Council Inc.
4. Minjilang Community Inc.; and
5. Warruwi Community Inc.

The principal place of business of the Council is Tasman Crescent, Jabiru NT 0886.

The purpose of this financial report is to provide users with information about the stewardship of the Council and accountability for the resources entrusted to it, information about the financial position, performance and cash flows of the Council.

This note sets out the principal accounting policies adopted in the preparation of the financial statements by the Council as set out below.

The Local Government Reporting Entity

These financial statements include all businesses through which the Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between functional areas and controlled entities have been eliminated. A summary of contributions to the operating result by function is provided at note 2(a).

Basis of Accounting

Statement of Compliance

This financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards and Interpretations, the requirements of the Local Government Act, the Local Government (Accounting) Regulations, and other authoritative pronouncements of the Australian Accounting Standards Board.

Adoption of new and revised accounting standards

The Council has adopted all of the new, revised or amending accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and are mandatory for the current reporting period. Any new, revised or amending Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The new standards that are of relevance to the Council are as follows:

AASB 15 Revenue from Contracts with a Customer / AASB 1058 Income for Not-for-Profit Entities

AASB 15 Revenue from Contracts with a Customer (AASB 15) supersedes AASB 111 Construction Contracts, AASB 118 Revenue and related interpretations and applies, with limited exceptions, to all revenue arising from contracts with customers. Under AASB15 revenue from agreements that are enforceable, have sufficiently specific performance obligations and transfer goods or services to the customer or third-party beneficiary will be

recognised when or as performance obligations are satisfied. AASB 15 requires entities to exercise judgement, taking into consideration all of the relevant facts and circumstances when assessing contracts with their customers.

AASB 1058 Income for Not-for-Profit Entities (AASB 1058) clarifies and simplifies income-recognition requirements that apply to not-for-profit entities and replaces most of the not-for-profit provisions under AASB 1004 Contributions. AASB 1058 applies to transactions where the consideration to acquire an asset is significantly less than fair value principally to enable the entity to further its objectives, and where volunteer services are received.

In contrast with previous standards such as AASB 1004, AASB 1058 allows deferral of income from capital grants where there is an enforceable contract with sufficiently specific performance obligations and the agreement does not require the Council to transfer the asset to other parties. For such capital grants, the funding received is initially deferred in an unearned revenue liability and subsequently recognised as revenue as or when the Council satisfies obligations under the agreement.

In accordance with transition provisions, the Council has applied the modified retrospective approach on transition to AASB 15 and AASB 1058, with the cumulative effect of applying both accounting standards recognised in retained earnings at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported. The Council applied the accounting standards retrospectively to all contracts, including completed contracts, at 1 July 2019. Completed contracts include contracts where the Council had recognised all revenue in prior periods under AASB 1004 Contributions.

Other than the revenue recognition on grants, the application had no material impact on the Council's main source of revenue such as rates and other charges. The accounting policies for the Council's main types of revenue are disclosed in this Note.

AASB 16 Leases

AASB 16 Leases (AASB 16) supersedes AASB 117 Leases and relevant interpretations and introduces significant changes to lessee accounting by removing the distinction between operating and finance leases. For lessees with operating leases, a right-of-use asset has now been recognised on the balance sheet together with a lease liability at the lease commencement.

In accordance with transition provisions, the Council has applied the modified retrospective approach on transition to AASB 16, with the cumulative effect of initial application of the standard as an adjustment to the balance sheet as at 1 July 2019. Accordingly, the comparative information presented for 2018-19 has not been restated and is presented as previously reported.

Lease liabilities recognised at 1 July 2019 have been measured at the present value of the remaining lease payments discounted using the Council's weighted average incremental borrowing rate at the date of initial application. The weighted average incremental borrowing rate applied to the lease liabilities as at 1 July 2019 was 3.00%.

The corresponding right-of-use asset has been recorded on transition at an amount equal to the lease liability, adjusted by the amount of any prepaid or accrued lease payments relating to that lease recognised in the balance sheet as at 1 July 2019.

The Council has applied the following practical expedients permitted by AASB 16 on transition:

- Lease classification has been grandfathered. Where a contract did not contain a lease at 1 July 2019 under AASB 117 and Interpretation 4, these have not been reassessed
- Application of a single discount rate to a portfolio of leases with reasonably similar characteristics
- Application of onerous contract assessment before transition, in place of performing an impairment review
- Leases with a remaining term of less than 12 months as at 1 July 2019 were expensed rather than recognised on the balance sheet
- Exclusion of initial direct costs from the measurement of the right-of-use asset as at 1 July 2019
- Application of hindsight in determining the lease term where the contract contained options to extend or terminate the lease.

On adoption of AASB 16, the Council recognised the following right-of-use assets and lease liabilities:

Balance Sheet

	AMOUNT
	\$
ASSETS	
Right of Use Assets – s19 Leases	4,912,943
TOTAL ASSETS	4,912,943

Liabilities

Lease Liabilities	4,912,943
TOTAL LIABILITIES	4,912,943
NET ASSETS	-

The lease liabilities as at 1 July 2019 can be reconciled to the operating lease commitments of 30 June 2019, as follows:

	AMOUNT
	\$
Minimum operating lease commitments as at 30 June 2019	1,048,811
Less: commitments relating to short-term leases	-
Less: commitments relating to leases of low-value assets	(55,284)
Add: Lease payments relating to renewal periods not included in operating lease commitments as at 30 June 2019	7,120,046
UNDISCOUNTED LEASE PAYMENTS	8,113,573
Less: effect of discounting using the incremental borrowing rate	(3,200,630)
LEASE LIABILITIES AS AT 1 JULY 2019	4,912,943

AASB 2016-8 Amendments to Australian accounting standards – Australian implementation guidance for not-for-profit entities (AASB 9 Financial instruments)

AASB 2016-8 is effective for the first time in 2019/20 and will require non-contractual receivables arising from statutory requirements to apply the initial recognition and measurement requirements of AASB 9. The requirements of AASB 2016-8 are largely consistent with existing recognition and measurement practices of the Council and is therefore not expected to have a material impact.

Other new, revised, interpretations or amending standards issued prior to the sign-off date applicable to the current reporting period did not have a financial impact and are not expected to have any future financial implications on the Council.

Standards and Interpretations issued not yet effective

The Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

Significant accounting policies

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

The accounting policies adopted for the reporting period are consistent with those of the previous reporting period except where otherwise indicated.

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

Basis of preparation:

The financial report has been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

a. Revenue Recognition:

Revenue from contracts with customers is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Council expects to be entitled in exchange for those goods or services. Performance obligations may be completed at a point in time or over time. Revenue is measured on major income categories as follows:

(i). Rates and levies

Rates are recognised at the commencement of rating period.

Rates are an enforceable debt linked to rateable property that will be recovered when the property is next sold, where receipt is outstanding. The rating period and reporting period for the Council coincide and accordingly, all rates levied for the year are recognised as revenue.

Uncollected rates are recognised as receivables. A provision is recognised when collection in full is no longer probable.

(ii). Grants, donations and other contributions

Grants revenue is recognised at fair value exclusive of the amount of GST. Until 30 June 2019, grant revenue and other non-reciprocal contributions were recognised as revenue when the Council obtains control over the asset comprising the contribution, which was normally obtained on receipt.

From 1 July 2019, where a grant agreement is enforceable and has sufficiently specific performance obligations for the Council to transfer goods or services to the grantor or a third party beneficiary, the transaction is accounted for under AASB 15. In this case, revenue is initially deferred as a contract liability when received in advance and recognised as or when the performance obligations are satisfied.

Where grant agreements do not meet criteria above, it is accounted for under AASB 1058 and income is recognised on receipt of funding except for capital grants revenue received for the purchase or construction of non-financial assets to be controlled by the Council. Capital grants with enforceable contracts and sufficiently specific obligations are recognised as an unearned revenue liability when received and subsequently recognised progressively as revenue as or when the Council satisfies its obligations under the agreement. Where a non-financial asset is purchased, revenue is recognised at the point in time the asset is acquired and control transfers to the Council.

Government grants relating to income are recognised as revenue in the period in which they are received.

(iii). User Charges and Service fee revenue

User Charges and Service Fee revenue is recognised when the outcome of such transactions can be estimated reliably.

(iv). Rendering of Services

Until 30 June 2019, revenue from rendering services was recognised by reference to the stage of completion of the contract. From 1 July 2019, revenue from rendering of services is recognised when the Council satisfies the performance obligation by transferring the promised services. The Council typically satisfies its performance obligations when:

- the amount of revenue, stage of completion and transaction costs incurred can be reliably measured and
- it is probable that the economic benefits associated with the transaction will flow to the Council.

(v). *Disposal of property, plant and equipment*

The gain or loss on disposal of an asset is determined when control of the asset has passed from the Council and can be measured reliably.

(vi). *Interest revenue*

Interest is recognised as it accrues, when it is probable that the future economic benefits will flow to the Council and it can be measured reliably.

b. Cash and Cash Equivalents:

Cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

c. Financial Instruments:

(i). *Initial recognition and measurement*

Financial assets are recognised when the Council becomes a party to the contractual provisions of the instrument. For financial assets this is the equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial assets (except for trade receivables) are initially measured at fair value plus directly attributable transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain significant financing component.

(ii). *Subsequent measurement*

Financial assets are subsequently measured at:

- amortised cost (Loans & receivables and investments);
- fair value through Statement of Profit and Loss and Other Comprehensive Income; or
- fair value through Other Comprehensive Income.

Financial liabilities are subsequently measured at:

- amortised costs; or
- fair value through Statement of Profit and Loss and Other Comprehensive Income.

The Council does not have any financial assets and liabilities fair value through other comprehensive income.

Trade receivables are subsequently measured at amortised cost using the effective interest rate method, net of any provision for expected credit losses. Whereas, trade payables are subsequently measured at amortised costs using the effective interest rate method.

(iii). *Derecognition*

Financial assets are derecognised when the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the Council no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of noncash assets or liabilities assumed, is recognised in Statement of Profit and Loss and Other Comprehensive Income.

(iv). Impairment

Impairment on trade and other receivables is reduced through the use of provision accounts, all other impairment losses on financial assets at amortised cost are taken directly to the Statement of Profit and Loss and Other Comprehensive Income.

Impairment Losses

The Council recognises an allowance for expected credit losses (ECLs) for trade and other receivables. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Council expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade and other receivables, the Council applies a simplified approach in calculating ECLs. Therefore, the Council does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Council has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Council considers a trade and other receivables in default when contractual payments are 90 days past due. However, in certain cases, the Council may also consider a financial asset to be in default when internal or external information indicates that the Council is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Council. A trade and other receivables is written off when there is no reasonable expectation of recovering the contractual cash flows.

d. Inventory:

Inventories are measured at the lower of cost and net realisable value.

e. Property, Plant and Equipment:

(i). Acquisition of property, plant and equipment (including structural assets)

Property, plant and equipment is recognised at cost when control of the asset passes to the Council. Cost includes expenditure that is directly attributable to the acquisition. Cost related to property, plant and equipment gifted, donated or granted to the Council is the fair value of the asset, plus costs directly attributable to the acquisition.

The Council recognises assets over the value of \$5,000.

Assets classes of Land and Building, Infrastructure and Roads are valued at fair value with valuations being conducted in accordance with AASB 116 - Property, Plant and Equipment. These classes of the assets were valued by a professional valuer and the Council has adopted the new valuation from 1 July 2015. The other classes of assets are being valued at initial transfer value/cost.

In the periods when the property, plant & equipment are not subject to an independent valuation, the directors conduct directors' valuations to ensure that the land and buildings' carrying amount is not materially different to the fair value.

(ii). Depreciation

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost or other re-valued amount of each asset over its expected useful life to its estimated residual value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognised on a prospective basis.

Depreciation is provided for on a straight line method using lives which are reviewed each reporting period.

The following useful lives are used in the calculation of depreciation:

ASSET CATEGORY	2020	2019
Right of Use Assets – s19 Leases	3 to 40 years	Not applicable
Buildings	10 to 60 years	10 to 60 years
Plant and Equipment	1 to 14 years	1 to 14 years
Infrastructure	15 to 100 years	15 to 100 years
Roads	2 to 100 years	2 to 100 years
Motor Vehicles	1 to 4 years	1 to 4 years
Office Furniture and Equipment	1 to 5 years	1 to 5 years
Other Assets	5 years	5 years

It should be noted that the lease for the township of Jabiru is currently set to expire in 2021, it is still uncertain as to whether the lease will be extended. However, some buildings and infrastructure assets located in Jabiru have been depreciated beyond the life of the lease. Council is of the opinion that they will still retain control and enjoy the economic benefits flowing from these assets even after the expiry of the lease. Refer to Note 18 for Jabiru assets written down values.

(iii). Work In Progress

Initial expenditures incurred for buildings under construction are capitalised as they are incurred and depreciation is commenced once the building is complete and ready for use.

(iv). Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested for impairment annually.

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

If such an indication exists and where the carrying value exceeds the estimated recoverable amount, the assets are written down to their recoverable amount.

The recoverable amount of plant and equipment is the greater of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

For non cash generating assets of the Council such as roads, cycle paths and public buildings, fair value is represented by the depreciated optimised replacement cost. Impairment losses are recognised in the surplus or deficit.

(v). Land under Roads

The Council has elected not to value or recognise as an asset land under roads acquired prior to 1 July 2008 in accordance with the election available under AASB 1051 Land under Roads.

f. Leases:*Council as a lessee*

The Council has elected to recognise payments for short-term leases and low value leases as expenses on a straight-line basis, instead of recognising a right-of-use asset and lease liability. Short-term leases are leases with a lease term of 12 months or less with no purchase option. Low value assets are assets with a fair value of \$10,000 or less when new and not subject to a sublease arrangement, comprising mainly of photocopiers.

Recognition and measurement (under AASB 16 from 1 July 2019)

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, except for short-term leases and leases of low-value assets.

The Council recognises right-of-use assets at the commencement date of the lease (the date the underlying asset is available for use). Right-of-use assets are initially measured at the amount of initial measurement of the lease liability, adjusted by any lease payments made at or before the commencement date and lease incentives, any initial direct costs incurred, and estimated costs of dismantling and removing the asset or restoring the site, if any.

Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as indicated in Note e(ii).

If ownership of the leased asset transfers to the Council at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The right-of-use assets are subsequently measured at fair value which approximates costs except for those arising from leases that have significantly below-market terms and conditions principally to enable the Council to further its objectives and are also subject to impairment.

The right-of-use assets are subject to remeasurement principles consistent with the lease liability including indexation and market rent review that approximates fair value and only revalued where a trigger or event may indicate their carrying amount does not equal fair value.

Recognition and measurement (under AASB 117 until 30 June 2019)

Operating lease payments are recognised as an operating expense in the comprehensive operating statement on a straight-line basis over the lease term.

g. Lease Liabilities

At the commencement date of the lease where the Council is the lessee, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. Lease payments may include fixed payments (including in substance fixed payments) less any lease incentives receivable and payments of penalties for terminating the lease, if the lease term reflects the entity exercising the option to terminate.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for the Council's leases, the weighted average incremental borrowing rate is used as the incremental borrowing rate.

After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (such as changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

Lease liabilities are determined in accordance with AASB 117 until 30 June 2019. From 1 July 2019, lease liabilities are determined in accordance with AASB 16.

h. Employee Benefits:

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably.

a. **Employee benefits expected to be settled within 12 months**

Provisions in respect of employee benefits expected to be settled within 12 months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

b. **Employee benefits not expected to be settled within 12 months**

Provisions made in respect of employee benefits which are not expected to be settled within 12 months are measured at the present value of the estimated future cash flows to be made by the Council in respect of services provided by the employees up to reporting date. In determining the present value of future cash outflows, the market yield as at the reporting date on national government bonds, which have terms to maturity approximating the terms of the related liability, are used.

c. **Defined contribution plans**

Contributions to defined contribution superannuation plans are expensed when employees have rendered service entitling them to the contributions. The Council contributes in respect of its employees to a defined contribution superannuation plan (Local Government Superannuation Scheme) established in respect of certain municipalities in South Australia and the Northern Territory.

i. Provisions:

Provisions are recognised when the Council has a present obligation (legal or constructive) as a result of a past event, it is probable that the Council will be required to settle the obligation, and reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, the carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

j. Goods and services tax:

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- a. where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense;
- or
- b. for receivables and payables which are recognised inclusive of GST, the net amount recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cashflows arising from investing and financing activities, which is recoverable from or payable to the taxation authority, is classified as operating cash flows.

k. Tax Status:

West Arnhem Regional Council is tax exempt under Sec 50-25 of the Income Tax Assessment Act 1997, being a local governing body.

l. Budget Information:

Note 2(a) provides budget information of revenues and expenditure of each of the major activities of the Council. Budget figures represented are those approved by the Council at the beginning of the financial year.

m. Rounding of amounts:

The financial report is presented in Australian dollars and values are rounded to the nearest dollar unless otherwise specified.

n. Key Sources of Estimation Uncertainty:

No accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next accounting period.

o. Impact of Covid 19 Pandemic Crisis

For most of the entities, the COVID-19 crisis has led to more variability and uncertainty underlying the preparation of the financial statements. As the Council engages in providing essential services to the communities in the West Arnhem region, the Covid 19 has impacted the Council in many ways as follows:

- Adapting to changes of the Council office operations due to quarantine measures imposed by government;
- Some programs, especially the ones related to community services such as Library operations and sports and recreation were suspended and/or postponed over the lockdown period, in line with Federal and Northern Territory directives;
- All of the communities under Council's care were closed to all non-essential travel in response to concerns about the spread of coronavirus (COVID-19), some of the Council's essential services and infrastructure and road works were discontinued and deferred to another timeline;
- Given the social distancing regime and the inability for members to travel, all previously organised events have either been postponed, cancelled or conducted via video or teleconferencing;
- Rates for financial year 2020-21 remain the same for all commercial operations within the West Arnhem region, to support the businesses over the Covid 19 period
- Advocacy with Funding Bodies to increase support for communities and people in vulnerable positions;
- Availability of work from home arrangements in place for Council's personnel.
- Forward cash flows projections

The Council has not identified any write-offs, postponements or waivers, or expected credit or impairment losses due to COVID-19.

The Council is also fortunate that it has an excellent working relationship with the Australian and Northern Territory Government and its agencies, which meant greater consultation and collaboration allowing the Council to influence policy direction. This became critical as the Council navigates the response to COVID-19. There are many moving parts with parameters that change daily making decision-making more complex for all concerned but at the heart of what the Council do is what is best for its communities, its individuals, businesses, service providers and the environment.

The most challenging area of consideration from the COVID-19 crisis is impairment of assets and the supportable estimates of future cash flows. Although current estimates suggest limited volatility in cash flows projections and growth rates, there is increased volatility as a result of the crisis.

p. Economic Dependence:

The Council is funded predominantly by funding provided from both the Australian and Northern Territory Governments to meet operational and capital expenditure needs.

The Council has made an operational surplus before depreciation and capital grants of \$1,811,870 in the current year (2019: Surplus \$443,690) from continuing operations. After depreciation and capital grants, the Council recorded a deficit for the year of \$2,826,463 (2019: Deficit \$4,283,637) from continuing operations. In line with the current year results, the Council recorded positive operating cash flows in 2020, and net working capital of \$11,300,561 in 2020 (2019: \$12,108,717).

In the Council's opinion, this general purpose financial report has been prepared on a going concern basis in the expectation that such funding and support from the Australian and Northern Territory Governments will continue. The Council's future as a going concern is dependent upon grants and subject to compliance conditions attached to the grants received.

Despite the ongoing uncertainty in relation to the COVID-19 pandemic impact, the Council believes that the Council will continue to receive support from funding bodies and will be able to generate sufficient cash flows to be able to pay its debts when they fall due. As such, the Council believes the going concern assumption used is appropriate.

2(a). Revenue, Expenses and Assets by Functions

- Revenues, expenses and assets have been attributed to the following functions/activities. Details of those functions/activities are provided at note 2(b).

DESCRIPTION	GENERAL PUBLIC SERVICES		PUBLIC ORDER & SAFETY	
	ACTUAL	BUDGET	ACTUAL	BUDGET
	\$	\$	\$	\$
OPERATING REVENUE				
Rates and Annual Charges	1,996,330	1,998,774	-	-
User Charges and Fees	37,106	43,499	2,778	2,852
Interest Income	2,482	2,659	-	-
Grant Income - Operating	6,000,938	4,977,554	1,376,460	1,376,460
Contributions	-	-	-	-
Other Revenue	252,213	172,373	-	-
Net Gain on Disposal of PP&E	35,911	9,058	-	-
Grant Income - Capital	106,000	1,286,005	-	-
TOTAL OPERATING REVENUE	8,430,980	8,489,922	1,379,238	1,379,312
EXPENDITURE				
Employee Costs	(4,789,606)	(4,959,259)	(1,048,193)	(967,277)
Materials and Contracts	(1,333,404)	(2,135,592)	(75,701)	(125,268)
Interest Charges	(31,629)	(5,488)	(5,420)	-
Net Loss on Disposal/Write Off of PP&E	-	-	-	-
Other Operating Expenses	(1,550,696)	(1,679,185)	(76,862)	(96,097)
TOTAL EXPENDITURE	(7,705,335)	(8,779,524)	(1,206,176)	(1,188,642)
SURPLUS/(DEFICIT) BEFORE DEPRECIATION & AMORTISATION	725,645	(289,602)	173,062	190,670
Depreciation Expenses	(2,706,193)	(391,316)	-	-
SURPLUS/(DEFICIT) FOR THE YEAR FOR CONTINUING OPERATIONS	(1,980,548)	(680,918)	173,062	190,670
Gain on Revaluation of Assets	-	-	-	-
NET SURPLUS / (DEFICIT):	(1,980,548)	(680,918)	173,062	190,670
CARRYING VALUE OF NON-CURRENT ASSETS		6,286,299		528,752

ECONOMIC AFFAIRS		ENVIRONMENTAL PROTECTION		HOUSING AND COMM. AMENITIES	
ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
\$	\$	\$	\$	\$	\$
-	-	1,611,545	1,612,042	1,614,087	1,649,820
13,349	15,541	93,337	70,622	72,697	67,798
234,045	246,297	-	-	-	-
2,019,133	1,370,650	-	-	-	-
-	-	-	-	-	-
1,417,901	1,264,311	14,704	7,824	2,375,340	2,324,614
-	-	-	-	-	-
540,268	1,556,647	-	560,251	-	20,000
4,224,696	4,453,446	1,719,586	2,250,739	4,062,124	4,062,232
(1,844,802)	(1,842,712)	(575,945)	(562,892)	(1,793,116)	(1,814,916)
(707,482)	(721,403)	(347,200)	(337,277)	(910,987)	(1,007,257)
(45,442)	(4,318)	-	-	(66,081)	-
-	-	-	-	-	-
(6,287)	(10,536)	(40,124)	(33,815)	(103,937)	(112,440)
(2,604,013)	(2,578,969)	(963,269)	(933,984)	(2,874,121)	(2,934,613)
1,620,683	1,874,477	756,317	1,316,755	1,188,003	1,127,619
(595,811)	-	-	-	(2,007,597)	-
1,024,872	1,874,477	756,317	1,316,755	(819,594)	1,127,619
-	-	-	-	-	-
1,024,872	1,874,477	756,317	1,316,755	(819,594)	1,127,619
25,648,251		15,419,189		33,968,332	

2(a). Revenue, Expenses and Assets by Functions (Cont.)

DESCRIPTION	HEALTH		RECREATION, CULTURE AND RELIGION	
	ACTUAL	BUDGET	ACTUAL	BUDGET
	\$	\$	\$	\$
OPERATING REVENUE				
Rates and Annual Charges	-	-	-	-
User Charges and Fees	-	-	44,582	40,208
Interest Income	-	-	-	-
Grant Income - Operating	9,066	-	1,170,417	1,150,417
Contributions	-	-	-	-
Other Revenue	310,588	294,320	23,686	28,317
Net Gain on Disposal of PP&E	-	-	-	-
Grant Income - Capital	-	-	25,000	1,328,376
TOTAL OPERATING REVENUE	319,654	294,320	1,263,685	2,547,318
EXPENDITURE				
Employee Costs	(98,786)	(55,599)	(2,790,332)	(2,749,832)
Materials and Contracts	(84,269)	(84,508)	(862,777)	(901,947)
INTEREST CHARGES	-	-	-	-
Net Loss on Disposal/Write Off of PP&E	-	-	-	-
Other Operating Expenses	(6,653)	(10,309)	(172,905)	(305,492)
TOTAL EXPENDITURE	(189,708)	(150,416)	(3,826,014)	(3,957,271)
SURPLUS/(DEFICIT) BEFORE DEPRECIATION & AMORTISATION	129,946	143,904	(2,562,329)	(1,409,953)
Depreciation Expenses	-	-	-	-
SURPLUS/(DEFICIT) FOR THE YEAR FOR CONTINUING OPERATIONS	129,946	143,904	(2,562,329)	(1,409,953)
Gain on Revaluation of Assets	-	-	-	-
NET SURPLUS / (DEFICIT):	129,946	143,904	(2,562,329)	(1,409,953)
CARRYING VALUE OF NON-CURRENT ASSETS	-	-	-	9,211,390

EDUCATION		SOCIAL PROTECTION	
ACTUAL	BUDGET	ACTUAL	BUDGET
\$	\$	\$	\$
-	-	-	-
-	-	-	-
-	-	-	-
-	-	2,009,758	1,938,751
-	-	2,784	2,784
-	-	912,237	869,106
-	-	-	-
-	-	-	-
-	-	2,924,779	2,810,641
-	-	(1,873,700)	(1,911,741)
-	-	(341,880)	(394,072)
-	-	(9,811)	(1,466)
-	-	-	-
-	-	(247,577)	(218,212)
-	-	(2,472,968)	(2,525,491)
-	-	451,811	285,150
-	-	-	-
-	-	451,811	285,150
-	-	-	-
-	-	451,811	285,150
-	-	-	-
-	-	451,811	285,150
-	-	-	-
-	-	-	764,265

2(a). Revenue, Expenses and Assets by Functions (Cont.)

DESCRIPTION	TOTAL	
	ACTUAL	BUDGET
	\$	\$
OPERATING REVENUE		
Rates and Annual Charges	5,221,962	5,260,636
User Charges and Fees	263,849	240,520
Interest Income	236,527	248,956
Grant Income - Operating	12,585,772	10,813,832
Contributions	2,784	2,784
Other Revenue	5,306,669	4,960,865
Net Gain on Disposal of PP&E	35,911	9,058
Grant Income - Capital	671,268	4,751,279
TOTAL OPERATING REVENUE	24,324,742	26,287,930
EXPENDITURE		
Employee Costs	(14,814,480)	(14,864,228)
Materials and Contracts	(4,663,700)	(5,707,324)
Interest Charges	(158,383)	(11,272)
Net Loss on Disposal/Write Off of PP&E		
Other Operating Expenses	(2,205,041)	(2,466,086)
TOTAL EXPENDITURE	(21,841,604)	(23,048,910)
SURPLUS/(DEFICIT) BEFORE DEPRECIATION & AMORTISATION	2,483,138	3,239,020
Depreciation Expenses	(5,309,601)	(391,316)
SURPLUS/(DEFICIT) FOR THE YEAR FOR CONTINUING OPERATIONS	(2,826,463)	2,847,704
Gain on Revaluation of Assets		
NET SURPLUS / (DEFICIT):	(2,826,463)	2,847,704
CARRYING VALUE OF NON-CURRENT ASSETS		91,826,478

2(b). Components of Functions

The activities relating to the Council functions reported on in Note 2(a) are as follows:

GENERAL PUBLIC SERVICES

Executive and Legislative Functions

Administration, operation and support of executive and legislative functions and all elements associated with Corporate governance.

Financial and Fiscal Affairs

Administration of Council's finances and compliance with legislative provisions of Local Government (Accounting) Regulations.

General Public Services - including General Admin Corporate Services/Community Services/Works & Infrastructure, Other and Office Personnel Maintenance

Administration, support, regulation, research and operation of general public services including insurance.

PUBLIC ORDER & SAFETY

Public Order & Safety

Control of animals such as dog registration, pounds and the control of stray animals.

HEALTH

Public Health Services

Preventative health programs which have the aim of preventing disease including mosquito control. Conduct health inspections of food premises.

SOCIAL PROTECTION

Childcare Services

Operation of the Jabiru Childcare Centre and Waruwi Jet Crèches, Outside School Hours Care.

Other Welfare Services NEC including:

Community Aged Care, Community Capacity Projects, Community Youth Camp, Emergency Relief, Family Safety Program, Endangered Language Programs, Volatile Substance Abuse.

ENVIRONMENTAL PROTECTION

Recycling

Monitoring, reduction, collection, treatment and disposal of all types of solid waste intended for recycling.

Solid Waste Management

Collection, disposal and management of waste products including household garbage, trade and industrial waste.

Environmental Protection NEC

Protection against and reduction of environmental damage by erosion, pollution, weed and vegetation growth including special rubbish clean-ups and anti-litter enforcement.

Waste Water Management

Sewerage collection, sewerage treatment and disposal of sewerage. Maintenance of equipment and collection of charges for service.

RECREATION, CULTURE & RELIGION

Community Halls and Recreation Centres

Operation and maintenance of community halls and recreation centres for general community and cultural activities.

Swimming Pools

Operation and maintenance of the swimming pools and gymnasium.

Sport & Recreation Activities

To facilitate and encourage the development of sport and recreational activities in the region.

Parks, Gardens & Paths

Administration and maintenance of recreational parks which are green open spaces provided primarily for recreation purposes and playgrounds.

Library

Operation of council's library including lending and reference services, provision of books, library archives and support for library research.

Community Celebrations

Activities relating to national, regional and local celebrations including Australia Day, Anzac Day, etc.

Other Performing Arts

The presentation of artistic performances including funding for the administration, support, provision and operation of festivals which provide a range of predominantly artistic performances.

Sports Grounds

Management of purpose built sport grounds that would normally involve turf management including maintenance of facilities attached to the sport ground.

Cultural or Arts Services NEC - including Endangered Languages and Song Project

The support, Provision, Operation, etc, of arts or culture related activities that cannot be assigned elsewhere.

ECONOMIC AFFAIRS

Public Relations, Tourism and Area Promotion -

Facilitation and encouragement of activities which will promote tourism in Jabiru. Includes council promotion to attract development.

HOUSING & COMMUNITY AMENITIES

Community Maintenance and Capital Upgrades

Maintain the housing provided for the indigenous residents, government employees and other tenants of the Council.

Community Development & Planning

Administering zoning laws, town planning regulations on land use and planning regarding culture and recreation facilities.

Water Supply

Maintain the water supply services provided in Jabiru by the Council. Monitor the treatment and supply of town water. Maintain town bores.

Public Housing

Under agency agreements with Department of Environment Energy (DoEE) provide administrative support, undertake inspections, arrange repairs and maintenance, etc. of housing accommodation.

Cemetery, Street Lighting & Amenities

Administration, regulation, installation, operation and maintenance of street lights.

Housing and Community Amenities NEC

Including Sanitation & Garbage, Stormwater, Sewerage anti-litter and Weed Control.

EDUCATION

Education NEC

Provision of youth welfare services which are developmental in nature including:

Youth Employment Services

Youth Advisory Committee

TRANSPORT & COMMUNICATION (included under ECONOMIC AFFAIRS)*Road Maintenance - Roads*

Servicing and operation of the road system, road pavement and footway/cycle paths, shoulder maintenance.

3. Operating Revenues

	2020	2019
	\$	\$
(a) Rates and Annual Charges		
Ordinary Rates		
General	1,996,331	1,947,074
Annual Charges		
Water Charges	1,614,087	1,765,864
Waste Charges	895,495	878,843
Sewerage Charges	716,049	710,134
Total Rates and Annual Charges	5,221,962	5,301,915
(b) User Charges and Fees		
User Charge Fee Income	73,369	129,689
Equipment Hire Income	96,008	125,971
Property Lease Rental Fee Income	22,979	21,063
Landfill Income	71,493	36,893
Other	-	2,482
TOTAL USER CHARGES AND FEES	263,849	316,098
(c) Interest		
Interest on Investments	236,527	380,346
TOTAL INTERESTS	236,527	380,346
(d) Other Operating Revenues		
Contract Fees	3,050,969	2,592,130
Service Fee Income	1,061,225	860,388
Sales Income	415,338	161,744
FAO Childcare Benefit	273,981	236,121
Reimbursements	136,920	131,729
Fuel Tax Credits	57,552	71,395
Other Revenue	310,684	369,324
TOTAL OTHER OPERATING REVENUES	5,306,669	4,422,831
(e) Grants provided for operating purposes		
Commonwealth Operational Funding		
Night Patrol	936,008	1,052,086
Safety and Wellbeing - Sport and Recreation	515,000	450,000
NT Jobs Package - Aged Care	494,589	487,760
Minjilang Crèche	445,545	490,955
Warruwi Crèche	382,539	400,596

	2020	2019
	\$	\$
Children and Schooling - Youth, Sport and Rec. Project	300,000	200,892
(e) Grants provided for operating purposes (Cont.)		
NT Operational Funding (Cont.)		
Bininj Gunwok Language Project	253,025	245,655
Community and Home Support Program	247,795	202,033
Outside School Hours Care (OSHC) – Warruwi	95,756	95,756
Remote Indigenous Broadcasting Service	35,000	35,000
R2R - ID 096759 - Wundulbundul Street - Gunbalanya	-	369,062
Solar Security Lighting – Maningrida	-	43,636
Mural Painting - Minjilang	-	17,000
Total Commonwealth Operational Funding	3,705,257	4,090,431
NT Operational Funding		
NT Operational Funding	3,696,266	3,373,576
General Purpose Financial Assistance Grant	1,319,002	1,240,858
Local Roads Financial Assistance Grant	1,259,133	1,209,476
Indigenous Jobs Development Funding	760,000	760,000
Local Authorities Community Projects	630,170	630,170
Women's Safe House - Gunbalanya	440,452	440,665
Special Community Assistance and Local Employment Grant	349,500	-
NT Remote Sports Program	216,420	168,756
Library Service - Jabiru	127,972	128,907
Operate Long Day Care Centre - Jabiru	27,507	30,632
Remote Sports Voucher Program	20,000	20,000
Domestic Family and Sexual Violence Programs	16,027	-
Worker and Wellbeing Fund	9,066	-
Boundless Possible Instagram Campaign	6,000	-
Murganella Road Upgrade - Stage 2	-	1,087,500
NTNDRP-Airstrip Rd Culvert Upgrade - Gunbalanya	-	43,637
Disability In Home Support Services	-	25,389
Furniture & Garden Beautification - Womens Safe House	-	16,000
Long Day Care Toy & Equipment Grant - Jabiru	-	1,853
Total NT Operational Funding	8,877,515	9,177,419
Other Operational Funding		
Australia Day Grant - Australia Day Council NT	3,000	3,000
TOTAL OTHER OPERATIONAL FUNDING	3,000	3,000
TOTAL OPERATIONAL GRANTS	12,585,772	13,270,850

	2020	2019
	\$	\$
(f) Capital Grants & Contributions		
Commonwealth Capital Funding		
Roads To Recovery	540,268	-
ABA Funding - Warruwi Children's Playground	106,000	-
ABA Funding - Gunbalanya Youth Space Upgrade	25,000	-
TOTAL COMMONWEALTH CAPITAL FUNDING	671,268	-
NT Capital Funding		
SPG - Towards purchase of Grader - Gunbalanya	-	180,000
SPG - Towards Rubbish Compactor - Gunbalanya	-	150,000
SPG - Solar Systems - Man. and Jab. Swimming Pools	-	42,190
TOTAL NT CAPITAL FUNDING	-	372,190
TOTAL CAPITAL GRANTS & CONTRIBUTIONS	671,268	372,190

4. Operating Expenses

(a) Employee Costs

Wages and Salaries	10,025,750	9,803,763
Employee Leave Benefits	2,032,306	1,959,759
Superannuation	1,434,076	1,393,284
Locality & Other Allowances	671,560	689,991
Staff Housing / Relocation	315,077	326,760
Worker's Compensation	273,359	162,393
Fringe Benefits Tax	43,655	46,611
Staff Hire	18,697	-
Total Employee Costs	14,814,480	14,382,561

(b) Materials and Contracts

Contractor expenses	1,165,961	2,021,749
Materials Expenditure	1,465,741	1,649,315
Electricity	520,323	519,241
Fuel & Oil Motor Vehicles	384,621	512,188
IT Help Desk & Software Licenses	319,898	300,858
Water & Sewerage	248,651	214,287
Freight	199,154	457,609
Internet & Network Communication	178,182	161,204
Telephone Communication Expenses	112,499	112,982
Operating Lease Expenses	34,315	36,805
Plant & Equipment hire	12,769	641,979
Section 19 Leases	-	230,088
Other	21,586	-

	2020	2019
	\$	\$
Total Materials and Contracts	4,663,700	6,858,305
(c) Interest Charges		
Interest Expenses – s19 Leases	147,388	-
Bank Fees	10,995	10,267
TOTAL INTEREST CHARGES	158,383	10,267
(d) Other Operating Expenses		
Insurance	656,005	477,173
Travel & Accommodation	306,682	433,051
Consultants & Legal Expenses	378,562	182,200
Councillor Allowance Exp.	246,537	221,949
Repayment Prior Year Funding	159,260	160,554
Vehicle Registration Expense	100,915	104,013
Council Chairman's Allowance	98,004	93,261
Training & Seminars	72,446	137,474
Bad Debt Write-Offs	19,281	29,589
Royalty payments	-	69,980
Other	167,349	169,129
TOTAL OTHER OPERATING EXPENSES	2,205,041	2,078,373
(e) Depreciation and Impairment		
Buildings	1,837,560	1,808,304
Infrastructure	1,466,582	1,452,237
Plant and Machinery	847,256	750,325
Roads	595,811	622,311
Motor Vehicles	358,782	414,417
Leasehold Land	160,186	-
Furniture and Fittings	43,424	51,923
TOTAL DEPRECIATION AND IMPAIRMENT	5,309,601	5,099,517

5. Cash and Cash Equivalents

(a) Cash at Bank and on Hand		
Current Operating Accounts & Cash on Hand	1,071,315	618,935
TOTAL CASH AT BANK AND ON HAND	1,071,315	618,935
Total Cash at Bank and on Hand consists of:		
Current Cash	1,071,315	618,935
TOTAL CASH AT BANK AND ON HAND	1,071,315	618,935
(b) Investments and Term Deposits		
Short Term Deposits	13,092,855	13,502,032

	2020	2019
	\$	\$
Credit Union Shares	4	4
TOTAL INVESTMENTS AND TERM DEPOSITS	13,092,859	13,502,036
RESTRICTED CASH SUMMARY		
Purpose:		
External Restrictions		
<i>Externally Restricted included in liabilities:</i>		
DAWE rent held in trust	26,728	35,940
Bonds	103,044	94,979
<i>Subtotal</i>	129,772	130,919
<i>Externally Restricted Included in Revenue in the Current or Past Years:</i>		
Local Authorities Community Projects	1,754,961	1,457,101
Oval Upgrade - Maningrida	325,638	449,466
Special Community Assistance & Local Employment Grant	293,391	-
Night Patrol	88,221	224,106
Roads to Recovery	79,973	-
ABA Funding - Warruwi Children's Playground	70,102	-
Remote Indigenous Broadcasting Service	57,278	42,380
Women's Safe House - Gunbalanya	45,078	60,947
Community and Home Support Program	39,367	47,741
NT Remote Sports Program	36,048	10,036
Children and Schooling - Youth, Sport and Rec. Project	22,666	13,764
Seal Parking Area in front of Landfill Sorting Bays	22,342	-
Domestic Family and Sexual Violence Programs	16,027	-
Furniture & Garden Beautification - Womens Safe House	16,000	16,000
Outside School Hours Care (OSHC) - Warruwi	11,878	12,395
Worker and Wellbeing Fund	9,066	-
Safety and Wellbeing - Sport and Recreation	7,426	5,306
Boundless Possible Instagram Campaign	6,000	-
Warruwi and Minjilang Crèche	4,099	139,099
Hard Shade Cover Basketball Court - Maningrida	-	260,400
ABA Funding - Gunbalanya Youth Space Upgrade	-	192,191
SPG - Towards Rubbish Compactor - Gunbalanya	-	150,000
SPG - Towards purchase of Tilt Tray Loader - Gunb.	-	100,000
Solar Lighting - Maningrida	-	43,636
SPG - Solar Systems - Man. and Jab. Swimming Pools	-	42,190
Mural Painting - Minjilang	-	17,000
First Aid Room Upgrade - Maningrida Swimming Pool	-	4,153
NTEPA - Landfill Signage	-	2,867
Home Care Packages - Medicare subsidies	-	2,005

	2020	2019
	\$	\$
Safety and Wellbeing - Develop Suicide Strategy	-	665
Sport & Recreation Fundraising	-	485
RESTRICTED CASH SUMMARY (CONT.)		
<i>Externally Restricted Included in Revenue in the Current or Past Years: (Cont.)</i>		
Community Pride Project - Maningrida	-	422
NTEPA - Waste Oil Storage and Removal	-	19
<i>Subtotal</i>	2,905,561	3,294,374
TOTAL EXTERNAL RESTRICTIONS	3,035,333	3,425,293
Internal Restrictions		
General Purpose Financial Assistance G.- early release	667,884	618,941
Local Roads Financial Assistance Grant - early release	648,483	615,901
Cash Backed Capital Reserve	1,315,824	522,682
TOTAL INTERNAL RESTRICTIONS	2,632,191	1,757,524
TOTAL UNRESTRICTED	8,496,646	8,938,150
TOTAL CASH AND CASH EQUIVALENT AVAILABLE	14,164,170	14,120,967

6. Trade and Other Receivables

Rates and Annual Charges	379,413	311,476
GST and Fuel Tax Credit Receivable	19,252	188,064
Other	664,512	424,527
Subtotal	1,063,177	924,067
Less: Allowance for Doubtful Debts	(48,341)	(69,353)
TOTAL TRADE AND OTHER RECEIVABLES	1,014,836	854,714
<i>Total Trade and Other Receivables Consist of:</i>		
Current Trade and Other Receivables	1,014,836	854,714
TOTAL TRADE AND OTHER RECEIVABLES	1,014,836	854,714

(a) Ageing of Trade Receivables:

Trade receivables are non-interest bearing and are generally on 30 day terms.

The ageing of trade receivables is detailed below:

Not past due	916,829	769,004
Past due 31 - 60 days	25,790	39,015
Past due 61 - 90 days	813	26,064
Past due 91+ days	119,745	89,984
TOTAL	1,063,177	924,067

	2020	2019
	\$	\$
(b) Past due but not impaired receivables		
As at 30 June 2020, current receivables of the company with a nominal value of \$98,007 (2019 \$85,710) were past due but not impaired. These relate to a number of customers for whom there is no history of default.		
The ageing of these receivable is as follows:		
Past due 31 - 60 days	25,790	39,015
Past due 61 - 90 days	813	26,064
Past due 91+ days	71,404	20,631
TOTAL	98,007	85,710
(c) Impaired receivables:		
As at 30 June 2020, receivables with a nominal value of \$48,341 (2019 \$69,353) were impaired.		
The ageing of these receivables is as follows:		
Not past due	-	-
Past due 31 - 60 days	-	-
Past due 61 - 90 days	-	-
Past due 91+ days	48,341	69,353
TOTAL	48,341	69,353
(d) Reconciliation of Impaired Receivables		
Movement in Allowance for Doubtful Debts is as follows:		
Opening Balance	69,353	46,845
Add: Doubtful expenses during the year	19,281	29,589
Less: Amounts written-off during the year from previously impaired accounts	(40,293)	(7,081)
Impairment losses reversed	-	-
CLOSING BALANCE	48,341	69,353

7. Other Assets

(a) Inventories

Fuel Stock	27,813	29,399
General Stock	40,043	34,259
Total Inventories	67,856	63,658

(b) Other

Accrued Revenue	161,805	219,019
Prepayments	47,985	79,603
Bonds	9,375	9,375
Total Other	219,165	307,997
TOTAL OTHER ASSETS	287,021	371,655

8. Property, Plant and Equipment

	2020	2019
	\$	\$
<i>Gross carrying amount and accumulated depreciation</i>		
Land		
Fair Value	688,500	688,500
WRITTEN DOWN VALUE - LAND	688,500	688,500
Right of Use Assets - s19 Leases		
Fair Value	5,193,323	-
Accumulated Depreciation	(440,566)	-
WRITTEN DOWN VALUE - RIGHT OF USE ASSETS - S19 LEASES	4,752,757	-
Buildings		
Fair Value	30,183,230	29,650,529
Accumulated Depreciation	(9,196,605)	(7,395,193)
WRITTEN DOWN VALUE - BUILDINGS	20,986,625	22,255,336
Infrastructure		
Fair Value	47,726,150	46,843,167
Accumulated Depreciation	(7,096,106)	(5,645,209)
WRITTEN DOWN VALUE - INFRASTRUCTURE	40,630,044	41,197,958
Roads		
Fair Value	28,287,543	27,808,068
Accumulated Depreciation	(8,291,812)	(7,696,001)
WRITTEN DOWN VALUE - ROADS	19,995,731	20,112,067
Plant and Machinery		
Cost	8,618,431	8,054,869
Accumulated Depreciation	(4,549,133)	(3,913,960)
WRITTEN DOWN VALUE - PLANT AND MACHINERY	4,069,298	4,140,909
Motor Vehicles		
Cost	2,704,403	2,842,641
Accumulated Depreciation	(2,041,987)	(1,909,471)
WRITTEN DOWN VALUE - MOTOR VEHICLES	662,416	933,170
Furniture and Fittings		
Cost	446,188	446,188
Accumulated Depreciation	(405,081)	(361,657)

	2020	2019
	\$	\$
WRITTEN DOWN VALUE - FURNITURE AND FITTINGS	41,107	84,531
TOTAL WRITTEN DOWN VALUE	91,826,478	89,412,471
Work in Progress		
Buildings	274,403	59,520
Infrastructure	214,512	-
Plant and Machinery	11,846	12,782
TOTAL WORK IN PROGRESS	500,761	72,302
(A) TOTAL PROPERTY, PLANT AND EQUIPMENT	92,327,239	89,484,773
GAIN / LOSS ON DISPOSAL/WRITE OFF OF ASSETS		
Proceeds from Sale of Assets	101,517	171,367
Less: Carrying Value of Assets Disposal/Written Off	(65,606)	(91,440)
(B) NET GAIN/(LOSS) ON DISPOSAL/WRITE OFF OF ASSETS	35,911	79,927

Movements in carrying amounts

BY ASSET TYPE	OPENING BALANCE			CARRYING AMOUNT		
	COST / FAIR VALUE 2019	ACCUM. DEPRECIATION 2019	CARRYING AMOUNT 2019	ADDITIONS	DISPOSALS	
					COST	ACC. DEP.
	\$	\$	\$	\$	\$	\$
Land	688,500	-	688,500	-	-	-
Right of Use Assets	-	-	-	-	-	-
Buildings	29,650,529	(7,395,193)	22,255,336	568,850	(36,149)	36,148
Infrastructure	46,843,167	(5,645,209)	41,197,958	921,925	(38,942)	15,685
Roads	27,808,068	(7,696,001)	20,112,067	479,475	-	-
Plant & Machinery	8,054,869	(3,913,960)	4,140,909	808,374	(244,812)	212,083
Motor Vehicles	2,842,641	(1,909,471)	933,170	97,647	(235,885)	226,266
Furniture & Fittings	446,188	(361,657)	84,531	-	-	-
Intangibles	-	-	-	-	-	-
TOTAL PROPERTY, PLANT & EQUIPMENT	116,333,962	(26,921,491)	89,412,471	2,876,271	(555,788)	490,182

MOVEMENTS DURING YEAR			CLOSING BALANCE		
DEPRECIATION	TRANSFERS AT COST	TRANSFERS ACC. DEP.	COST / FAIR VALUE 2020	ACCUM. DEPRECIATION 2020	CARRYING AMOUNT 2020
\$	\$	\$	\$	\$	\$
-	-	-	688,500	-	688,500
(160,186)	5,193,323	(280,380)	5,193,323	(440,566)	4,752,757
(1,837,560)	-	-	30,183,230	(9,196,605)	20,986,625
(1,466,582)	-	-	47,726,150	(7,096,106)	40,630,044
(595,811)	-	-	28,287,543	(8,291,812)	19,995,731
(847,256)	-	-	8,618,431	(4,549,133)	4,069,298
(358,782)	-	-	2,704,403	(2,041,987)	662,416
(43,424)	-	-	446,188	(405,081)	41,107
-	-	-	-	-	-
(5,309,601)	5,193,323	(280,380)	123,847,768	(32,021,290)	91,826,478

Movements in carrying amounts

BY ASSET TYPE	OPENING BALANCE			CARRYING AMOUNT		
	COST / FAIR VALUE 2018	ACCUM. DEPRECIATION 2018	CARRYING AMOUNT 2018	ADDITIONS	DISPOSALS	
					COST	ACC. DEP.
	\$	\$	\$	\$	\$	\$
Land	688,500	-	688,500	-	-	-
Right of Use Assets	-	-	-	-	-	-
Buildings	34,115,918	(6,629,052)	27,486,866	704,224	-	-
Infrastructure	40,543,551	(3,062,017)	37,481,534	270,924	-	-
Roads	28,651,089	(7,162,482)	21,488,607	16,058	-	-
Plant & Machinery	7,413,229	(3,553,698)	3,859,531	1,037,176	(425,536)	420,063
Motor Vehicles	2,538,358	(1,766,606)	771,752	661,802	(327,519)	241,552
Furniture & Fittings	432,855	(309,734)	123,121	13,333	-	-
Intangibles	-	-	-	-	-	-
TOTAL PROPERTY, PLANT & EQUIPMENT	114,383,500	(22,483,589)	91,899,911	2,703,517	(753,055)	661,615

MOVEMENTS DURING YEAR			CLOSING BALANCE		
DEPRECIATION	TRANSFERS AT COST	TRANSFERS ACC. DEP.	COST / FAIR VALUE 2019	ACCUM. DEPRECIATION 2019	CARRYING AMOUNT 2019
\$	\$	\$	\$	\$	\$
-	-	-	688,500	-	688,500
-	-	-	-	-	-
(1,808,304)	(5,169,613)	1,042,163	29,650,529	(7,395,193)	22,255,336
(1,452,237)	6,028,692	(1,130,955)	46,843,167	(5,645,209)	41,197,958
(622,311)	(859,079)	88,792	27,808,068	(7,696,001)	20,112,067
(750,325)	30,000	(30,000)	8,054,869	(3,913,960)	4,140,909
(414,417)	(30,000)	30,000	2,842,641	(1,909,471)	933,170
(51,923)	-	-	446,188	(361,657)	84,531
-	-	-	-	-	-
(5,099,517)	-	-	116,333,962	(26,921,491)	89,412,471

9. Trade and Other Payables, Provisions and Other Liabilities

	2020	2019
	\$	\$
(a) Trade and Other Payables		
Goods and services	753,737	703,453
Employee Related	464,368	259,934
TOTAL TRADE AND OTHER PAYABLES	1,218,105	963,387
(b) Provisions		
Annual Leave - current	1,440,103	1,209,657
Long Service Leave - current	586,444	579,656
Long Service Leave - non current	399,331	334,367
Other - current	172,185	149,941
TOTAL PROVISIONS	2,598,063	2,273,621
<i>Total Provisions Consist of:</i>		
(b.1) Current Provisions	2,198,732	1,939,254
(b.2) Non - Current Provisions	399,331	334,367
TOTAL PROVISIONS	2,598,063	2,273,621
(c) Lease Liabilities - Current		
Section 19 Leases	60,956	-
TOTAL LEASE LIABILITIES - CURRENT	60,956	-
(d) Lease Liabilities – Non Current		
Section 19 Leases	4,795,611	-
TOTAL LEASE LIABILITIES – NON CURRENT	4,795,611	-
(e) Other Liabilities		
Accrued Expense	167,439	292,351
Grants received in advance	526,043	150,000
Bonds Held	129,772	130,919
Contract Retention	88,616	-
Other	57,761	44,468
TOTAL OTHER LIABILITIES	969,631	617,738

10. Statement of Cash Flows

	2020	2019
	\$	\$
(a) Reconciliation of cash		
For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the Statement of Financial Position as follows:		
Cash at Bank and on Hand	1,071,315	618,935
Short Term Deposits	13,092,855	13,502,032
BALANCE PER STATEMENT OF CASH FLOWS	14,164,170	14,120,967
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities		
Change in Net Assets after operations	(2,826,463)	(4,283,637)
<i>Add:</i>		
Depreciation & amortisation	5,309,601	5,099,517
Decrease in Stock	-	11,196
Decrease in Other Assets	88,832	233,888
Increase in Trade and other payables	254,718	-
Increase in Other Liabilities	351,893	-
Increase in Provisions	324,442	402,160
<i>Less:</i>		
Net gain on disposal/write off of fixed assets	(35,911)	(79,927)
Increase in Trade and other receivables	(160,122)	(145,377)
Increase in Stock	(4,198)	-
Decrease in Trade and other payables	-	(710,293)
Decrease in Other Liabilities	-	(253,419)
NET CASH FLOWS PROVIDED BY OPERATING ACTIVITIES	3,302,792	274,108

11. Operating Leases

Commitments under non-cancellable operating leases at the reporting date but not recognised in the financial statements are payable as follows:

Not later than one year	27,773	259,256
Later than one year and not later than 5 years	111,091	789,555
TOTAL	138,864	1,048,811(A)

a. 2019 figures include section 19 leases being treated as Operating Leases

12. Commitments of Expenditure

	2020	2019
	\$	\$
The Council has entered into contracts for future major expenditure which are not provided in the financial statements. These commitments mainly relate to roads, constructions and purchases of plant & equipment.		
Not later than one year	2,880,569	541,642
Later than one year and not later than 5 years	-	-
TOTAL	2,880,569	541,642

13. Conditions Over Grants and Contributions

Grants and contributions that were obtained on the condition that they be expended on specified purposes or in a future period but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period:	3,294,374	4,263,065
<i>Less:</i>		
Expended during the current reporting period from revenues recognised in previous reporting periods	(1,597,957)	(2,275,290)
Amounts recognised as restricted cash in current reporting period due to an obligation to pay back to funding body unauthorised expenditure from previously acquitted grants	22,501	-
Prior year unexpended grants repaid to funding bodies	(159,260)	(160,554)
Net revenue recognised due to change on repayment conditions of grant	(17,280)	-
<i>Plus:</i>		
Amounts recognised as revenues in current reporting period but not yet expended in accordance with the conditions.	1,363,183	1,467,153
Surplus balances at the close of the current reporting period and held as restricted assets	2,905,561	3,294,374
NET INCREASE (DECREASE) IN RESTRICTED ASSETS IN THE CURRENT REPORTING PERIOD	(388,813)	(968,691)
Unexpended Grants & Contributions Dissection		
Amounts recognised as revenues in current reporting period but not yet expended in accordance with the conditions:		
Local Authorities Community Projects	630,170	647,443
Special Community Assistance and Local Employment Grant	293,391	-
Night Patrol	88,221	224,106
Roads to Recovery	79,973	-
ABA Funding - Warruwi Children's Playground	70,102	-
Community and Home Support Program	39,367	47,741
NT Remote Sports Program	36,048	10,036
Remote Indigenous Broadcasting Service	35,000	35,000
Children and Schooling - Youth, Sport and Rec. Project	22,666	13,764

	2020	2019
	\$	\$
Domestic Family and Sexual Violence Programs	16,027	-
Home Care Packages - Medicare subsidies	13,749	2,005
Outside School Hours Care (OSHC) - Warruwi	11,878	12,395
Worker and Wellbeing Fund	9,066	-
Safety and Wellbeing - Sport and Recreation	7,426	5,306
Boundless Possible Instagram Campaign	6,000	-
Warruwi and Minjilang Crèche	4,099	139,099
SPG - Towards Rubbish Compactor - Gunbalanya	-	150,000
Unexpended Grants & Contributions Dissection (Cont.)		
Women's Safe House - Gunbalanya	-	60,947
Solar Lighting - Maningrida	-	43,636
SPG - Solar Systems - Man. and Jab. Swimming Pools	-	42,190
Mural Painting - Minjilang	-	17,000
Furniture & Garden Beautification - Womens Safe House	-	16,000
Sport & Recreation Fundraising	-	485
TOTAL	1,363,183	1,467,153
Expended Grants and Contributions		
Amounts expended or returned during the current reporting period from revenues recognised in previous reporting periods.		
Local Authorities Community Projects	332,310	255,978
Hard Shade Cover Basketball Court - Maningrida	260,400	12,280
Night Patrol	224,107	116,078
ABA Funding - Gunbalanya Youth Space Upgrade	192,191	20,109
SPG - Towards Rubbish Compactor - Gunbalanya	150,000	-
Warruwi and Minjilang Crèche	139,099	65,733
Oval Upgrade - Maningrida	123,828	50,534
SPG - Towards purchase of Tilt Tray Loader - Gunbalanya	100,000	-
Community and Home Support Program	47,741	-
Solar Lighting - Maningrida	43,636	-
SPG - Solar Systems - Man. and Jab. Swimming Pools	42,190	-
Remote Indigenous Broadcasting Service	20,102	19,754
Mural Painting - Minjilang	17,000	-
Women's Safe House - Upgrades	15,870	-
Children and Schooling - Youth, Sport and Rec. Project	13,763	99,109
Outside School Hours Care (OSHC) - Warruwi	12,395	52,348
NT Remote Sports Program	10,036	55,375
Safety and Wellbeing - Sport and Recreation	5,306	-
First Aid Room Upgrade - Maningrida Swimming Pool	4,153	3,847
Home Care Packages - Medicare subsidies	2,003	10,718

	2020	2019
	\$	\$
Safety and Wellbeing - Develop Suicide Strategy	665	10,000
Community Pride Project - Maningrida	422	4,797
Murganella Road Upgrade - Stage 2	-	959,282
R2R - ID 053593 - Airport Road - Warruwi	-	319,605
SPG - Towards purchase of Wheel Loader - Warruwi	-	100,000
SPG - Towards Rubbish Compactor - Minjilang	-	80,000
Magela Oval Light Towers - Jabiru	-	66,000
Expended Grants and Contributions (Cont.)		
Gunbalanya Women's Safe House - Replace Fencing	-	44,580
SPG - Towards Tractor - Warruwi	-	41,350
R&M Building and Playground - Warruwi Crèche	-	28,496
NTNDRP-Airstrip Rd Culvert Upgrade - Gunbalanya	-	7,273
Women's Safe House - Gunbalanya	-	6,573
Basketball Court Refurbishment - Maningrida	-	3,577
Territory Day Celebration - Warruwi	-	1,180
CBF - Library IT Resources and Shelving - Jabiru	-	840
Little Broilgas Dance School - ERA CPF - Jabiru	-	357
CBF - Childcare Outdoor Learning Resources - Jabiru	-	71
TOTAL	1,757,217	2,435,844

14. Interest In Joint Venture Entities

CouncilBiz

CouncilBiz was incorporated as a Local Government subsidiary on 10 June 2008 and commenced operations on 1 July 2008 providing administrative, ICT and Business Systems support services to the 8 member Councils. It is a Local Government subsidiary, created as part of the Northern Territory Local Government Reform Agenda, under the Local Government Act 2008 and Regulations.

Upon the incorporation of CouncilBiz, the Council made an initial funding contribution of \$50,000. Under the terms and conditions of CouncilBiz's Constitution, the debts and liabilities of CouncilBiz are guaranteed by the members in equal shares or on the basis of the formula agreed by the members. Upon the dissolution of CouncilBiz, the amount that remains after such dissolution and the settlement of all debts and liabilities shall be transferred to another organisation with a similar purpose as agreed to by the members with similar rules to CouncilBiz, such as prohibiting the distribution of assets and income to its members.

As the Council will not realise any returns from its \$50,000 funding contribution to CouncilBiz, this amount was expensed when it was incurred.

15. Contingent Assets and Contingent Liabilities

Contingent Liabilities

Under the terms and conditions of the Constitution of CouncilBiz, the Council and other members have guaranteed the debts and liabilities of CouncilBiz. As at 30 June 2020, there are no indications that such obligations will eventuate and as such, no amounts have been recognised in the financial statements.

16. Financial Instruments

(a) Financial risk management objectives and policies

The Council's principal financial instruments comprise receivables, payables and cash and cash equivalents.

The Council manages its exposure to financial risks, in accordance with its policies. The objectives of the policies are to maximise the income to the Council whilst minimising the downside risk.

The Council's activities expose it to normal commercial financial risk. The main risks the Council is exposed to through its financial instruments are liquidity risk, credit risk, market risk and interest rate risk. Risks are considered to be low.

Primary responsibility for the identification and control of financial risks rests with the Councillors and Senior Management under the authority of the Council Councillors.

(b) Categories of financial instruments

i. Financial assets

RECOGNISED FINANCIAL INSTRUMENTS	BALANCE SHEET NOTES	ACCOUNTING POLICIES	TERMS AND CONDITIONS
Cash and cash equivalents	5	Details are set out in note 1(b).	Interest is earned at the bank's benchmark interest rate.
Loans and receivables	6	Trade Receivables are carried at nominal amounts due less any provision for doubtful debts. A provision for doubtful debts is recognised when collection of the full nominal amount is no longer probable. Loans are measured at amortised cost subsequent to initial recognition, with any adjustments to the carrying amount going through the profit and loss.	Credit sales are normally on 30 day terms or other negotiated terms. Loans are settled on negotiated terms.

ii. Financial liabilities

RECOGNISED FINANCIAL INSTRUMENTS	BALANCE SHEET NOTES	ACCOUNTING POLICIES	TERMS AND CONDITIONS
Trade and other payables and Other Liabilities	9	Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.	Liabilities are normally settled on 30 day terms or other negotiated terms.

(c) Net fair value of financial assets and liabilities

Cash and cash equivalents: The carrying amount approximates fair value because of their short-term maturity.

Loans and receivables and trade and other payables: Their carrying amounts approximate fair value.

(d) Liquidity Risk

Liquidity risk arises from the financial liabilities of the Council and its subsequent ability to meet its obligations to repay its financial liabilities as and when they fall due.

The Council reduces its exposure to liquidity risk by monitoring its cash flows closely through rolling future cash flows and monitoring the ageing of receivables and payables.

The maturity of financial liabilities as at 30 June 2020 is as follows:

		WITHIN 1 YEAR	WITHIN 1 - 5 YEARS	>5 YEARS	TOTAL
		\$	\$	\$	\$
2020	Trade and other payables	1,218,105	-	-	1,218,105
	Other Liabilities	969,631	-	-	969,631
2019	Trade and other payables	963,387	-	-	963,387
	Other Liabilities	617,738	-	-	617,738

(e) Credit Risk

Credit risk is the risk of financial loss to the Council if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Exposure to credit risk is monitored by management on an ongoing basis. The maximum exposure to credit risk, excluding the value of any collateral or other security, is limited to the total carrying value of financial assets, net of any provisions for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements.

The Council does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Council. The majority of the Council's debtors are government owned and funded entities and credit risk of the Council is low.

(f) Market Risk

Market risk is the risk that changes in market prices, such as interest rates and equity prices will affect the Council's income or the value of its holdings of financial instruments. The Council does not have any material market risk exposure.

(g) Interest Rate Risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Council is exposed to interest rate risk primarily from its cash surpluses invested in short term interest bearing deposits. The deposits are only made with reputable financial institutions with maturity dates generally being no more than 30 days.

As at balance date the Council had the following financial instruments exposed to variable interest rate risk:

	2020	2019
FINANCIAL ASSETS	\$	\$
Cash at Bank and on Hand	1,071,315	618,935
Short Term Deposits	13,092,855	13,502,032

At balance sheet date the Council has not entered into any loans or other financial commitments that present exposure to interest rate risk. Credit cards are the only short term financial instrument used by the Council and balances are cleared at month end.

Sensitivity analysis

The table below details the interest rate sensitivity analysis of the Council at the reporting date holding all other variables constant. A 100 basis point change is deemed to be reasonably possible and is used when reporting interest rate risk.

	IMPACT ON PROFIT HIGHER/(LOWER) 2020	IMPACT ON PROFIT HIGHER/(LOWER) 2019
	\$	\$
Interest rate + 1.00%	141,642	141,210
Interest rate - 1.00%	(141,642)	(141,210)

The method used to arrive at the possible risk of 100 basis points was based on both statistical and non- statistical analysis. The statistical analysis has been based on the Council's cash rate for the past years. This information is then revised and adjusted for reasonableness under the current economic circumstances.

17. Reserves

The Council at its meeting held 10 July 2019 allocated funds of \$1,300,065 from accumulated surplus to the asset replacement reserve. These funds were allocated toward many different projects including replacement of plant, roadworks, upgrade work to staff housing, and visitor accommodations. At later meetings held 11 December 2019 and 13 May 2020, an additional \$930,859, and \$108,817 were added to the reserve, for more projects in these same categories of assets. This made the total allocation for the year \$2,340,741, while \$1,547,599 was expended on these projects during the year.

The Council at its meeting held on 23 January 2019 allocated additional \$885,766 from accumulated surplus to the asset replacement reserve. These funds were allocated to use on the repair and upgrade of various Council buildings and staff accommodation, purchase of grader for Gunbalanya, installation of LED lights in Gunbalanya and Warruwi, and other infrastructure and building upgrades across the Council. A total of \$1,236,091 asset replacement reserves, was expended from A during the year.

The movements of the reserve for the year ended 30 June 2020 are as follows:

	OTHER RESERVES	OPENING BALANCE	TRANSFER TO RESERVE	TRANSFER FROM RESERVE	CLOSING BALANCE
		\$	\$	\$	\$
2020	Assets Replacement Reserve	522,682	2,340,741	(1,547,599)	1,315,824
2019	Assets Replacement Reserve	873,007	885,766	(1,236,091)	522,682

18. Jabiru Assets

On 14 August 2019 the Commonwealth, the Northern Territory, Energy Resources Australia and Gundjeihmi Aboriginal Corporation signed a Memorandum of Understanding (MoU) that sets out the shared intention and commitments of the above parties to work together to support the Jabiru township transition to a post-mining environment in the context of the scheduled closure of the Ranger Uranium Mine and the expiry of the corresponding Jabiru township head lease agreement in 2021.

Management is of the opinion that the Council will continue to provide essential and other municipal services at similar levels to what it does currently to the township of Jabiru and its community, following the cessation of the head lease agreement on 30 June 2021. As such, it is expected that the Council will continue to have ownership and control over its assets situated in the township of Jabiru used to provide those services and consequently it has been determined that those assets are not impaired.

The written down value of assets situated in the township of Jabiru as at 30 June 2020 is as follows:

ASSET TYPE	\$
Buildings	3,626,010
Infrastructure	39,544,808
Roads	8,617,967
TOTAL	51,788,785

19. Related Party Transactions

The related parties of the Council include:

- the key responsible persons because they have authority and responsibility for planning, directing and controlling the activities of the Council directly; and
- spouses, children and dependents who are close family members of the key responsible persons; and
- any entities controlled or jointly controlled by key responsible persons' or controlled or jointly controlled by their close family members.

Key Responsible Persons

Key responsible persons of the Council are those persons having authority and responsibility for planning, directing and controlling the activities of Council. These include the Councillors, Chief Executive Officer and Senior Management Team as listed below.

a. Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Councillors

Councillor (Mayor) Mathew Ryan
 Councillor (Deputy Mayor) Anna Egerton
 Councillor James Marrawal
 Councillor Davison Nawirridj
 Councillor Elizabeth Williams
 Councillor Ralph Blyth
 Councillor Valda Bokmakarray
 Councillor Otto Dann
 Councillor Julius Don Kernan
 Councillor Karl Srdinsek
 Councillor Philip Wasaga
 Councillor David Jones

Chief Executive Officer	Daniel Findley	(Appointed 15 January 2020)
Acting Chief Executive Officer	Barbara Newland	(Commencement 28 October 2019) (Conclusion 14 January 2020)
Chief Executive Officer	Brian Hylands	(Resigned 25 October 2019)
Senior Management	Valentin Markez	
	Gordon Smith	(Resigned 3 July 2020)
	Brooke Darmanin	(Promoted 1 June 2020)
	Chris Kelly	(Appointed 15 June 2020)

b. Remuneration of Responsible Persons

The aggregate compensation made to responsible persons and other members of key management personnel is set out below:

	2020	2019
	\$	\$
Short term employee benefits	1,009,410	899,257
Post employment benefits	-	-
Other long term benefits	-	-
Termination benefits	-	-
TOTAL	1,009,410	899,257

c. Retirement Benefits

No retirement benefits have been made by the Council to a Responsible Person.

d. Loans to Responsible Persons

No loans have been made, guaranteed or secured by the Council to a Responsible Person during the financial year ended 30 June 2020.

e. Other Transactions

Transactions, other than remuneration payments and the reimbursement of approved expenses, were entered into by Council with Responsible Persons during the reporting year as below:

	2020	2019
	\$	\$
Motor vehicle and housing benefits	32,264	43,221
TOTAL	32,264	43,221

f. Outstanding Amounts

Other than those relating to accrued salaries and provision for employee entitlements, there are no outstanding receivables or payables from / to the Council's key responsible persons as at 30 June 2020.

20. Auditors' Remuneration

Amounts received or due and receivable by the auditors of West Arnhem Regional Council are as follows:

	2020	2019
	\$	\$
Audit or review services	40,700	48,519
Other services	-	-
TOTAL	40,700	48,519



SPECIAL SCHEDULE A



Special Schedule A

INCOME & EXPENDITURE STATEMENT

Activity Description : ABA Funding - Gunbalanya Youth Space Upgrade

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Capital 2019-2020	25,000	25,000
Brought Forward from 2018-2019	192,191	192,191
TOTAL INCOME	217,191	217,191
EXPENDITURE		
CAPITAL		
Capital Expenditure	217,191	217,191
TOTAL EXPENDITURE	217,191	217,191
TOTAL INCOME	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : ABA Funding - Warruwi Children's Playground

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Capital 2019-2020	106,000	106,000
TOTAL INCOME	106,000	106,000
EXPENDITURE		
CAPITAL		
Playground Equipment	35,898	106,000
TOTAL EXPENDITURE	35,898	106,000
SURPLUS/(DEFICIT)	70,102	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Australia Day Grant - Australia Day Council NT

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	3,000	3,000
TOTAL INCOME	3,000	3,000
EXPENDITURE		
OPERATIONAL		
Food, Materials and Venue Hire	2,443	2,337
Contribution In Kind	663	663
TOTAL EXPENDITURE	3,106	3,000
SURPLUS/(DEFICIT)	(106)	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Bininj Gunwok Language Project

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	253,025	253,025
TOTAL INCOME	253,025	253,025
EXPENDITURE		
OPERATIONAL		
Contractor and Material Expenses	228,025	228,025
Contract Administration Fee	25,000	25,000
TOTAL EXPENDITURE	253,025	253,025
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Boundless Possible Instagram Campaign

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	6,000	6,000
TOTAL INCOME	6,000	6,000
EXPENDITURE		
OPERATIONAL		
Social Media Marketing Strategy	-	2,000
Instagram Advertising	-	2,000
Paid Content	-	2,000
Contribution In Kind	-	17,136
TOTAL EXPENDITURE	-	23,136
SURPLUS/(DEFICIT)	6,000	(17,136)

INCOME & EXPENDITURE STATEMENT

Activity Description : Children and Schooling - Youth, Sport and Rec. Project

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	300,000	300,000
Brought Forward from 2018-2019	13,764	13,764
TOTAL INCOME	313,764	313,764
EXPENDITURE		
OPERATIONAL		
Salaries and Oncosts	165,462	156,183
Motor Vehicles	14,092	16,500
Repairs & Maintenance	7,091	6,000
Services and Administration	69,554	66,000
Supplies	33,195	43,240
Travel	1,704	12,078
Repayment of Prior Year Grant Funding	-	13,763
TOTAL EXPENDITURE	291,098	313,764
SURPLUS/(DEFICIT)	22,666	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Community and Home Support Program

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	247,795	247,795
Brought Forward from 2018-2019	47,741	47,741
User Fees	39,242	38,085
Other Income	650	465
	TOTAL INCOME	335,428
EXPENDITURE		
OPERATIONAL		
Direct Costs		
Travel	2,988	3,000
Carer Resources	59,422	76,000
Vehicle Expenses	25,080	25,000
Support and Administration Costs		
Employee Costs	126,977	146,866
Telephone Expenses	3,593	3,901
Computing Cost Allocation - Expense	33,245	34,500
Premises Expenses	6,666	6,700
Contract Administration Fee	37,169	37,169
Training Expenses	692	700
Printing and Stationary	229	250
	TOTAL EXPENDITURE	296,061
	SURPLUS/(DEFICIT)	39,367
		-

INCOME & EXPENDITURE STATEMENT

Activity Description : Community Pride Project - Maningrida

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	422	422
TOTAL INCOME	422	422
EXPENDITURE		
OPERATIONAL		
Material Expenses	422	422
TOTAL EXPENDITURE	422	422
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Furniture & Garden Beautification - Womens Safe House

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	16,000	16,000
TOTAL INCOME	16,000	16,000
EXPENDITURE		
OPERATIONAL		
Garden Beautification and Furniture	-	16,000
TOTAL EXPENDITURE	-	16,000
SURPLUS/(DEFICIT)	16,000	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Hard Shade Cover Basketball Court - Maningrida

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Brought Forward from 2018-2019	260,400	260,400
TOTAL INCOME	260,400	260,400
EXPENDITURE		
CAPITAL		
Capital Expenses	260,400	260,400
TOTAL INCOME	260,400	260,400
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Indigenous Jobs Development Funding

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	760,000	760,000
TOTAL INCOME	760,000	760,000
EXPENDITURE		
CAPITAL		
Salaries and Oncosts	760,000	760,000
TOTAL INCOME	760,000	760,000
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Library Service - Jabiru

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	127,972	127,972
User Fees and Charges Income	234	280
TOTAL INCOME	128,206	128,252
EXPENDITURE		
OPERATIONAL		
Salaries and Oncosts	123,964	100,876
Computing and IT Expenses	8,505	8,505
Maintenance Expenses	990	990
Printing and Stationary	777	777
Telephone Expenses	1,008	1,008
Materials General	7,362	7,362
Internet Service Provider Expenses	3,382	3,382
Freight and Postage	215	315
Electricity Expenses	3,659	3,659
License Fee Expenses	494	494
Printer Lease Expenses	340	340
Training Expenses	220	220
Travel Expenses	324	324
TOTAL EXPENDITURE	151,240	128,252
SURPLUS/(DEFICIT)	(23,034)	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Local Authorities Community Projects

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	630,170	630,170
Brought Forward from 2018-2019	1,457,101	1,457,101
TOTAL EXPENDITURE	2,087,271	2,087,271
EXPENDITURE		
OPERATIONAL		
Local Authority project Expenses - Gunbalanya	178,392	456,007
Local Authority project Expenses - Maningrida	140,142	1,217,205
Local Authority project Expenses - Minjilang	-	139,588
Local Authority project Expenses - Warruwi	13,776	274,471
TOTAL EXPENDITURE	332,310	2,087,271
SURPLUS/(DEFICIT)	1,754,961	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Minjilang Crèche

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	445,545	444,035
CCS Subsidies	-	-
Fees from Families	-	-
Brought Forward from 2018-2019	115,036	115,036
	TOTAL INCOME	560,581
EXPENDITURE		
OPERATIONAL		
Salary and Wages - Educators	125,647	120,358
Staffing Oncosts	50,890	58,999
Service Support	12,510	10,000
Professional Development	7,827	9,051
Administration	97,227	97,227
Building Utility Expenses	19,111	14,870
Building Repairs and Maintenance	13,027	4,000
Educational Resources	-	5,185
Motor Vehicle Expenses	-	2,449
Rent Expenses	62,580	62,580
Information Technology	5,815	9,285
Project Support	33,896	37,652
Food	5,567	6,500
Hygiene Supplies	1,804	2,879
Resources	1,839	3,000
Repayment of Prior Year Grant Funding	115,036	115,036
	TOTAL EXPENDITURE	552,776
	SURPLUS/(DEFICIT)	7,805

INCOME & EXPENDITURE STATEMENT

Activity Description : Warruwi Crèche

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	382,539	381,029
CCS Subsidies	-	2,998
Fees from Families	-	246
Brought Forward from 2018-2019	24,063	24,063
TOTAL INCOME	406,602	408,336
EXPENDITURE		
OPERATIONAL		
Salary and Wages - Educators	103,091	120,358
Service Support	9,572	10,000
Staffing Oncosts	33,707	58,999
Administration	97,227	97,227
Building Utility Expenses	10,089	10,327
Building Repairs and Maintenance	3,731	4,000
Rent	49,920	25,740
Information Technology	27,840	9,285
Project	37,320	37,652
Food	5,963	6,500
Hygiene Supplies	918	2,000
Educational Resources	6,867	2,185
Repayment of Prior Year Grant Funding	24,063	24,063
TOTAL EXPENDITURE	410,308	408,336
SURPLUS/(DEFICIT)	(3,706)	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Mural Painting - Minjilang

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	17,000	17,000
TOTAL INCOME	17,000	17,000
EXPENDITURE		
OPERATIONAL		
Mural Painting	17,000	17,000
TOTAL EXPENDITURE	17,000	17,000
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Night Patrol

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	936,008	936,008
Brought Forward from 2018-2019 - Operational	224,106	224,107
TOTAL INCOME	1,160,114	1,160,115
EXPENDITURE		
OPERATIONAL		
Salaries		
Night Patrol Coordinator	29,926	29,926
Staff	652,011	632,050
Salary on Costs	116,618	116,618
Motor Vehicles		
Vehicle Operations	36,408	36,500
Repairs and Maintenance		
Buildings	19,478	19,500
Services		
Telephone/Fax/IT	13,872	13,900
Grant Administration	140,401	140,401
Supplies		
Utilities	10,004	10,000
Office Supplies	6,375	6,375
First Aid Kits/Torches	421	422
Uniforms and Boots	276	276
Travel		
Travel and Accommodation	9,884	9,900
Training		
Training Expenses	36,219	36,219
Repayment of Prior Year Grant Funding	24,063	24,063
CAPITAL		
Motor Vehicles		
Purchase 2 Toyota Fortuner 4x4 Wagons	-	108,028
TOTAL EXPENDITURE	1,071,893	1,160,115
SURPLUS/(DEFICIT)	88,221	-

INCOME & EXPENDITURE STATEMENT

Activity Description : NT Jobs Package - Aged Care

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	494,589	494,589
TOTAL INCOME	494,589	494,589
EXPENDITURE		
OPERATIONAL		
Salaries and Oncosts	494,589	494,589
TOTAL EXPENDITURE	494,589	494,589
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : NT Remote Sports Program

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	216,420	216,420
Operational 2019-2020 - Remote Sports Voucher Program	20,000	20,000
Brought Forward from 2018-2019	10,036	10,037
Other Income	1,023	-
TOTAL INCOME	247,479	246,457
EXPENDITURE		
OPERATIONAL		
Increase and enhance participation in Sport and Active Recreation	148,931	183,957
Support Implementation of Remote Sports Voucher Scheme	20,000	20,000
Indirect Costs	32,463	32,463
Repayment of Prior Year Grant Funding	10,037	10,037
TOTAL EXPENDITURE	211,431	246,457
SURPLUS/(DEFICIT)	36,048	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Operate Long Day Care Centre Jabiru

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020 Northern Territory Subsidy	27,507	27,507
FAO Childcare Benefit	273,981	273,981
Service Fee Income	207,301	207,301
Centrelink Parental Leave Income	10,368	10,368
Other Income	637	637
	TOTAL INCOME	519,794
EXPENDITURE		
OPERATIONAL		
Salaries and Oncosts	633,258	321,156
Contractor Expenses - Ground Maintenance	4,336	4,400
Contractor Expenses - Dispenser Service	2,673	2,700
Contractor Expenses - Repairs and Maintenance	784	800
Contractor Expenses -Contract Employee	7,060	7,000
Contractor Expenses - Fire Safety & Extinguisher Testing	9,053	9,000
Materials General	11,529	11,500
Printing and Stationary	743	750
Food Purchases	9,880	9,900
Minor Equipment < , \$5,000.00	3,076	3,000
Internal Ground Maintenance	35,224	35,000
Bank Fees and Charges	1,342	1,350
Freight & Postage Expenses	941	950
Training Expenses	2,403	2,400
Electricity/Gas	14,244	14,300
Computer/Telephone/Internet Expenses	15,186	15,200
Uniforms	702	700
Software License Maintenance Fee	2,079	2,000
Licence Fees	663	663
Administration Fee	76,414	76,414
Memberships and Subscriptions	611	611
	TOTAL EXPENDITURE	832,201
	SURPLUS/(DEFICIT)	(312,407)

INCOME & EXPENDITURE STATEMENT

Activity Description : Outside School Hours Care (OSHC) - Warruwi

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	95,756	95,756
Brought Forward from 2018-2019	12,395	12,395
TOTAL INCOME	108,151	108,151
EXPENDITURE		
OPERATIONAL		
Salaries and Wages	65,831	77,288
Client Support Consumables	4,999	5,000
Provisions	7,607	8,000
Insurance	1,500	1,500
Travel	1,973	2,000
Administration	14,363	14,363
TOTAL EXPENDITURE	96,273	108,151
SURPLUS/(DEFICIT)	11,878	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Oval Upgrade - Maningrida

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	449,466	449,466
TOTAL INCOME	449,466	449,466
EXPENDITURE		
CAPITAL		
Oval Upgrade	123,828	449,466
TOTAL EXPENDITURE	123,828	449,466
SURPLUS/(DEFICIT)	325,638	-

INCOME & EXPENDITURE STATEMENT

Activity Description : R2R - ID 101220 - Bagshaw Road - Maningrida

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Roads to Recovery Funds Received 2019-20	540,268	540,268
TOTAL INCOME	540,268	540,268
EXPENDITURE		
CAPITAL		
Roads to Recovery Funds expended	460,295	540,268
TOTAL EXPENDITURE	460,295	540,268
SURPLUS/(DEFICIT)	79,973	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Remote Indigenous Broadcasting Service

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	35,000	35,000
Brought Forward from 2018-2019	42,380	42,380
TOTAL INCOME	77,380	77,380
EXPENDITURE		
OPERATIONAL		
Licence Fees	41	500
Utilities	2,404	10,000
Repairs and Maintenance - Building/Other Equipment	12,407	19,250
Administration	5,250	5,250
Repayment of Prior Year Grant Funding	-	42,380
TOTAL EXPENDITURE	20,102	77,380
SURPLUS/(DEFICIT)	57,278	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Safety and Wellbeing - Sport and Recreation

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	515,000	515,000
Brought Forward 18-19 - Sports & Rec	5,306	5,306
Brought Forward 18-19 - First Aid room	4,153	4,153
Brought Forward 18-19 - Suicide Strategy	665	665
Other Income	1,109	-
TOTAL INCOME	526,233	525,124
EXPENDITURE		
OPERATIONAL		
Salaries	339,457	357,500
Supplies	7,484	10,000
Activities	37,176	50,000
Repairs and Maintenance	10,710	2,630
Travel	21,306	12,370
Administration Fee/Services	92,550	82,500
Repayment of Prior Year Grant Funding	10,124	10,124
TOTAL EXPENDITURE	518,807	525,124
SURPLUS/(DEFICIT)	7,426	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Solar Lighting - Maningrida

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	43,636	43,636
TOTAL INCOME	43,636	43,636
EXPENDITURE		
OPERATIONAL		
Supply and Install Solar Lighting	44,001	43,636
TOTAL EXPENDITURE	44,001	43,636
SURPLUS/(DEFICIT)	(365)	-

INCOME & EXPENDITURE STATEMENT

Activity Description : SPG - Solar Systems - Man. and Jab. Swimming Pools

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Brought Forward from 2018-2019	42,190	42,190
TOTAL INCOME	42,190	42,190
EXPENDITURE		
CAPITAL		
Purchase and Install Solar Panels	42,190	42,190
TOTAL EXPENDITURE	42,190	42,190
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : SPG - Towards purchase of Tilt Tray Loader - Gunb.

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Brought Forward from 2018-2019	100,000	100,000
Council Contribution	137,141	137,141
TOTAL INCOME	237,141	237,141
EXPENDITURE		
CAPITAL		
Purchase a Tilt tray Loader	237,141	237,141
TOTAL EXPENDITURE	237,141	237,141
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : SPG - Towards Rubbish Compactor - Gunbalanya

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Brought Forward from 2018-2019	150,000	150,000
Council Contribution	94,713	94,713
TOTAL INCOME	244,713	244,713
EXPENDITURE		
CAPITAL		
Purchase of Rubbish Compactor	244,713	244,713
TOTAL EXPENDITURE	244,713	244,713
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Seal Parking Area in front of Landfill Sorting Bays

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Brought Forward from 2018-2019	22,342	22,342
TOTAL INCOME	22,342	22,342
EXPENDITURE		
OPERATIONAL		
Seal Parking Area	-	22,342
TOTAL EXPENDITURE	-	22,342
SURPLUS/(DEFICIT)	22,342	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Special Community Assistance and Local Employment Grant

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	349,500	349,500
TOTAL INCOME	349,500	349,500
EXPENDITURE		
OPERATIONAL		
Professional Fee Expense	10,300	81,800
Material Expense General	40,560	240,000
Food Purchases	1,055	8,000
Bank Fees and Charges	93	200
Freight & Postage Expense	165	500
Airfare & Taxi Expense	2,145	8,000
Travel Allowance Expense	200	1,000
Accommodation Expense	1,591	10,000
TOTAL EXPENDITURE	56,109	349,500
SURPLUS/(DEFICIT)	293,391	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Women's Safe House - Gunbalanya

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	440,452	440,452
TOTAL INCOME	440,452	440,452
EXPENDITURE		
OPERATIONAL		
Employee Costs	302,759	291,534
Client Support Consumables	9,365	10,000
Motor Vehicle Expenses	7,235	7,500
Travel & Accommodation	2,491	2,500
Repairs & Maintenance	7,355	7,500
Phone/Fax/Internet	8,638	9,000
Printing & Stationery	343	350
Management Fees	66,068	66,068
Utilities	12,749	13,000
Business Planning Reporting and Evaluation	32,341	33,000
TOTAL EXPENDITURE	449,344	440,452
SURPLUS/(DEFICIT)	(8,892)	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Women's Safe House - Upgrades

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
CAPITAL		
Brought Forward from 2018-2019	60,947	60,948
TOTAL INCOME	60,947	60,948
EXPENDITURE		
CAPITAL		
Purchase Fencing	15,869	60,948
TOTAL EXPENDITURE	15,869	60,948
SURPLUS/(DEFICIT)	45,078	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Worker and Wellbeing Fund

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	9,066	9,066
TOTAL INCOME	9,066	9,066
EXPENDITURE		
OPERATIONAL		
Wellbeing Workshops	-	9,066
TOTAL EXPENDITURE	-	9,066
SURPLUS/(DEFICIT)	9,066	-

INCOME & EXPENDITURE STATEMENT

Activity Description : Domestic Family and Sexual Violence Programs

	2019-2020 ACTUAL	2019-2020 BUDGET
	\$	\$
INCOME		
OPERATIONAL		
Operational 2019-2020	16,027	16,027
TOTAL INCOME	16,027	16,027
EXPENDITURE		
OPERATIONAL		
Flexible Support Packages	-	5,721
Counselling Services	-	8,267
Practice Supervision	-	2,039
TOTAL EXPENDITURE	-	16,027
SURPLUS/(DEFICIT)	16,027	-



SPECIAL SCHEDULE B



Special Schedule B

Gunbalanya Community Profit and Loss Report

Year Ended 30 June 2020

	2019-2020		
	ACTUAL	BUDGET	\$ VARIANCE
OPERATING REVENUE			
Income Rates	457,586	459,596	(2,010)
Income Council Fees and Charges	37,735	33,603	4,132
Income Operating Grants	1,556,512	1,526,722	29,790
Income Allocation	766,695	808,367	(41,672)
Other Income	30,018	17,788	12,230
Income Agency and Commercial Services	1,284,391	1,185,538	98,853
TOTAL OPERATING REVENUE	4,132,937	4,031,614	101,323
OPERATING EXPENDITURE			
Employee Expenses	2,618,913	2,752,309	133,396
Contract and Material Expenses	1,333,496	1,572,308	238,812
Finance Expenses	49,319	1,665	(47,654)
Travel, Freight and Accom Expenses	74,637	94,412	19,775
Fuel, Utilities & Communication	425,760	425,859	99
Other Expenses	641,016	657,863	16,847
TOTAL OPERATING EXPENDITURE	5,143,141	5,504,416	361,275
NET SURPLUS / (DEFICIT) - REV EXP ONLY:	(1,010,204)	(1,472,802)	462,598
CAPITAL INCOME			
Capital Grant and Contributions	1,183,349	1,183,349	-
TOTAL OPERATING EXPENDITURE	1,183,349	1,183,349	-
CAPITAL EXPENDITURE			
Capital Expenditure	1,119,110	1,416,351	297,241
TOTAL CAPITAL EXPENDITURE	1,119,110	1,416,351	297,241
TOTAL CAPITAL SURPLUS / (DEFICIT)	64,239	(233,002)	297,241
NET SURPLUS / (DEFICIT)	(945,965)	(1,705,804)	759,839

Maningrida Community Profit and Loss Report

Year Ended 30 June 2020

	2019-2020		
	ACTUAL	BUDGET	\$ VARIANCE
OPERATING REVENUE			
Income Rates	729,096	729,096	-
Income Council Fees and Charges	90,996	95,423	(4,427)
Income Operating Grants	1,805,684	1,805,684	-
Income Allocation	1,622,534	1,686,242	(63,708)
Other Income	32,472	31,795	677
Income Agency and Commercial Services	1,022,494	935,158	87,336
TOTAL OPERATING REVENUE	5,303,276	5,283,398	19,878
OPERATING EXPENDITURE			
Employee Expenses	2,270,398	2,316,193	45,795
Contract and Material Expenses	2,138,082	2,509,086	371,004
Finance Expenses	71,898	1,035	(70,863)
Travel, Freight and Accom Expenses	98,496	104,462	5,966
Fuel, Utilities & Communication	391,716	372,509	(19,207)
Other Expenses	428,115	512,850	84,735
TOTAL OPERATING EXPENDITURE	5,398,705	5,816,135	417,430
NET SURPLUS / (DEFICIT) - REV EXP ONLY:	(95,429)	(532,737)	437,308
CAPITAL INCOME			
Capital Grant and Contributions	1,592,337	1,592,337	-
TOTAL OPERATING EXPENDITURE	1,592,337	1,592,337	-
CAPITAL EXPENDITURE			
Capital Expenditure	1,631,285	3,009,476	1,378,191
TOTAL CAPITAL EXPENDITURE	1,631,285	3,009,476	1,378,191
TOTAL CAPITAL SURPLUS / (DEFICIT)	(38,948)	(1,417,139)	1,378,191
NET SURPLUS / (DEFICIT)	(134,377)	(1,949,876)	1,815,499

Minjilang Community Profit and Loss Report

Year Ended 30 June 2020

	2019-2020		
	ACTUAL	BUDGET	\$ VARIANCE
OPERATING REVENUE			
Income Rates	87,517	88,449	(932)
Income Council Fees and Charges	28,307	26,726	1,581
Income Operating Grants	717,169	717,169	-
Income Allocation	599,848	549,576	50,272
Other Income	15,901	15,896	5
Income Agency and Commercial Services	837,944	778,090	59,854
TOTAL OPERATING REVENUE	2,286,686	2,175,906	110,780
OPERATING EXPENDITURE			
Employee Expenses	1,275,494	1,231,830	(43,664)
Contract and Material Expenses	684,999	813,195	128,196
Finance Expenses	15,980	1,197	(14,783)
Travel, Freight and Accom Expenses	138,170	153,250	15,080
Fuel, Utilities & Communication	294,313	291,414	(2,899)
Other Expenses	504,141	510,545	6,404
TOTAL OPERATING EXPENDITURE	2,913,097	3,001,431	88,334
NET SURPLUS / (DEFICIT) - REV EXP ONLY:	(626,411)	(825,525)	199,114
CAPITAL INCOME			
Capital Grant and Contributions	343,678	343,678	-
TOTAL OPERATING EXPENDITURE	343,678	343,678	-
CAPITAL EXPENDITURE			
Capital Expenditure	250,182	401,085	150,903
TOTAL CAPITAL EXPENDITURE	250,182	401,085	150,903
TOTAL CAPITAL SURPLUS / (DEFICIT)	93,496	(57,407)	150,903
NET SURPLUS / (DEFICIT)	(532,915)	(882,932)	350,017

Warruwi Community Profit and Loss Report

Year Ended 30 June 2020

	2019-2020		
	ACTUAL	BUDGET	\$ VARIANCE
OPERATING REVENUE			
Income Rates	131,085	131,085	-
Income Council Fees and Charges	9,544	10,412	(868)
Income Operating Grants	789,225	789,225	-
Income Allocation	341,375	322,159	19,216
Other Income	6,652	6,021	631
Income Agency and Commercial Services	715,436	699,321	16,115
TOTAL OPERATING REVENUE	1,993,317	1,958,223	35,094
OPERATING EXPENDITURE			
Employee Expenses	1,709,303	1,777,353	68,050
Contract and Material Expenses	642,226	769,127	126,901
Finance Expenses	14,412	421	(13,991)
Travel, Freight and Accom Expenses	105,475	116,731	11,256
Fuel, Utilities & Communication	199,498	198,033	(1,465)
Other Expenses	388,100	405,094	16,994
TOTAL OPERATING EXPENDITURE	3,059,014	3,266,759	207,745
NET SURPLUS / (DEFICIT) - REV EXP ONLY:	(1,065,697)	(1,308,536)	242,839
CAPITAL INCOME			
Capital Grant and Contributions	735,770	735,770	-
TOTAL OPERATING EXPENDITURE	735,770	735,770	-
CAPITAL EXPENDITURE			
Capital Expenditure	143,487	954,626	811,139
TOTAL CAPITAL EXPENDITURE	143,487	954,626	811,139
TOTAL CAPITAL SURPLUS / (DEFICIT)	592,283	(218,856)	811,139
NET SURPLUS / (DEFICIT)	(473,414)	(1,527,392)	1,053,978







WEST ARNHEM



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