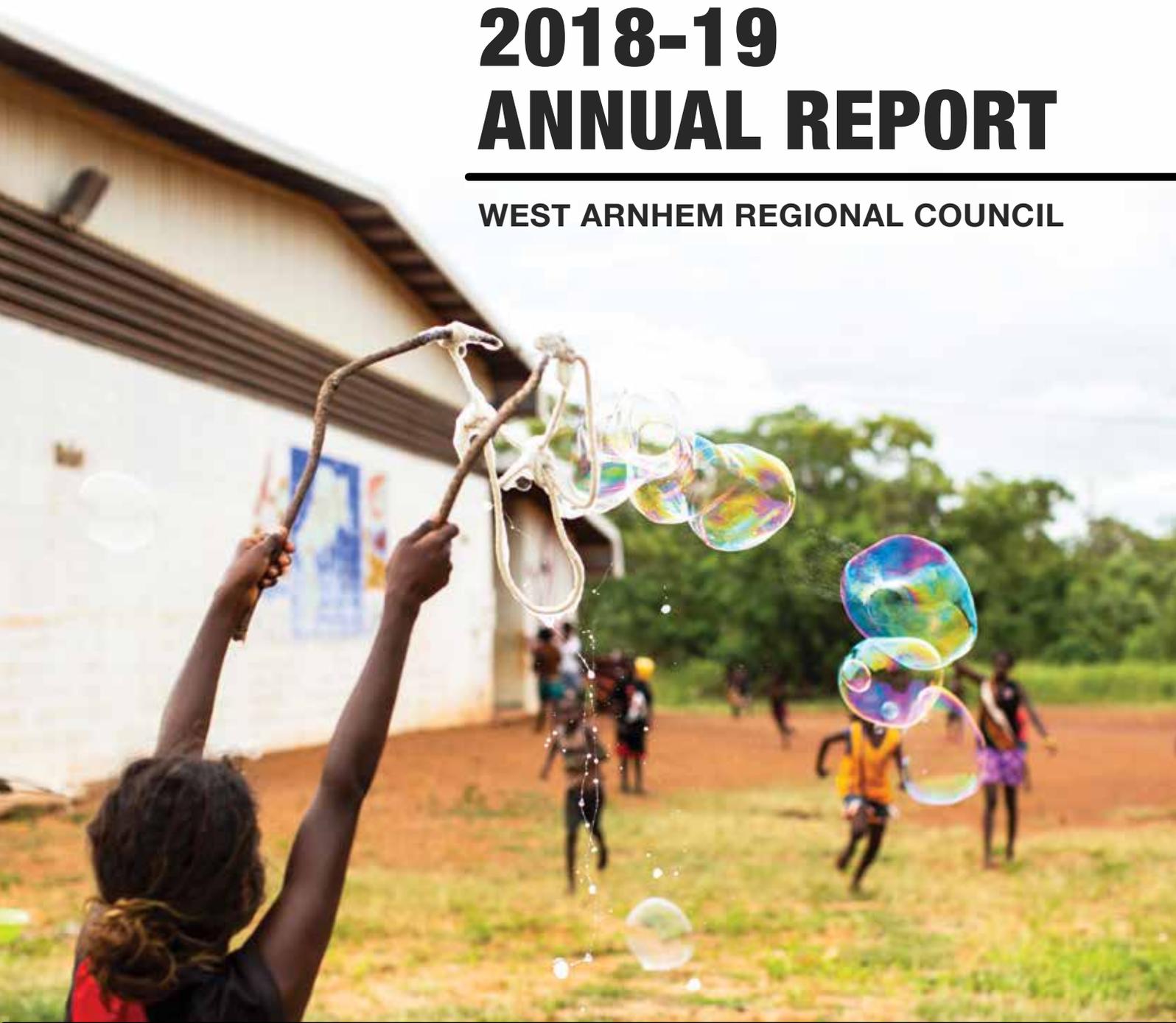


2018-19 ANNUAL REPORT

WEST ARNHEM REGIONAL COUNCIL



WEST ARNHEM



REGIONAL COUNCIL



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CEO Brian Hylands and Mayor Matthew Ryan

STATEMENT BY THE MAYOR AND CEO

We would like to acknowledge the original owners of the lands on which West Arnhem Regional Council provides its services.

The elected members of West Arnhem Regional Council (Council) undertake a range of advocacy and representation work that aims to raise awareness of emerging issues to both government and the broader community. Advocacy and representation work takes place through sitting on forums, committees, advisory groups and steering groups; as well as through meetings with MLAs, government department officials and other stakeholders.

This year, in particular, has seen Council actively and passionately advocate strongly on behalf of its community members on a range of issues.

It has been the purposeful intent of Council to strongly support the causes and issues faced by the members of our communities in their daily

lives in order to bring about change. These causes cover a range of issues from housing to health services to community safety and to the presence of Rheumatic Heart disease, causes which have significant impacts.

Council's advocacy has been aimed at bringing about change, to address injustice and improve services in our remote communities.

Council appreciates that change is difficult and can take a long time but one of the key reasons that Council exists today is to promote the needs of our communities. Because we live in remote areas of the Northern Territory our communities face extra challenges which make the need for Council to advocate more strongly on their behalf even greater.

Despite all of Council's challenges West Arnhem Regional Council continues to thrive: we have a sound structure and good processes in place. We have come a long way and are focussed on achieving outcomes in a manner that reflects the shared purpose and direction of the elected members, management and staff.

We thank the management and staff of West Arnhem Regional Council for supporting Council in its advocacy and representation by ensuring our efforts are well prepared and organised.

We commend this Annual Report to readers as being a significant reflection upon what has been achieved by Council, Management and staff of West Arnhem Regional Council.

The key achievements during the year have been:



GOAL 1

Engagement in the affairs of the region

- strenuous advocacy and representation by Council on behalf of community members
- the hosting of 42 events throughout Council's communities



GOAL 2

Effective and supportive Local Government Administration

- holding of a strategic planning workshop with elected members and senior management.
- the delivery of comprehensive financial reports to Council.



GOAL 3

Local Infrastructure which is fit for purpose

- the continued investment in the acquisition of machinery, plant and equipment
- the completion of the Murganella Road project on time and on budget



GOAL 4

Initiatives which improve Local Environment Health

- being presented with a raft of awards at the annual Territory Tidy Towns Awards in recognition of the huge efforts in environmental sustainability made by WARC's staff in all communities.
- the significant progress made in upgrading WARC's landfills in each of its communities.



GOAL 5

Local Civic Services which respect culture and heritage

- the increase in usage of the resources of the Jabiru Library as a result of school holiday programs attracting large numbers of participants.



GOAL 6

Community Social Programmes and Commercial Services that contribute to the community

- 75% of Youth Sport and Recreation Programs staff are Indigenous – the target set for the year was 50%.
- the creation of new Financial Reports on Commercial activities which are generated monthly, reviewed and commented on prior to each meeting of Council.



1

OUR REGION



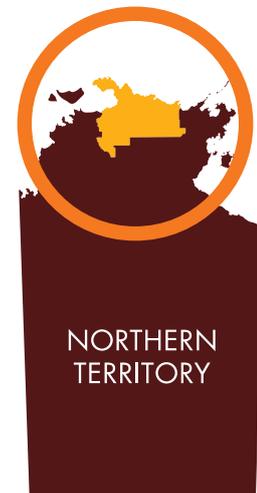
West Arnhem Region

LOCATION

The West Arnhem Regional Council covers an area of almost 50,000km of stunning natural landscape in the western part of Arnhem Land, Northern Territory.

More than three quarters of the Region's population of over 6,100 identify as Aboriginal Australians, who reside in towns, communities and outstations.

The Council provides a range of local government services to five towns and communities across four wards. The Aboriginal communities of Minjilang and Warruwi are located in Barrah Ward, Maningrida community in Maningrida Ward, and Gunbalanya community in Gunbalanya Ward. The town of Jabiru, which was established to service the nearby Ranger Mine, is situated in Kakadu Ward, which also includes the World Heritage listed Kakadu National Park.



REGION POPULATION STATISTICS



Gunbalanya

1117
PEOPLE

989
ABORIGINAL AND/OR
TORRES STRAIT
ISLANDER PEOPLE

248
FAMILIES



258
HOUSES



LANGUAGE SPOKEN
Kunwinjku



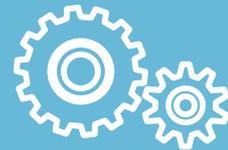
55%
OF RESIDENTS
CARE FOR CHILDREN



579
FEMALES



537
MALES



241
WORKING RESIDENTS



360
STUDENTS



153
RESIDENTS COMPLETED
YEAR 12



\$258
AVERAGE WEEKLY
INCOME



Jabiru

1081
PEOPLE

265
ABORIGINAL AND/OR
TORRES STRAIT
ISLANDER PEOPLE

223
FAMILIES



625
HOUSES



LANGUAGE SPOKEN
Kunwinjku



29%
OF RESIDENTS
CARE FOR CHILDREN



500
FEMALES



577
MALES



541
WORKING RESIDENTS



392
STUDENTS



346
RESIDENTS COMPLETED
YEAR 12



\$1167
AVERAGE WEEKLY
INCOME



Maningrida

2308

PEOPLE

2061

ABORIGINAL AND/OR
TORRES STRAIT
ISLANDER PEOPLE

496

FAMILIES



408

HOUSES



LANGUAGE SPOKEN

Burarra



55%

OF RESIDENTS
CARE FOR CHILDREN



1113

FEMALES



1195

MALES



365

WORKING RESIDENTS



847

STUDENTS



380

RESIDENTS COMPLETED
YEAR 12



\$236

AVERAGE WEEKLY
INCOME



Minjilang

247
PEOPLE

223
ABORIGINAL AND/OR
TORRES STRAIT
ISLANDER PEOPLE

55
FAMILIES



52
HOUSES



LANGUAGE SPOKEN
Iwaidja



61%
OF RESIDENTS
CARE FOR CHILDREN



128
FEMALES



117
MALES



53
WORKING RESIDENTS



80
STUDENTS



34
RESIDENTS COMPLETED
YEAR 12



\$268
AVERAGE WEEKLY
INCOME

Warruwi

389
PEOPLE

361
ABORIGINAL AND/OR
TORRES STRAIT
ISLANDER PEOPLE

101
FAMILIES



96
HOUSES



LANGUAGE SPOKEN
Maung



52%
OF RESIDENTS
CARE FOR CHILDREN



188
FEMALES



206
MALES



75
WORKING RESIDENTS



160
STUDENTS



55
RESIDENTS COMPLETED
YEAR 12



\$265
AVERAGE WEEKLY
INCOME



Kurrung Carnival men's AFL

2

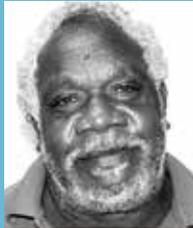
OUR COUNCIL



Traditional Owner Yvonne Margarula and Cr Elizabeth Williams celebrate the Jabiru Native Title Determination in November 2018

COUNCILLORS

GUNBALANYA WARD



Cr Davison Nawirridj



Cr Otto Dann



Cr Karl Srdinsek

KAKADU WARD



Cr Elizabeth Williams



Cr Ralph Blyth



Cr Anna Egerton

MANINGRIDA WARD



Cr Matthew Ryan



Cr Julius Don Kernan



Cr Valda Bokmakarray



Cr David Jones

BARRAH WARD



Cr James Marrawal



Cr Philip Wasaga

Councillor Allowances 2018-19

Councillor	Total Payments	Base Allowance	Electoral Allowance	Extra Meeting Allowance	Professional Development
Mayor Matthew Ryan	\$92,763.40	\$73,434.78	\$19,328.62	-	-
Deputy Mayor Anna Egerton	\$33,043.85	\$27,299.89	\$4,858.96	-	\$885.00
David Jones ³	\$16,197.77	\$11,458.68	\$4,193.09	\$546.00	-
Davison Nawirridj	\$18,697.19	\$13,278.25	\$4,858.94	\$560.00	-
Elizabeth Williams	\$20,937.19	\$13,278.25	\$4,858.94	\$2,800.00	-
James Marrawal	\$19,257.19	\$13,278.25	\$4,858.94	\$1,120.00	-
Julius Don Kernan	\$18,689.83	\$13,272.87	\$4,856.96	\$560.00	-
Karl Srdinsek	\$19,677.19	\$13,278.25	\$4,858.94	\$1,540.00	-
Otto Dann	\$18,557.19	\$13,278.25	\$4,858.94	\$420.00	-
Philip Wasaga	\$20,377.19	\$13,278.25	\$4,858.94	\$2,240.00	-
Ralph Blyth	\$18,417.19	\$13,278.25	\$4,858.94	\$280.00	-
Valda Bokmakarray	\$18,977.19	\$13,278.25	\$4,858.94	\$840.00	-

Councillor Attendance 2018-19

Councillor	Council meetings ¹ (13 held)	Finance & Policy Committee meetings ² (10 held)	Risk Management & Audit Committee meetings (4 held)
Mayor Matthew Ryan	12	7	2
Deputy Mayor Anna Egerton	11	7	3
David Jones ³	6		
Davison Nawirridj	12		
Elizabeth Williams	11	10	4
James Marrawal	10		2
Julius Don Kernan	9		
Karl Srdinsek	11	9	
Otto Dann	11		
Philip Wasaga	11	10	
Ralph Blyth	8		
Valda Bokmakarray	10		

¹ Special meeting of Council was held on 20 September 2018.

² 2 meetings of the Finance and Policy Committee were cancelled.

³ Cr David Jones was only eligible to attend 10 Council meetings.



COMMITTEES



Iain Summers (Independent Chairman Risk Management and Audit Committee.)

FINANCE AND POLICY COMMITTEE – MEMBERS

Mayor Matthew Ryan
Deputy Mayor Anna Egerton
Councillor Elizabeth Williams
Councillor Karl Srdinsek
Councillor Philip Wasaga

The Finance Committee meets on a monthly basis to review and consider the presentation of the monthly finance report. It is primarily responsible for monitoring the ongoing financial position of Council and deals with recommendations to Council for budget variations, requests for capital expenditure and tender deliberations.

RISK MANAGEMENT AND AUDIT COMMITTEE – MEMBERS

Iain Summers
(Independent Chairman)
Mayor Matthew Ryan
Deputy Mayor Anna Egerton
Councillor Elizabeth Williams
Councillor James Marrawal

The West Arnhem Regional Council established the Audit Committee pursuant to section 10(3)(b) of the *Local Government (Accounting) Regulations* as a key component of Council's governance framework. During 2017-18 the Committee changed its name to the "Risk Management and Audit Committee".

This Committee works within a framework, the Audit Committee Charter, which provides for the

conduct of the Committee. The Risk Management and Audit Committee was established as an Advisory Committee pursuant to Part 5.2 of the *Local Government Act 2008*. The Committee has been established to monitor compliance by Council with proper standards of financial management and compliance by Council with Regulations and Accounting Standards.

The Committee has an independent Chairman, Mr Iain Summers B Comm, LLB (Hons), Grad Dip Management Psychology, FCA FCPA FAICD FAIM. West Arnhem Regional Council thanks Iain for his invaluable contribution to the committee.

During the year the Committee undertook 2 internal audit reviews. These reviews related to:

- Risk #2.1 – All rateable properties were identified as per adopted audit plan.
- Risk #2.4 – An intensive review of performance measures for the 2019-2020 Regional Plan was conducted.
- Risk #2.5 – Development of an ICT strategy was deferred to 2021-2022 due to emergent issues.
- The current Risk Register identifies 24 key risks to Council. Following a review of the Residual Risk Rating of these risks in May 2019 2 were downgraded from Medium to Low Risks and 6 were downgraded from High to Medium Risks representing an overall reduction of 33%.

The Committee continued to track the progress of previous internal audits undertaken to ensure Management remained committed to addressing the issues raised and recommendations made.

LOCAL AUTHORITY MEMBERS

GUNBALANYA	MANINGRIDA	MINJILANG	WARRUWI
Andy Garnarradj (Chairperson)	James Woods (Chairperson)	Matthew Nagarbin (Chairperson)	Jason Mayinaj (Chairperson)
Connie Nayinggul	Jamie Yibarbuk	Andrew Mungutapi	Albert Naruraidj
Evonne Gumurdul	Manual Brown	Charles Yirrawala	Alfred Gawaraidjt
Henry Yates	Jessica Phillips	Daisy Yarmirr	Douglas Djalanba
Kenneth Mangiru	Vacancy	Henry Guwiyul	Eda Waianga
Maxwell Garnarradj	Vacancy	Isobel Lami Lami	Nicholas Hunter
		Jimmy Cooper	
		Laughlin Nagegeyo	
		Shane Wauchope	

ELECTED MEMBERS

Cr Davison Nawirridj	Mayor Matthew Ryan	Cr James Marrawal
Cr Karl Srdinsek	Cr David Jones	Cr Philip Wasaga
Cr Otto Dann	Cr Julius Don Kernan	
	Cr Valda Bokmakarray	

LOCAL AUTHORITY MEETINGS IN 2018-2019

Local Authority	Meeting Dates	Local Authority	Meeting Dates
Gunbalanya	28.08.18	Maningrida	16.08.18
	06.12.18		22.11.18
	20.03.19		06.02.19
	19.06.19		02.04.19
Minjilang	14.08.18	Waruwi	30.08.18
	27.11.18		31.10.18
	06.03.19		07.06.18
	29.05.19		28.05.19

Black = meeting held

White = quorum not reached

ORGANISATION OVERVIEW



BRIAN HYLANDS

**CHIEF EXECUTIVE
OFFICER**



GORDON SMITH

**REGIONAL MANAGER
SERVICE DELIVERY**



CHRIS SWANSON

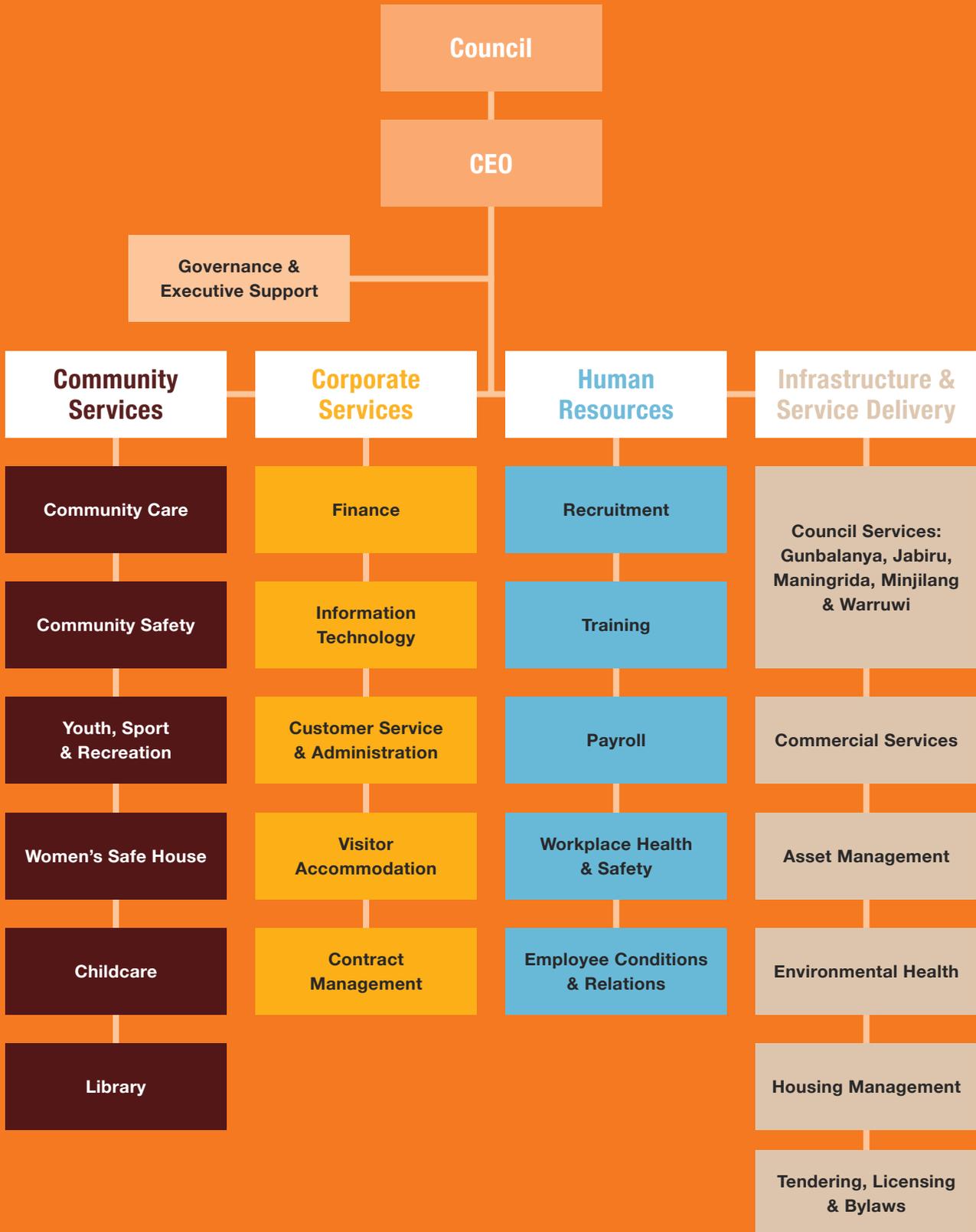
**MANAGER HUMAN
RESOURCES**



VALENTIN MARKEZ

**EXECUTIVE MANAGER
CORPORATE SERVICES**

ORGANISATONAL STRUCTURE



STAFF SNAPSHOT

West Arnhem Regional Council is one of the largest employers in the region. On 30 June 2019, Council had 221 people employed across six offices as compared to 30 June 2018, when Council employed 201 people. While this implies an increase of 20 staff, it should be noted that the average number of employees over the year was 217.3 which is an increase of 5.8 over the previous year.

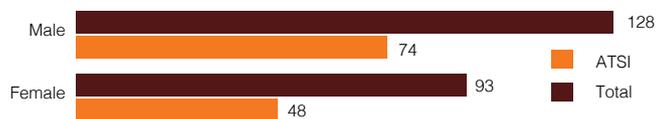
55% of Council's staff identify themselves as Aboriginal or Torres Strait Islander (ATSI). Compared to last year, this is an increase of 1%. Female participation was 42% as at 30 June 2019, an increase of 2% from last year.

Training, employing and retaining skilled staff is an ongoing challenge for local government across the Territory, with high staff turnover. In 2018/2019 Council's staff turnover was 57%, this being a 3% decrease on the previous year. It is not expected that this decrease will be an ongoing trend as it is acknowledged that it will be difficult to improve retention due to cultural values and expectations, and social and environmental factors.

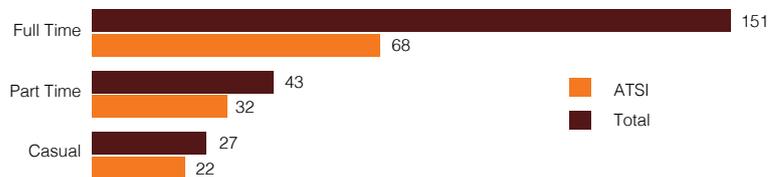
This year Council advertised 50 vacancies of which 17 required re-advertising. Of that number 6 required advertising 3 or more times. While the number of vacancies has decreased compared to last year, attracting suitable people who have the breadth and depth of experience, possess attributes such as resilience, resourcefulness and a sense of adventure to work in remote and culturally active environments is extremely difficult.

Council continues to welcome participation of an older experienced workforce. As at 30 June 2019, 29% of the workforce was over 50 years of age. This represents a 2% decrease over the past 3 years.

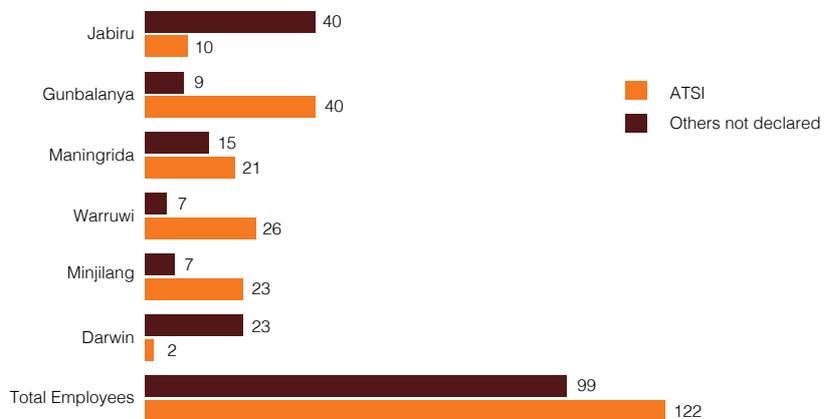
Gender



Employment Class



Ethnicity - Work Location



3

OUR ACHIEVEMENTS



Cr Egerton (left) joined with other members of the community to celebrate the Jabiru Colour Fun Run held to raise funds for the school

SERVICE DELIVERY: STRATEGIC GOALS

The West Arnhem Regional Council Regional Plan 2018-2019 included a Strategic Plan for the year. This Plan contained Six Goals which Council felt were imperative if it were to fulfil its commitment to its Vision, Mission and Core Values. These goals represented the priorities, interests, requirements, aspirations and needs of the communities within West Arnhem Regional Council.

The Six Goals set out within the Strategic Plan were as follows:

- GOAL 1** **Community Engagement within the region**
- GOAL 2** **Effective and supportive Local Government Administration**
- GOAL 3** **Local Infrastructure which is fit for purpose**
- GOAL 4** **Initiatives which improve Local Environment Health**
- GOAL 5** **Local Civic Services which respect culture and heritage**
- GOAL 6** **Community Social Programmes and Commercial Services**

In setting these Strategic Goals Council also determined that it had to meet specific Performance Objectives in order to achieve its Goals. The Performance Objectives are stated on the following page.

This section of the Annual Report provides Council with the opportunity to document the progress that was made in achieving its Goals and Objectives. Readers will also gain an appreciation of the direct linkage between what Council says it is going to do (the Regional Plan) and what it has actually done (the Annual Report).

In accordance with the statutory requirements of the *Local Government Act* this section of the Annual Report assesses Council's performance against the objectives and key performance indicators stated in our Regional Plan.

On the following pages we present the Service Delivery Highlights for each Strategic Objective. Each Goal is followed by comments relating to the Performance Objectives for that Goal.

MEETING OUR GOALS: PERFORMANCE OBJECTIVES

GOAL 1 COMMUNITY ENGAGEMENT

Community members and stakeholders that are engaged in, connected to and participate in the affairs of the region.

- Objective 1.1 Communication that engages the community
- Objective 1.2 Enthusiastic participation in civic and community events
- Objective 1.3 Efficient and effective community service delivery
- Objective 1.4 Strong governance and leadership

GOAL 2 LOCAL GOVERNMENT ADMINISTRATION

Systems and processes that support the effective and efficient use of financial and human resources.

- Objective 2.1 An effective, efficient and accountable Regional Council.
- Objective 2.2 A professional, skilled, safe and stable workforce.
- Objective 2.3 Storage and retrieval of records processes which support efficient administration.
- Objective 2.4 Planning and reporting that informs Council's decision-making processes.
- Objective 2.5 Modern information and communications technology to maximise service delivery.
- Objective 2.6 The minimisation of risks associated with the operations of Council.

GOAL 3 LOCAL INFRASTRUCTURE

Well maintained and enhanced built and natural environment.

- Objective 3.1 Infrastructure and asset management strategies appropriate to the needs of Council.
- Objective 3.2 Safe and reliable roads, footpaths and street lighting.
- Objective 3.3 Attractive parks, gardens, streetscapes and open spaces.
- Objective 3.4 Modern and well maintained fleet, plant and equipment capable of meeting service delivery requirements.
- Objective 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements.
- Objective 3.6 The development and enforcement of laws that enhance economic development and community safety.



Cr Elizabeth Williams at training

GOAL 4 LOCAL ENVIRONMENT HEALTH

Initiatives which promote healthy, clean living conditions to improve health outcomes.

- Objective 4.1 The provision of an environmentally and economically sound solid waste, water and sewerage services
- Objective 4.2 Implementation of sustainable dog management programs which improve the overall health and wellbeing of remote communities

GOAL 5 LOCAL CIVIC SERVICES

A Council that respects, protects and nurtures the diversity of our culture and heritage.

- Objective 5.1 Facilitate the delivery of library and cultural heritage services

GOAL 6 COMMUNITY SOCIAL PROGRAMMES AND COMMERCIAL SERVICES

A Council which provides programmes and services that support and contribute to the wellbeing of its community members.

- Objective 6.1 Social programmes that support the safety and wellbeing of community members.
- Objective 6.2 The provision of Commercial Services which contribute to the economic functionality of Council's communities.

3.1



Chief Minister announces Jabiru's Future

GOAL 1

COMMUNITY ENGAGEMENT

Community members and stakeholders that are engaged in, connected to and participate in the affairs of the region.

CHIEF MINISTER ANNOUNCES JABIRU'S FUTURE

The Territory Labor Government and Gundjeihmi Aboriginal Corporation (GAC) met in Jabiru on Thursday, July 26 to unveil a Masterplan for the town in front of around 100 Jabiru residents and media.

The announcement, which was made lakeside, included the redevelopment of Jabiru which repositions the town, post-mining, to a tourism and regional services hub.

The vision includes a detailed business case for a World Heritage Interpretative Centre to showcase the Park's natural and cultural values, an expansion of Jabiru lake offering croc-free, year-round recreational activities, an Aboriginal Development and Resource Centre to cater for all regional Indigenous groups, a new Government Services Centre and a five-star lodge.

At the announcement, the Territory Government confirmed it will guarantee Jabiru essential services - such as electricity, water and sewage infrastructure - and education and health services at current levels for the next five years.

Government will also fund the planning and implementation of projects required to sustain essential services including electricity supply and Jabiru's access to an airport. To drive the diversification of the local economy, Government will also help

to establish an economic development body, comprising Government and the private sector.

A pop-up shop will be established in Jabiru in the coming months, and will be the central point for public consultation on the future of Jabiru.

Chief Minister Michael Gunner said, "The NT Government is supporting the Traditional owners to achieve this ambitious vision and recognises that

along with financial commitments from the Territory and Commonwealth governments, significant private investment will be required.

"I thank the Gundjeihmi Aboriginal Corporation (GAC), Energy Resources Australia (ERA), the Northern Land Council and the West Arnhem Regional Council, along with Territory and Commonwealth Government officers for their work so far on securing a future for Jabiru."



Bininj Resource Centre concept plan



BRIGHT FUTURE FOR KAKADU – Northern Territory Chief Minister Michael Gunner addressing the media at the announcement.



Bill Shorten, Warren Snowden and Mayor Matthew Ryan

BRIGHT FUTURE FOR KAKADU

Following on from the NT Government's announcement Kakadu National Park and Jabiru again made headlines in January following the announcements by Prime Minister Scott Morrison and Leader of the Opposition Bill Shorten to invest in the revitalisation of the World Heritage-Listed Park.

Prime Minister Scott Morrison visited Jabiru on Sunday, January 13 to make the announcement at the Bowali Visitor Centre. The commitment includes \$216 million to upgrade key areas of Kakadu to ensure better services and infrastructure within the tourist destination which will, “ensure Kakadu and Jabiru and all the families and jobs they support are set for the future,” the Prime Minister said.

“With the closure of the Ranger mine set for 2021 we'll be looking to partner with the NT Government to co-invest in this national tourism icon and future-proof the Park and the town.”

The funding includes upgrades to campgrounds infrastructure, moving the visitor centre to Jabiru, \$3.5 million to develop a Kakadu tourism masterplan, \$20-60 million for a new indigenous-led visitor centre, mobile and WiFi upgrades, asbestos remediation works in Jabiru and

upgrade road access to key Kakadu tourist sites.

Meanwhile, Mr Shorten made the announcement to invest \$220 million in infrastructure and community development projects in Kakadu at the Jabiru Lake on Monday, January 14, alongside Chief Minister of the Northern Territory Michael Gunner, Member for Lingiari Warren Snowden, Member for Solomon Luke Gosling, Senator Malarndirri McCarthy and Traditional Owners Corben and Simon Mudjandi.

Specifically, the investment will include upgrades of four key access roads in the Park, environmental and park infrastructure upgrades, \$25 million for a new Kakadu visitor and world heritage interpretive centre in Jabiru and improvements to mobile connectivity. A further \$2.5 million will be invested for a new tourism masterplan, \$45 million to undertake asbestos remediation work in Jabiru and \$1 million for a new roads strategy.

“Kakadu is one of Australia's most recognisable tourist destinations and a World Heritage listed environmental and cultural site. Cared for by its Aboriginal custodians for 65,000 years, Kakadu is home to spectacular scenery, pristine environment, and immense cultural

value. It is a natural wonder that should be celebrated and shared with the world,” Mr Shorten said.

“With the Ranger mine coming to an end in the next few years, Jabiru's businesses and residents face an uncertain future. They need economic activity and jobs for their region – and that means more tourism.”

Gundjeihmi Aboriginal Corporation has welcomed both announcements to back the town's masterplan and for the revitalisation of Kakadu and will now work closely with both the federal and Northern Territory levels of government to transition the town from its mining past to a future destination for visitors from across Australia and the globe.

“We look forward to welcoming more people to Jabiru and Kakadu to share our country and cultural heritage,” said Mirarr Traditional Owner Simon Nabanardi.

“As the town changes, we hope Jabiru will be recognised around the world as a significant Australian cultural destination, a place where learning about living culture is accessible in a meaningful way.”

COUNCIL ADVOCATES FOR INNOVATION AND INVESTMENT

Federal Opposition members Jason Clare (Shadow Minister for Trade and Investment and Shadow Minister for Resources and Northern Australia) and Warren Snowden met with West Arnhem Regional Council in July.

The meeting provided the opportunity for Council to discuss how residents of remote communities can be included in the development of the Indigenous policy platform that was to be taken by the ALP to the next election.

Council discussed the infrastructure needs of the West Arnhem region, emphasising that bringing the amenity of communities up to a similar standard to Jabiru is at the heart of meeting the challenge of Closing the Gap in Indigenous disadvantage.

Council outlined the logistical challenges involved in service delivery in the region, explaining that transport costs and the impact of the wet season on the maintenance of roads were significant issues.



FEDERAL OPPOSITION VISIT – Federal Opposition members Jason Clare and Warren Snowden met with West Arnhem Regional Council in Jabiru in July 2018.

New ways of participating in the mainstream economy were also explored during the meeting with a focus on growing local employment opportunities throughout the region, particularly within the tourism sector.

With the upcoming redevelopment of Jabiru as a tourism hub, there is an opportunity for local artists, cultural guides, etc, to expand and directly engage with visitors to the region.

WEST ARNHEM LOCAL AUTHORITIES MEET

West Arnhem Regional Council has four Local Authorities: Gunbalanya, Maningrida, Minjilang and Warruwi. At their meetings Authority members review the delivery of Council services as well as progress on projects funded with Local Authority Project funding.

At its meeting held in August the Minjilang Local Authority received a presentation from the Northern Command of the NT Police which led to discussion about how Local Government can work to support community safety beyond the substantial efforts of the Night Patrols. The Minjilang Local Authority also resolved to recommend to Council that the playground beautification program be extended by planting trees and shrubs around Minjilang, that three flagpoles be installed (for Aboriginal, Torres Strait and Australian flags) and



The Minjilang Local Authority Meeting August 2018

three picnic tables and bin surrounds be established around Minjilang.

In August the Maningrida Local Authority resolved to invite the Maningrida College to attend its next meeting to facilitate students learning about how Local Government operates and how to participate in the decision making and advocacy processes.

Readers will note the projects funded by the Local Authorities which are highlighted throughout this report.

All Local Authority meetings are public and the minutes and agendas (as well as meeting dates) are available on Council's website.



Selena Uibo

SELENA UIBO ANNOUNCED AS NEW ABORIGINAL AFFAIRS MINISTER

At 33-years-old, Selena Uibo was appointed Australia’s youngest ever Aboriginal Affairs Minister by Northern Territory Chief Minister Michael Gunner.

Ms Uibo was appointed the NT’s Minister for Education last year and has been part of a Treaty working group that includes representatives of the Territory’s four Aboriginal land councils.

She said she loves the Territory and is proud to be able to work to improve the lives of all Territorians.

“Investing in generational change and creating jobs for all Territorians – no matter where they live – are absolute priorities of the Territory Labor Government,” Ms Uibo said.

“The Territory will never reach its full potential unless we invest in remote

Territorians and put them in control of the solutions.”

Ms Uibo, who was a teacher for five years before entering politics as a Labor candidate, will retain her Minister for Education and Minister for Workforce Training portfolios. She has been part of a Treaty working group that includes representatives of the Territory’s four Aboriginal land councils.

She has also chaired Cabinet’s Aboriginal Affairs Committee.

Ms Uibo is well known to Council having been elected as the Member for Arnhem in 2016.

NT GRANTS COMMISSION VISITS WEST ARNHAM COMMUNITIES

Local Government Association of the Northern Territory President Damien Ryan and other members of the NT Grants Commission visited communities in the West Arnhem Regional Council area in June and heard about some of the issues facing Council. One of the issues is the future of the township of Jabiru which will be undergoing some changes in times ahead.

Pictured are NT Grants Commission members with members of the Maningrida Local Authority and representatives of West Arnhem Regional Council.



Joel Kalpram and Louise and Christian Hattingh made the official pledge of Australian citizenship in front of family and friends in Jabiru.

WEST ARNHAM WELCOMES NEW AUSTRALIAN CITIZENS

It was a happy day for three Jabiru residents who made the official pledge of Australia Citizenship on Tuesday, 13 November.

Christian and Louise Hattingh, originally from South Africa, and Joel Kalpram, from Vanuatu, made the pledge in front of family friends with West Arnhem

Regional Council Mayor Matthew Ryan officiating the ceremony.

Mayor Ryan said it was a joyous occasion to welcome the new Australian citizens in the West Arnhem region and wishes Chris, Louise and Joel all the best in their future endeavours.



Honourable Vicki O'Halloran AM, Administrator of the Northern Territory joined in a special storytime outside the Jabiru Library.



Her Honour meeting with Jabiru Aged Care staff.

NORTHERN TERRITORY ADMINISTRATOR VISITS JABIRU

Her Honourable Vicki O'Halloran AM, Administrator of the Northern Territory visited Jabiru in June to visit and learn more about the services available in the community.

Her Honour visited a number of community organisations during the visit including the Jabiru School, Jabiru Police Station, Jabiru Library, Jabiru Childcare, Jabiru Health Centre and more and also met with community members and Traditional Owners in the region.

Her Honour also hosted a reception recognising the official birthday of Her Majesty Queen Elizabeth II, Queen of Australia and Head of the Commonwealth in Jabiru on Friday, June 7.

On her public Facebook page Her Honour said, "It has been wonderful to spend time in Jabiru this week, meeting with Elders and members of the local community, and learning more about the fantastic organisations that do such an important job working with local Territorians.

MANINGRIDA WARD BY-ELECTION

Voting for the West Arnhem Regional Council by-election in the Maningrida Ward took place during August 2018. This by-election was held as the result of the passing of one of West Arnhem Regional Council's longest serving members who was a highly respected member of the Maningrida community.

As a result of this by-election Mr David Jones was declared to be a duly elected member of West Arnhem Regional Council.





LGANT Mayors and Presidents Forum

COUNCIL ADVOCATES THROUGH LOCAL GOVERNMENT FORUMS

As advocates for the residents of its communities Council is actively engaged in the Local Government Association of the Northern Territory (LGANT).

The Mayor and CEO of Council attend the CEO and the Mayors and Presidents Forums which provide an opportunity for all to discuss and resolve:

- legislative change or compliance
- policy development proposals
- issues with the Territory and Australian Governments
- recommendations from all of the reference groups.

These Forums are also used for collaboration where expertise can be used on matters of common interest and where a mutual benefit is apparent.

LGANT also holds two General Meetings each year: its Annual General

Meeting (AGM) and a General Meeting at which a range of matters including policy development, decision-making, networking and information sharing are discussed.

LGANT, along with other State Local Government Associations, make up the membership of the Australian Local Government Association (ALGA). The Australian Local Government Association (ALGA) is the national voice of local government, representing 537 councils across the country. In June Mayor Ryan, Deputy Mayor Egerton, Cr Elizabeth Williams and Cr Valda Bokmakarray attended the 2019 ALGA Conference in Canberra with the theme being *Future Focused*.



National General Assembly, Cr Preston Thomas, Shire of Ngaanyatjaraku, Mayor Matt Ryan West Arnhem RC, Damien Ryan

TERRITORY DAY CELEBRATIONS

In a true demonstration of community collaboration, Maningrida's skies exploded, twinkled and dazzled with an incredible 15 minute fireworks display following an afternoon of feasting, bouncing, painting and playing in celebration of Territory Day on July 1.

The football oval played host to hundreds of Maningrida locals and more than a few visitors keen to share some fresh caught fish, bounce around the jumping castle, brave the

inflatable crocodile obstacle course, transform their face with paint and, of course, behold the incredible pyrotechnic display.

The incredible fireworks display was made possible by Maningrida's Local Authority, and credit must also go to the amazing Howard & Sons for the epic masterpiece of fireworks and Darwin Castles for their all the bouncing and jumping good times on their inflatable toys.

Festivals NT provided funding of \$1,298.00 for Territory Day – Culture and Community Celebrations in Waruwi.

Territory Day was very busy on the island with arts and craft that started in the afternoon while later on in the evening different groups of youth in fives went into the kitchen to try their hands out in cooking and baking. More than 20 youth participated in the fun. Basketball games were also organised later on in the night.



Matthew Ryan meeting with Senator Malarndirri McCarthy about Rheumatic Heart Disease

COUNCIL RESPONDS TO CRITICAL HEALTH ISSUE IN MANINGRIDA

At its September meeting Council responded to calls for urgent action to be taken regarding multiple reports of the world's highest rates of rheumatic heart disease occurring among children in the West Arnhem region and in particular Maningrida.

Council resolved to convene a special meeting of the Maningrida Local Authority to discuss responses to

this disease as soon as possible. At this Special Meeting Local Authority members heard presentations from clinicians, Maningrida College, Mala'la Health Board, Lúrra Language and Culture program about current management of the disease and areas where action was needed.

Rheumatic Heart Disease affects many young people in West Arnhem Land.

The condition is defined as damage to one or more heart valves due to Acute Rheumatic Fever, caused by streptococcus bacteria.

Mayor Ryan was part of a deputation which met with Senator Malarndirri McCarthy in Canberra to advocate on behalf of the Maningrida community for action to be taken.

ANZAC DAY IN WEST ARNHEM

In the early hours on Thursday, April 25, West Arnhem community members commemorated the anniversary of the landing at Gallipoli known as ANZAC Day.

Commemorative services were held in Jabiru, Maningrida and Minjilang and Warruwi and to honour the memory of the men and women who sacrificed their lives in service to their country all those years ago as well the following generations of servicemen and women who have defended our values and freedoms, in wars, conflicts and peace operations.

In Jabiru, around 120 community members and visitors from out of town attended the dawn service which included the Navy contingent from HMAS Coonawarra, Northwest Mobile Force (NORFORCE) Darwin Squadron, Unit 72 Arnhem Land Army

Cadets, Commander Australian Army Cadet Brigadier Michael Ashleigh and the Northern Territory Police, Fire and Emergency Services personnel.

At the conclusion of the service, the community marched together to the Jabiru Lake and enjoyed a barbecue breakfast thanks to the Jabiru Fire Station.

In Warruwi, a small service was held as the sun rose over the ocean.

The service was supported by West Arnhem Regional Council and the Warruwi School which supplied the ANZAC biscuits and the wreath.

The Maningrida community held its 20th ANZAC Day Service at the West Arnhem Regional Council Office. It was great to see about 90 to 100 people show their support for past and present service men and women.

The service was run by Duncan Whitchurch, an Army Chaplain, who has served overseas. The moving service included stories of past wars; some very emotional songs and Raia Carey; Silvo Mason and Hugo Turner all read poems. Maningrida Police and James Woods from Emergency Services all raised the flags in honour of fallen soldiers.



Anzac Day in Warruwi



AUSTRALIA DAY JABIRU – The Kakadu Deadly Runners’ founders and members celebrating winning the 2019 ‘Community Event of the Year’ award.



AUSTRALIA DAY MANINGRIDA – The young ones taking part in sack races at the swimming pool during Maningrida Day.

OUR COMMUNITIES CELEBRATE AUSTRALIA DAY

A number of exciting celebrations were held across West Arnhem communities including Warruwi, Maningrida, Jabiru, Minjilang and Gunbalanya on January 26 and 28.

The Gunbalanya community had ‘Gunbalanya Day’ with the West Arnhem Regional Council (WARC) Youth, Sport and Recreation squad teaming up with AFLNT, Clontarf and Gunbalanya School to put together a two-day community football spectacular. This certainly brought ‘celebration, togetherness and fun’ to the centre for Gunbalanya Day 2019.

All ages were invited to take part in AFL clinics and games, and of course a massive barbecue feed. WARC wish to give a big thanks to all those who helped out and came along, certainly more than a few rising AFL stars in Gunbalanya.



AUSTRALIA DAY WARRUWI – Award winner Pauna Wees pictured with Mobie Wees.

Local pride was strong during the spectacular celebrations at the fourth annual Maningrida Day in 2019.

Over 100 community members, mainly younger people gathered together, at the swimming pool for an afternoon of outdoor fun and hot snags.

By the end of the day, kids were particularly clean after countless soapy rides down the detergent covered inflatable slip ‘n’ slide.

Many also came home with prizes and glory earned from first, second and third place in fast-paced egg and spoon, wheelbarrow and sack races. By the end of the day, the work of many artists came to fruition with the creation of a Maningrida poster. Thanks to all those who helped out and came along!

Meanwhile, approximately 80 community members headed to the Jabiru pool on Saturday, January 26 to enjoy a family, fun morning hosted by WARC.

The highlights of the morning were the presentations of the ‘Citizen of the Year Awards’ by WARC Deputy Mayor Anna Egerton and Department of the Chief Minister Regional Director John Bray, playing on the inflatable obstacle course, the fire truck spraying the water hose and the delicious barbecue lunch including the yummy lamingtons. Organisers wish to thank the staff, MC Andy Ralph, volunteers and the Jabiru Fire Station for their help on the day.

The rainy weather didn’t stop community members in Warruwi coming out to celebrate Warruwi Day.

Young and old came along to support the event and take part in an assortment of arts and crafts activities, as well as ball games and a basketball showdown.

West Arnhem Regional Council hosted an awards ceremony to honour the Warruwi recipients of the 2019 Citizen of the Year Awards. These awards recognise the outstanding work and contributions of citizens within the Warruwi community.

The award winners were Arthur Maralngurra, Relma Luta and Pauna Wees who have each shown tremendous character and leadership skills over the years.

The Minjilang Recreation Hall opened its doors to young and old for all community members to come along and celebrate local pride and togetherness for Minjilang Day 2019.

Youth, Sport and Recreation Officers Amelia, William and Leroy put on a sizzling barbecue enjoyed by all, along with a myriad of games and activities that got people moving, swaying and colouring as well as a basketball grand finale.

West Arnhem Regional Council wishes to thank the Australia Day Council for supporting these events.



James Clark from Hall Contracting with Open Team Triathlon winners Bryn Templeman, Andrew Swart and Tim Ellison. Photo credit: Peter Keepence.

TRIATHLON SUPPORTS CAREFLIGHT

More than 130 open and junior participants took on the challenge of the seventh annual Kakadu Triathlon held in Jabiru on Saturday, May 11.

Coordinated by West Arnhem Regional Council, the colourful event caters for junior and open competitors to take on a short-course triathlon and duathlon. This year's event attracted a great number of competitors from Darwin and Jabiru and collectively, the event raised more than \$10,000 for CareFlight.

In the results, Jabiru participants Mathew Broster did extremely well to take first place in the Men's Open Duathlon and Gavina and Kade Chapman taking the Open Team Duathlon win. Leisa Puckering also came in third position in the Open Women's Triathlon.

A particular thank you must go to Jabiru local Anthony Jones who alone

raised more than \$2000 for CareFlight through his fundraising efforts.

General Manager – Northern Territory of CareFlight Philip Roberts said, "CareFlight appreciates the support of the Jabiru community and all the competitors and their supporters from across the Top End. The funds raised will help CareFlight in our mission to save lives and speed recovery."

The 2019 coordinating committee would like to give a final shout out to every single person, who in some way, contributed to the great success of the event and helped to raise over \$10,000 for CareFlight!

The event has raised in excess of \$65,000 for CareFlight over the past seven years.

RESULTS

Men's Open Triathlon –
1st Tom Hill

Women's Open Triathlon –
1st Erica Portelli

Team Open Triathlon –
1st Andrew Swart/ Tim Ellison/
Bryn Templeman

Men's Open Duathlon –
1st Mathew Broster

Women's Open Duathlon –
1st Rose Stephens

Team Open Duathlon –
1st Gavin Chapman/ Kade Chapman

Public and Corporate Relations

Definition *Council aims to engage in effective communications with its constituents and stakeholders and to provide support for a range of civic and cultural events within each of its communities.*

- Objectives**
- 1.1 Communication that engages the community
 - 1.2 Enthusiastic participation in civic and community events

- Measures**
- Number of community events held in each community hosted by the Council – target 3
 - Number of community members involved in cultural, civic and sporting events – target 10% of community members
 - Number of articles/photos contributed to the Wire by community members – target of 4 per edition
 - Number of website ‘hits’ per annum – target 10% increase on 17/18 numbers

- Results**
- During the 2018/19 period, Council hosted a minimum of 12 community events in Jabiru, 7 in Warruwi, 8 in Maningrida, 10 in Gunbalanya and 5 in Minjilang. Target achieved.
 - All Council-hosted events involved a minimum of 10% of community members, with the exception of Crèche and Home and Community Care events. Target achieved.
 - The minimum number of articles/photos contributed to The Wire during this period was 5-6 each edition. Regular submissions from WARC staff ensures this KPI is met. Target achieved.
 - There were 27,881 genuine visits to the website in the 2018/19 period. This is over a 10% increase on 2017/18 statistics. The 3 webpages with the highest views were: ‘Employment’, ‘Contact’ and ‘Our Communities/Maningrida’. Target Achieved.

Customer Relationship Management and Management and Administration of Local Laws

Definition *The aim of Council Service Managers in each of the region’s remote communities is to manage relationships, especially as a conduit between Council and Local Authorities. CSM’s ensure effective and efficient management of Council business and service delivery and respond to complaints.*

- Objectives**
- 1.3 Efficient and effective community service delivery

- Measures**
- Complaints are reported to the Administration – target 100%
 - Complaints are acknowledged within 5 working days – target 100%
 - Complaints are finalised within 15 working days – target 100%
 - Local Authority Projects completed on time and on Budget - target 100%

- Results**
- Complaints Management procedure followed in Jabiru – 25%.
 - All complaints were acknowledged within the agreed time frames.
 - 98% of complaints were finalised within the allocated time frames.
 - LA project budgets delivered on budget - 90%. Duration of project delivery unspecified and some have been held up due to circumstances beyond WARC control.

Governance & Administration of Council

Definition *Governance is the function fulfilled by the elected members of the West Arnhem Regional Council and Council representation on other organisations or Council subsidiaries. Executive support is provided to enable elected members to discharge their duties and responsibilities.*

- Objectives**
- 1.4 Strong governance and leadership

- Measures**
- Council and Committee Meetings achieve a quorum – target 100%
 - Council and Committee non-confidential Agendas and Minutes are publicly available three working days before a meeting (Agendas) and 10 working days after a meeting (Minutes) – target 100%

- Results**
- All Council meetings held in 2018-19 achieved quorum.
 - All Agenda and Minutes targets were met.



Crs Egerton and Srdinsek attending an Australian Institute of Company Directors training course

Administration of Local Authorities and Committees

Definition *The provision of administrative services, training and relevant governance support for Committees and within the communities through Local Authorities.*

- Objectives**
- 1.1 Communication that engages the community
 - 1.3 Efficient and effective community service delivery
 - 1.4 Strong governance and leadership

- Measures**
- 4 meetings of each Local Authority are held each financial year – target 100%
 - Local Authority meetings are attended by at least one relevant Councillor and at least one senior manager – target 100%
 - All Appointed Members attend each Local Authority meeting – target 75%

- Results**
- Only the Gunbalanya LA held 4 meetings during the year. Maningrida, Minjilang and Waruwi held 3 meetings.
 - Target met - at least one or more relevant Councillors and senior staff attended every meeting held.
 - Average Appointed Member attendance: Gunbalanya 92%, Maningrida 61%, Minjilang 52% and Waruwi 56%.

Advocacy and Representation

Definition *The Office of the Chief Executive provides the direction for the organisation in the areas of advocacy and representation. The Chief Executive Officer, in particular, focusses on effective engagement with members of the Jabiru Town Development Authority.*

- Objectives**
- 1.4 Strong governance and leadership

- Measures**
- Compliance with the JTDA Service Agreement – target 100%

- Results**
- WARC is fully compliant with its Service Agreement obligations.

3.2



Maningrida community members, pool lifeguards and West Arnhem Regional Council staff from core services participated in an intensive four day Aquatic Operator Training course.

GOAL 2

LOCAL GOVERNMENT ADMINISTRATION

Systems and processes that support the effective and efficient use of financial and human resources.

SKILLING UP IN MANINGRIDA

Maningrida community members, pool lifeguards and West Arnhem Regional Council staff from core services participated in an intensive four day Aquatic Technical Operator Training at Maningrida Pool in August.

This was facilitated by Mark from the Royal Life Saving Society of Australia (RLSSA), NT branch with support from the Youth, Sport & Rec/Pool Team.

Participants learned all about chemical and water safety, the technicalities of pool maintenance, operation and filtration and how to navigate risk to

ensure that swimmers in Maningrida always enjoy safe, comfortable and fun times in the pool.

This training follows on from previous training offered to the community, such as life guard training and certification and first aid/CPR.

STAFF COMPLETE CERTIFICATE THREE

Congratulations went out to West Arnhem Regional Council's Gunbalanya Community Care staff Barbara Gurwalwal and Joyce Djogibar who completed their Certificate 3 for Individual Support during the year.

HK Trainer Sharon was very pleased to present the certificates - well done ladies this is a great effort.



Laura Shipp, Joyce Djogibar, HK Trainer Sharon, Barbara Gurwalwal and Sue Austin.



West Arnhem Regional Council Manager Community Services Adrian McCann, Tuteis Tapera, Jonah Walamaka, Elijah Appariyarnka with Charles Darwin University representatives.

NIGHT PATROL STAFF CELEBRATE GRADUATION

Six West Arnhem Regional Council Night Patrol staff members graduated with their Certificate III in Night Patrol Operations in December.

Tuteis Tapera, Jonah Walamaka, Elijah Appariyarnka (pictured), Daisy Brown, Shanton Nabarlambarl and Thadeus Galamirnda all worked very hard this year to complete their studies and this certification has equipped them with valuable knowledge to build on their skills and continue to perform their duties effectively.

West Arnhem Regional Council currently runs Night Patrol in Gunbalanya, Waruwi and Minjilang and it is a valuable community service which aims to improve safety

by preventing anti-social behaviour within Aboriginal communities.

West Arnhem Regional Council Manager Community Services Adrian McCann said the staff had worked very hard over the year and should be very proud of this huge achievement.

“The staff have done very well and are now equipped with many new skills which will be extremely valuable to them each time they are on patrol,” Adrian said.

“Night Patrol is a valuable community service in the region and by investing in training our staff further, we can help create safer communities. A big congratulations to everyone.”

INTERNATIONAL EXPERT ADDRESSES FORUM

West Arnhem Regional Council staff joined experts in a Darwin forum to discuss local, national and international approaches to domestic and family violence (DFV) risk assessment and management.

This forum provided participants with an understanding of how different jurisdictions and organisations across Australia have approached domestic and family violence prevention, intervention and risk service provision.

WARC Manager Community Services Adrian McCann and Gunbalanya

Safe House Coordinator Bernadette Wombo participated in the forum and provided a practical, local approach to using the National Risk Assessment Principles (NRAP) to inform risk assessment practices.

Bernadette also discussed work on translating the NRAP to enhance their own responses to domestic violence in West Arnhem Land.

ANROWS CEO Dr Heather Nancarrow said, “Responses to domestic violence risk are undergoing significant review and reform, in Australia and

internationally. It is vital that the Principles are applied in ways that take account of local context, and we’re thrilled that the Gunbalanya Safe House is leading by example on this.”

The National Risk Assessment Principles (NRAP) were produced by ANROWS in 2018, with funding from the Commonwealth Department of Social Services. They provide an overarching framework for domestic and family violence risk assessment and management in Australia.



INTERNATIONAL EXPERT ADDRESSES FORUM – WARC Gunbalanya Safe House Coordinator Bernadette Wombo (centre) speaking at the forum, and is pictured with Manager Community Services Adrian McCann (right)

COUNCIL STRENGTHENS ADMINISTRATION THROUGH PARTICIPATION IN LGANT FORUMS

Senior staff of West Arnhem Regional Council are active participants in the Forums established by LGANT which include:

- **FINANCE REFERENCE GROUP**

WARC's Executive Manager Corporate Services, Mr Valentin Markez, attends this Reference Group with other Corporate Services Directors and Finance Managers from the Northern Territory Local Governments, associate members, LGANT and CouncilBIZ.

- **GOVERNANCE AND HUMAN RESOURCE REFERENCE GROUP**

WARC's Human Resources Manager, Mrs Chris Swanson, attends this Reference Group with other Governance and HR Managers from Northern Territory Local Governments, the Nhulunbuy Corporation and LGANT.

- **ENVIRONMENT, TRANSPORT & INFRASTRUCTURE REFERENCE GROUP (ETIRG)**

WARC's Regional Manager Service Delivery, Mr Gordon Smith, attends this Reference Group with other Directors of Infrastructure from Northern Territory Local Governments, associate members and LGANT.

- **COMMUNITY SERVICES REFERENCE GROUP (CSRG)**

WARC's Manager Community Services, Mr Adrian McCann, attends this Reference Group with other Community Services Managers from Northern Territory Local Governments and LGANT.

All Reference Groups essentially share five significant areas which are discussed including:

- making recommendations to the CEO Forum on significant financial issues faced by local government
- making recommendations for legislative change
- bringing expertise together to collaborate on matters of common interest and where mutual benefit is apparent
- assisting in the formulation of LGANT policies to do with their respective areas of concern
- assisting individual Directors with the formulation of council policies or directions to be taken or proposed at the council level

NEW WIFI SITES IN WEST ARNHEM

Public WIFI internet has been installed at three separate sites in Gunbalanya, Maningrida and Warruwi as part of an NT Libraries (NTL) initiative supported by West Arnhem Regional Council.

With public internet access predominately unavailable in remote communities, the NTL initiative will greatly benefit residents in these three communities who are not able to access public WIFI Services with their personal devices at three specific sites.

The WIFI sites are situated at the Warruwi Council Office, Gunbalanya Youth Centre and Maningrida Pool.

WARC Manager Community Services Adrian McCann said the establishment of WIFI in these communities will greatly benefit residents who can now connect to the internet for free.



NEW WIFI SITES IN WEST ARNHEM – Pauna Wees and Magdaline Ilakkilak connecting to the new public WIFI at the Warruwi Council Office.



Lot 228 staff housing refurbishment



Lot 588-1 staff housing - upgrade kitchen and new flooring



Lot 385a staff housing Gunbalanya - new vinyl flooring



Lot 93 staff housing Warruwi - new exterior paint and fencing



Lot 385b staff housing Gunbalanya - new kitchen



Lot 535 staff housing Gunbalanya - new kitchen cabinetry

COUNCIL INVESTS HEAVILY IN UPGRADING STAFF ACCOMMODATION

As noted in the Staff Snapshot employing, training and retaining skilled staff is an ongoing challenge for local government across the Territory, resulting in high staff turnover. Turnover can occur as a result of unreasonable expectations, social and environmental factors. In particular staff located at remote communities are asked to cope in a harsh environment whilst living in accommodation which is perhaps not what they have previously experienced.

During 2018-19 Council embarked upon a significant works program to upgrade much of its housing stock in an attempt to provide quality accommodation for its staff. This work not only improves these properties but has impacts into the future as ongoing maintenance costs are reduced.

Lot 93 Warruwi is an example of the work being performed

The revamp of Lot 93 Warruwi was completed with the exterior repainted and a new boundary fence constructed by the WARC Works Team supervised by the Senior Works Officer Alfred Gawaraidji.

One of the bonuses in undertaking this work was that the work crew received additional fencing construction and plant operation training.

A number of minor work projects have been carried over the last two years to return the property to good condition

and reduce the amount of repairs and maintenance costs as per asset management plans.

Additional minor refurbishments to Lot 68 include:

- Newly constructed external laundry.
- Replace/upgrade concrete verandahs - Front & Rear.
- Internal painting.
- Replace roofing and Solahart HWS.
- Air-conditioning rewiring throughout.

Some of the other works undertaken are listed below.

Lot 228 Staff Housing Minjilang – new kitchen, bedrooms and bathroom

Lot 385a Staff Housing Gunbalanya – new vinyl flooring installed

Lot 385b Staff Housing Gunbalanya – new kitchen installed

Lot 417 Staff Housing Maningrida – new bathroom, carport and verandah

Lot 452b Staff Housing Gunbalanya – new bathroom

Lot 535 Staff Housing Gunbalanya – new kitchen cabinetry

Lot 588-1, 2, 3 and 4 Staff Housing Gunbalanya – kitchen upgrades and new flooring

Financial Management

Definition *Provide sound financial management to assist Council to make informed decision on the allocation of resources to meet Council objectives.*

Objectives • 2.1 An effective, efficient and accountable Regional Council

Measures • Completion of end-of-month processes within 10 working days – target 100%
• Full compliance with statutory requirements – target 100%
• Audit qualifications – target 0

Results • 100% - End of Month process is complete within 10 working days.
• 100% - Compliant.
• 100% - Nil qualifications.

Rates, Charges and Investments

Definition *The generation of rates and charges is the single most important source of internally generated revenue for Council. Coupled with this is the management of Council's scarce financial resources including the return on investments.*

Objectives • 2.1 An effective, efficient and accountable Regional Council

Measures • Completion of end-of-month processes within 10 working days – target 100%
• Full compliance with statutory requirements
• Interest on Investments – target \geq \$300,00 in 18/19

Results • 100% - End of Month process is complete within 10 working days.
• 100% - Compliant.
• 100% - Interest on Investments 2018/2019 was \$376,826.

Human Resources

Definition *The provision of human resource management services to all areas of the organisation to ensure that the organisation and employees meet their obligations of conditions of employment, training, and performance.*

Objectives • 2.2 A professional, skilled, safe and stable workforce

Measures • Policies and procedures are reviewed in accordance with the required timelines – target 100%
• Increased staff retention compared to previous year – target 10% reduction
• Performance reviews completed within 30 days – target 100%
• Undertake a feasibility study into the introduction of pre-employment medical checks by 30.6.2019

Results • Steady progress in the development and review of policies and procedures continues.
• While the turnover rate decreased by 3% it is not expected that this will be an ongoing trend, as it is acknowledged that it will be difficult to improve retention due to cultural values and expectations, and social and environmental factors.
• Significant improvements were made in performance review completions, for the most part this was due to persistent follow-up. A more achievable target rate has been set the next reporting period.
• The feasibility study didn't progress due to emergent more pressing matters and limited resources.



Boaz feeding the animals after their treatment by AMRRIC in Maningrida

Records Management

Definition *Provide services to effectively manage Council's current and historic records and information in accordance with statutory requirements including Freedom of Information and Privacy*

Objectives • 2.3 Storage and retrieval of records processes which support efficient administration

Measures

- All new staff using InfoXpert receive training during their probation period – target 75%
- Increase in emails saved to InfoXpert by Manager level and above – target 10% increase on prior year
- Number of queries/requests telephoned or sent to records@ for support and responded to within 1 day – target 75%
- Sentence 50% of paper records in secondary storage

Results

- 74% of new staff (17 out of 23) received a Magiq (infoXpert) induction session.
- 57% increase in emails saved by Managers (332 to 577).
- 90% of queries to records are responded to within 1 day.
- 57% of records have been sentenced and/or destroyed (302 out of 698 boxes remain to be sentenced).

Risk Management

Definition *The provision of strategic and corporate management plans to reduce risk to the organisation resulting from the act of providing services, management of assets and infrastructure, and administrative functions.*

Objectives • 2.6 The minimisation of risks associated with the operations of Council

Measures • Internal audits completed as per adopted audit plan – target 100%
• Overall reduction of risk rating within the risk register – target 10% reduction
• Number of insurance claims supported – target 100%

Results • Risk #2.1 – All rateable properties were identified as per adopted audit plan.
• Risk #2.4 – An intensive review of performance measure for the 2019-2020 Regional Plan was conducted.
• Risk #2.5 – Development of an ICT strategy was deferred to 2021-2022 due to emergent issues.
• The current Risk Register identifies 24 key risks to Council. Following a review of the Residual Risk Rating of these risks in May 2019 2 were downgraded from Medium to Low Risks and 6 were downgraded from High to Medium Risks representing an overall reduction of 33%.
• All but one insurance claim has been supported, with one claim denied and legal advice being sought for recovery.

Council Strategic Planning and Reporting

Definition *Provide strategic leadership, planning, direction and management of Council's corporate programs and activities ensuring efficient and effective service delivery.*

Objectives • 2.4 Planning and reporting that informs Council's decision-making processes

Measures • Compliance with statutory requirements – target 100%
• A Strategic Planning Workshop is to be conducted during 2018-19

Results • All statutory requirements met.
• A Strategic Planning Workshop was held in Darwin 4-5 April 2019.

IT and Communications

Definition *Provide efficient/functional/reliable and cost effective information and communication technology to enable the organisation to achieve its strategic goals.*

Objectives • 2.5 Effective and innovative Information Technology Solutions which maximise service delivery

Measures • Compliance with industry standard hardware maintenance and replacement schedule – target 90%
• Compliance with Industry standard service availability schedules
• Publication of ICT strategic plan by 31.12.2018

Results • All Hardware is kept up-to-date at all times and replaced as required – target met.
• Target met – responses to service requests are dealt with within acceptable timelines.
• This has been deferred to 2021-2022 as per the revised Internal Audit Plan.

3.3



Murganella roadworks

GOAL 3

LOCAL INFRASTRUCTURE

Well maintained and enhanced built and natural environment

3,000 TREES PLANTED IN MANINGRIDA

Just over 3,000 native plants and trees were planted in late 2018 in Maningrida.

The trees were part of the Maningrida beautification project which was made possible by the **Maningrida Local Authority**.

The trees were planted throughout the community by local residents and students at the start of the wet season.

The trees will provide much needed shade, bush tucker, beautiful colours and smells as well as provide homes for the local wildlife.

Some native beach stabilisation plants and vines were also planted as well to help reduce the rate of beach erosion around communities.

Pictured are the three thousand trees at the Darwin Correctional Centre when they were ready to be shipped out to Maningrida.



The 3000 trees at the Darwin Correctional Centre before they were shipped out to Maningrida.

WORKING TOGETHER TO HELP THE ENVIRONMENT

Children from Maningrida met at the pool to get busy planting native trees on Monday, February 4.

The kids had an amazing time and showed great comradery by working together to plant all of the trees.

The children who were involved carefully planned out where they thought would be best to plant. They chose to plant some along the cricket oval to hopefully provide shade one day to those walking between the shop and the pool.

The trees will provide much needed shade, bush tucker, beautiful colours

and shelter as well as provide homes for the local wildlife.

Some native beach stabilisation plants and vines will also be planted as well to help reduce rate of beach erosion around the community.

Only a handful of trees that have been sourced by the Council Works Team have been planted so far and the children are hoping to plant many more over the coming months.

The trees are a part of the Maningrida beautification project which was made possible by the Maningrida Local Authority.



Children from Maningrida were kept busy planting native trees around the community.



The WARC Works Crew assembling new equipment in the 'chill space'.

WARRUWI HALL RENOVATIONS

Exciting renovations were completed at the Warruwi Recreation Hall this year. The two rooms at the front of the entrance, which were previously used as storage spaces, have now become a 'chill space'. The sport and recreation team organised the room for the youth of Warruwi.



Sparkling new toilet facility in Gunbalanya

GUNBALANYA PUBLIC TOILET FACILITY RENOVATIONS

During January West Arnhem Regional Council (WARC) completed upgrades to the Gunbalanya public toilet facility situated in the Council complex.

This is now a modern and up-to-date facility with new tiling throughout, new fittings and upgraded lighting, and it has been completely repainted.

As a public facility in a central part of the community, these refurbishments will greatly benefit all patrons.

The demolition works were carried out by the local WARC staff and workers, in preparation for the refurbishment to be carried out by the successful contractor for the works.

This project was funded by the Gunbalanya Local Authority.



A new fence has been constructed around the Gunbalanya Safe House.

FENCE PROJECT COLLABORATION

Security at the Gunbalanya Safe House was strengthened following the installation of a new fence around the property which was specifically designed to increase safety for employees and clients of the community refuge facility.

This positive step towards increasing safety was undertaken through a collaborative partnership between West Arnhem Regional Council, Women's Safe House, NT Police and Gunbalanya Community Night Patrol.

Security of the safe house is critical as a facility which operates as emergency accommodation for women and children exposed to domestic or family violence in the community.

The fence design is an effective method to deter offenders, reduce breaches, and provide increased safety and privacy for women and children seeking refuge inside the centre.

The fence follows the 'Crime Prevention Through Environmental Design' (CPTED), which is recognised as a method of reducing, and or deterring anti-social or criminal activities simply by the design or modification of buildings, parks, shelters, fences, increased lighting, security measures and the like.

In the case of the Gunbalanya women's safe house boundary, the new fence is much higher than the previous one and the overhanging trees and branches have been removed around the property.

West Arnhem Regional Council Manager Community Services Adrian McCann said it was an important step for the stakeholders to collaborate on this project.

"By the Safe House, Night Patrol, Council and NT Police working closely together, we can build a safer community in Gunbalanya."

UPGRADES LIGHT UP POPULAR SPORTS OVAL

Jabiru's Magela Oval light towers were upgraded in August and now feature bigger and brighter lighting.

The field is frequently used by individuals and community groups for a range of activities and sports including regular soccer, touch football competitions and general training, and the upgrades means the space can be used day and night.

While the previous lighting equipment had deteriorated, the new and improved lighting fixtures are more versatile and efficient, making the area much safer for the community.

The new lighting is also set in the best direction to provide complete coverage of the oval for both players and spectators.

James Kepui from Wednesday night mixed soccer said, "The upgrade of the lights at Magela Oval has been very welcomed by the Jabiru Soccer



Jabiru's Magela Oval upgraded light towers

family. We can see everybody in all directions, and no more using the ute/Troopies headlights to light up part of the field."

West Arnhem Regional Council (WARC) is also planning to install new grand stands at Magela Oval which will

provide a comfortable place to rest for spectators and players.

WARC wishes to thank the Northern Territory Government's Department of Tourism and Culture for the funding provided which enabled this project to happen.

LIGHTING UP WEST ARNHEM COMMUNITIES

A total of 20 new LED solar lights have been installed across West Arnhem communities during the year including Maningrida, Warruwi, Gunbalanya, Minjilang and Jabiru, thanks to the Northern Territory Government's Department of Local Government, Housing and Community Development.

West Arnhem Regional Council received funding from the Family Safe Environment Fund to purchase the new solar lights which provide brighter lighting in areas which previously were unlit.

This will increase community safety and help deter anti-social behaviour in public areas including parks, playgrounds, near the Jabiru Childcare and open spaces.

West Arnhem Regional Council wishes to thank the Department of Local Government, Housing and Community Development.



LIGHTS IN JABIRU: The new lights were installed near the Jabiru Childcare Centre.



LIGHTS IN WARRUWI: The new solar lights installed throughout the Warruwi community.



Workers upgrading the Gunbalanya Airport Access Road.

UPGRADES TO WEST ARNHEM REGIONAL COUNCIL'S ROAD NETWORK

1. The Gunbalanya airport is now accessible all year round following the completion of vital upgrades to the Airport Access Road.

Thanks to the support for the Northern Territory Government's Natural Disaster Resilience Program (NDRP), West Arnhem Regional Council (WARC) was able to carry out works to the Gunbalanya Airport Road - which is the only access in and out of the community during the wet season.

With the main road link out of Gunbalanya closing each wet season, the only method of transportation in

and out is by air, making access to the airstrip crucial not only for community members to travel around, but for provisions including food and medical supplies to be flown in and in emergency situations and evacuations.

The project called 'Safe Passage Access and Evacuation' was carried out over a three week period, and involved replacing the existing steel pipes with concrete box culverts, as well as stabilising the road, constructing headwalls, placement of stone pitching works and sealing the new section of road.

The WARC works crew were involved with providing temporary access for road users, ensuring daily traffic signage was in place, delivery of construction material and culverts, assisting with the setup of formwork and concrete finishing. DCT Australia and F&J Bitumen were also engaged to assist with this project.

Not only have these works allowed permanent access but they will also prevent future road failures and erosion.

WARC wishes to thank the NDRP for its support to carry out these vital works.



Worker operating roller.

2. The final few kilometres of works on Murganella Road has been completed as part of Stage Two of the major road project carried out by West Arnhem Regional Council (WARC) in 2018.

WARC was thrilled to have the opportunity to progress with the second stage of the Murganella upgrades which was funded by the Northern Territory Government's Regional Economic Infrastructure Fund (REIF) and included re-sheeting a nominated 25 kilometre stretch of unsealed pavement.

Murganella is a widely used road which stretches from Three Ways between Maningrida and Gunbalanya, up to the Murganella outstation. Local tourism businesses also rely on this particular road being safe to visitors,

and, these upgrades will improve access to Coburg and Garig Gunak Barlu National Park, befitting local tourism and potentially opening up further opportunities for economic development in the region.

West Arnhem Regional Council Assets and Projects Manager Clem Beard said continual maintenance of the road is vital for access to the Murganella outstation, residents and visitors of Coburg and the national park as well as community members of Warruwi and Minjilang, who regularly travel the 101-kilometre road.

Traditional Owner Ralph Blyth said it is great to see improvements to the road, particularly the stretch between Wanyu Beach and Murganella itself.

"I've travelled over the road for as long as I can remember and I haven't seen this much work happen on the road for a long time, and given the opportunity, here's hoping that this work will continue to improve safe travelling. When we think about it, this is the only main road in and out of Cobourg down to Three Ways," Ralph said.

"This work is welcomed by the local residents and it gives the opportunity to drive a bit earlier and later in the wet season."

The works commenced in July and the projects team, which has included 12

local employees at any one time, have worked very hard to reach the current stage of the project.

Clem said the project provided great employment and training opportunities for WARC staff from across the region who have been able to gain experience in road construction practices, project delivery, and on-the-job training in a variety of road building activities and machinery operations.

This second stage of works followed on from upgrades carried out in late 2015 and early 2016 which concentrated on road widening, rebuilding the road

surface, replacing sandy sections and re-establishing drainage.

West Arnhem Regional Council wishes to thank the Northern Territory Government and stakeholders who supported this project.



WARC staff with excavator

3. During the year West Arnhem Regional Council also carried out upgrades to the Waruwi Airport Road as part of the Roads to Recovery Program. These works included upgrades to the existing culverts and drainage, which will prevent the road from future deterioration and erosion.

Stage 2 of the Roads to Recovery project included further bitumen sealing and this scope of works involved linking the existing bitumen

road to the newly installed culverts with approximately 3000 square metres of bitumen.

This will provide protection from the weather and will prolong the longevity of the road, while reducing ongoing maintenance costs. F&J Bitumen were awarded the bitumen contract. The works were carried out in November and took 4 days to complete.

Council thanks the Department of Infrastructure, Regional Government and Cities for its contribution to the project.



Completed upgrades to the Waruwi Airport Road.

4. West Arnhem Regional Council installed six new speed bumps outside the Waruwi Daycare, Yagbani shed and the School in order to reduce dust and increase road safety.

Waruwi Local Authority advocated for the installation of the speed bumps

and also funded the project which was well-received in the community.

Jason Mayinaj, the Chairperson of the Local Authority, said that he was happy to see another project completed but remarked that more measures are needed to ensure that all drivers in Waruwi are aware of their responsibility to slow down.



Waruwi School Principal Laura Caddy checking out the new speed bump located outside the school.

5. West Arnhem Regional Council completed upgrades to Gunbalanya's Wundulbundul Street following the construction of the new six metre wide bitumen road.

Wundulbundul Street was the last remaining road section to be sealed which linked the rest of the Gunbalanya road network between Club Street and Main Road.

The upgrade will prevent the road from future deterioration and erosion, while minimising dust throughout the community and wear and tear on vehicles.

The essential roadworks included the construction of a new six metre wide road which spans 200 metres, and features a kerb and channel, concrete floodways and bitumen prime and seal.

The initial construction phase included relocating and upgrading the existing underground services and realignment of the overhead power lines in accordance with PWC regulations which allowed for the new road alignment to be compliant.

The project was funded by the Gunbalanya Local Authority and through Roads to Recovery funding.



Progress on the Wundulbundul Street upgrade in Gunbalanya.



West Arnhem Regional Council has purchased a new Bogie Drive Tip Truck and Water Tanker for the Maningrida community.



Pictured is one of the new Crew Cab Canter Tippers



WARC staff pose proudly alongside the new Garbage Compactor.

NEW ADDITIONS TO WEST ARNHEM REGIONAL COUNCIL'S FLEET

1. West Arnhem Regional Council was fortunate to receive a Special Purpose Grant through the Department of Local Government, Housing and Community Development to purchase a Bogie Drive Tip Truck and Water Tanker for the Maningrida community.

The selection of the 70 tonne rated truck allows it to be utilised as a tipper and water truck as well, making the machinery very useful in the community.

The truck will be used for delivery of road base materials for maintaining road shoulders and drainage, watering unsealed roads for dust prevention around town, community members requesting removal of large items and trees, disaster mitigation (pre and post clean ups) and fire control and prevention.

The grant contributed \$150,000 towards the purchase of the machinery.

2. West Arnhem Regional Council also purchased three Crew Cab Canter Tippers through its Capital Reserve funding.

Two of the trucks were supplied to Gunbalanya and one has been delivered to Maningrida to assist with the delivery of core services in these communities.

While improving general council operations in waste management and litter reduction services, it will also assist with disaster and clean up mitigation in these communities.

3. West Arnhem Regional Council (WARC) was also fortunate to receive a Special Purpose Grant from the Department of Local Government, Housing and Community Development to purchase a new garbage compactor for the Minjilang community.

Council identified that purchasing a new garbage truck will guarantee long term benefits to sustainable core service delivery in Minjilang and ultimately providing a healthier community.

While improving waste management and litter reduction services, the new rubbish compactor will increase the efficiency and capacity to deliver services in a shorter timeframe.

The grant contributed \$80,000 towards the purchase of the compactor.



The ride-on mower at its new home in Gunbalanya.

4. West Arnhem Regional Council purchased a new Kubota ride-on mower through its Capital Reserve funding.

The new equipment was delivered to the Gunbalanya community and will greatly assist with the delivery of core services in parks and gardens for many years to come.



New utes assist with core service delivery

6. West Arnhem Regional Council purchased five Hilux utilities with Capital Reserve funding in January.

The Hilux utes, which were delivered to Maningrida, Gunbalanya, Minjilang and Warruwi, will assist with the delivery of services throughout these communities.



WARC Senior Works Officer Shane Slavin also undertook an induction of the new machinery recently.

5. West Arnhem Regional Council purchased a new tractor for the Warruwi community, which was made possible through a Special Purpose Grant from the Northern Territory Government's Department of Local Government, Housing, and Community Development.

Council staff in core services were excited to receive the new machinery as it will allow a significant increase in the scope of works which they can provide, including certain works at the landfill, airport mowing and transporting materials from the barge.

It will also assist with the clean-up of hard rubbish in the community which happens prior to the onset of cyclone season.

West Arnhem Regional Council Services Manager Stephen Dawkins said with a network of dirt roads in the community the tractor will improve the regularity and efficiency of road maintenance works.

He also said it will give staff the opportunity to gain experience in technologically advanced machinery.

"The staff were excited to have the community recognised as a place for new equipment, and are keen to set up and follow systems to ensure the machine is well-looked after."

WARC Senior Works Officer Shane Slavin also undertook an induction into the use of the new machinery.



The new grader for Gunbalanya

7. West Arnhem Regional Council (WARC) receive another Special Purpose Grant from the Department of Local Government, Housing and Community Development to purchase a new Grader for the Gunbalanya community.

The new machinery will guarantee long-term benefits for Council's core service delivery and, ultimately, for the community.

With the new grader set to have a significant impact on the community, the grant funded \$180,000 towards the purchase and Council contributed the balance.

All of the new machinery purchased will provide employment and training opportunities for staff in core services.

West Arnhem Regional Council wishes to thank the Department of Local Government, Housing and Community Development for its support.



The sparkling carpark welcomes visitors to the pool.

ALBERTO LUGLIETTI MEMORIAL POOL CARPARK UPGRADE

The carpark at the Alberto Luglietti Memorial Pool has been upgraded with the funding of \$20,000 from West Arnhem Regional Council's Annual Capital Budget.

The carpark seal had deteriorated causing erosion and potholing. This dilapidation caused temporary patching to be undertaken regularly with ongoing maintenance costs.

F&J Bitumen was successful with its submission to carry out works with hot mix asphalt fill in preparation with the bitumen seal.

With the completion of the sealing works, Line Markers NT was engaged to repaint the Carpark line delineation including access for disabled parking with ramp access to the pool entry.

Asset Management

Definition *Manage and implement a Council wide framework for sustainable whole of life asset management to provide the desired level of service to the community.*

Objectives • 3.1 Infrastructure and asset management strategies appropriate to the needs of Council

Measures • Maintain and implement the tracking system for identifying and capturing operations maintenance costs to be completed by 31.12.2019.
• Implementation of and training in an Operational Asset Register to be completed by 30.6.2019

Results • This system has been implemented and is operational across the region (Works Order System).
• The training is ongoing as new staff enter the work place.

Lighting for Public Safety, inc Street Lighting

Definition *Upgrade street signs and traffic management infrastructure.*

Objectives • 3.2 Safe and reliable roads, footpaths and street lighting

Measures • All non-functioning streetlights repaired bi-annually as per set program - 100%
• Repairs and Maintenance System implemented and records maintained for each community – target 100%
• Monthly audits conducted on street lights – documented, recorded and filed. -100%
• Functioning street lights per audit per community – target 90%
• Installation and upgrade of LED street lights Waruwi 100% by 31.12.2019

Results • All lights with the exception of Jabiru have been upgraded with LED and all functional. Jabiru streetlights are audited monthly with reports sent to Power & Water for actioning.
• The works system has been implemented and operational across the region.
• All communities have monthly inspection programs in place.
• Target reached with the 4 remote communities reaching 99% and Jabiru average of 90%.
• Waruwi has had the LED lights installed and operational.

Local Road Management and Maintenance

Definition *The provision of serviceable and safe roads, footpaths and street furniture within the communities.*

Objectives

- 3.2 Safe and reliable roads, footpaths and street lighting

Measures

- Maintenance activities are carried out in accordance with the programs – target 100%
- Inspections and works required entered in asset database in all communities – target 100%
- Roads to Recovery projects Warruwi and Gunbalanya - 100% completed by 30.6.2019
- Upgrade of Murganella Road Stage 2 - Completed December 2018
- Traffic Management Plan implemented and maintained for each community - target 30.6.2019.

Results

- This is currently underway and works identified are programmed.
- Inspection are carried out as per the asset management plan and documented in infoxpert.
- R2R Works completed in both communities 100%.
- Murganella Road project completed on time and budget.
- Warruwi traffic management plan completed awaiting on acceptance from LA the other communities are currently being drafted.

Maintenance Parks, Reserves, Open Spaces

Definition *The provision of community amenity through aesthetically pleasing parks, ovals, public open spaces and gazetted cemeteries.*

Objectives

- 3.3 Attractive parks, gardens, streetscapes and open spaces

Measures

- Maintenance activities are carried out in accordance with the program budget – target 100%
- Percentage of known footpaths hazards made safe within 24 hours – target 100%
- Maintenance Programme maintained with all assets kept in a safe condition –target 100%
- Safety audits conducted on trees throughout the community that council is responsible for - 100% inspection performed as per the program.
- Community consultation regarding cemeteries to be completed by 30.6.2019

Results

- 100% of programmed works and inspection performed.
- All hazards identified are performed within the nominated time frame.
- All inspection and maintenance work performed and asset kept in a safe condition.
- These inspections are perform on a biannual basis with a number of trees being removed due to unsafe condition.
- Consultation has taken place in all communities however there has been no further progress due to land tenure issues.

Fleet, Plant and Equipment Maintenance

Definition *Management of Council's vehicle, plant and equipment resources.*

Objectives

- 3.4 Modern and well maintained fleet of plant and vehicles capable of meeting service delivery requirements

Measures

- Vehicles inspected as per the strategic fleet management plan – target 100%
- Year-on-year comparison of maintenance costs – target 5% reduction
- Review and Monitor stocks purchased and used in community workshops - target 90%
- Repairs and maintenance requests performed in line with the strategic plan
- Upgrade Gunbalanya fuel storage safety access - target 31.12.2018

Results

- 100% of plant inspections performed across the region.
- Last financial year maintenance cost were \$776,994 17-18 and the current year maintenance costs are \$683,996 which is a 12% reduction in maintenance cost for Fleet.
- Stock materials have significantly reduced with most materials charged directly to the vehicles and Plant.
- All repairs and maintenance activities have been performed as per the strategic plan.
- The safety action still needs to be designed.

Maintenance & Upgrade of Council-controlled Buildings

Definition *Manage and maintain Council controlled buildings, facilities and fixed assets.*

Objectives

- 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements

Measures

- Upgrades/replacement estimates for each Asset identified for future funding requirements – target 100%
- Repairs and maintenance requests performed inline with the strategic plan – target 100%
- Building maintenance completed within budget – target 100%
- All Repairs and Maintenance records maintained for each community – target 100%
- Inspections carried out as per the asset inspection periods – target 100%

Results

- 100% of works completed as per the funding/budgets allocated.
- 100% of all works is in-line with the Strategic Plan.
- 90% of works performed with in budget with some activities coming in under budget.
- 100% of records captured and stored in the Works Order System and infoxpert.
- 100% of inspection performed as per the assets management plan.

Manage Staff Housing Tenancy

Definition *Manage Council employer provided housing, furniture and fittings.*

Objectives

- 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements

Measures

- Complete tenancy management documentation in place for tenancies – target 100%
- Tenancy requests responded to within allocated time frame – target 100%
- Inspection schedule adhered to – target 100%
- Identify maintenance requirements and enter into the Repairs and Maintenance System – target 90%
- Tenant damage is actioned and rectified within specified timeframes following tenancy inspections – target 100%
- Identify appropriate house lots in communities – target 1 lot per community by 30.6.2019

Results

- 100% of tenancy documentation recorded and filed in infoxpert.
- 100% requests responded to with-in the allocated time frames.
- 100% of inspection performed as per the strategic plan and in line with the Residential Tenancy Act.
- 90% of all maintenance activities identified are recorded in the works order system.
- 100% of all tenant damage recorded and rectified with in the allocated time frames.
- This target has been achieved in Minjilang with other communities yet to be updated.

Management & Maintenance of Swimming Pools

Definition *Manage and maintain the community swimming pools in Maningrida and Jabiru for the general benefit and satisfaction of the community.*

Objectives

- 3.5 Buildings, facilities and infrastructure assets that are fit for purpose and sufficient to service operational requirements

Measures

- Plant Room kept clean and safe for operational requirements – target 100%
- Comparison of year-on-year operating costs – target maximum 10% increase
- Percentage of indigenous staff – target 50%
- Adherence to relevant legislation for pool attendants – target 100%
- Record daily attendance to ensure compliance with legislation

Results

- 100% plant rooms maintained as required.
- The overall cost of operations increased slightly due to compliance through the audits process.
- 75% Indigenous employment at Maningrida pool, 0% Indigenous at Jabiru pool – overall 50% in progress.
- 100% of pool attendants qualified as per legislation.
- Attendance at both pools is recorded on a daily basis.

Management and Administration of Local Laws

Definition *Bylaws are developed by Council to regulate and control activities within the West Arnhem Region and in particular the Jabiru community. The development and enforcement of these bylaws ensures that Council's infrastructure and assets are used appropriately so as to attract economic development and ensure community safety.*

Objectives

- 3.6 The development and enforcement of laws that enhance economic development and community safety

Measures

- Conduct a review of Jabiru signage by 30.6.2019
- Attend LGANT meetings as required

Results

- Review of the Jabiru signage conducted.
- RMSD attended all LGANT meeting that were held during the year.

3.4



WARC staff working collecting rubbish from around the island.

GOAL 4

LOCAL ENVIRONMENT HEALTH

Initiatives which promote healthy, clean living conditions to improve health outcomes

WEST ARNHEM CLEANS UP

The West Arnhem Regional Council works crew continued their great efforts to clean up the Warruwi community before cyclone season began.

The progress was very noticeable in the community and helped to prepare Warruwi in the lead up to storm season.

WARC staff worked with Yagbani to complete the cyclone clean up.



A beautiful Warruwi free of litter.

BIN STANDS PROJECT

West Arnhem Regional Council's (WARC) works crew in Gunbalanya installed 290 new wheelie bin stands throughout the community this year.

The **Gunbalanya Local Authority** funded the bin stand project which is already benefitting the community and the local environment. The welded bin stands are stable and secure resulting in less rubbish ending up on the ground and will ultimately help litter control in the community and protect the local environment.

The stands also address the problem of bins being knocked over by animals in the community.

WARC Senior Works Officer David Hanington said the works crew enjoyed being trained in using the equipment and enjoyed the experience and took pride in the result.

More than 120 wheelie bin stands were also distributed throughout Warruwi, with the new structures being installed at every residence and business throughout the community.

The **Warruwi Local Authority** funded the project and the work was carried out by the West Arnhem Regional Council works crew.

The bin stands are proving to be extremely beneficial and address the problem of bins being knocked over by animals in the community.

The welded bin stands are stable and secure resulting in less rubbish ending up on the ground and will ultimately help litter control in the community and protect the local environment.



WARC Works Crew in Gunbalanya assembled nearly 300 bin stands throughout the community.



Pictured is the very first bin stand installed in the Warruwi community.



WARC core services staff attended the Environment and Waste Management Symposium.

FOCUS ON WASTE MANAGEMENT

1. West Arnhem Regional Council core services staff attended the Environment and Waste Management Symposium held by LGANT in July.

Around 43 delegates from 20 organisations including councils, NT government departments, NGOs and the waste management industry, gathered at Rydges Palmerston for the two day symposium on environmental waste management and recycling considerations.

Over the two days, delegates heard from representatives from NT Department of Environment and Natural Resources, Environmental Protection Agency, Councils' joint working groups, individual councils, non-government organisations, commercial waste management operators and recyclers.

A range of subjects were discussed including:

- Funding opportunities for waste minimisation, recycling and facility infrastructure
- Waste facility design to encourage waste separation, minimize landfill storage and maximize recycling of materials
- Advantages and disadvantages of operating a collection centre for recycling of cans and bottles through the Container Deposit Scheme
- Innovations for removal of recyclable materials from remote communities

- Opportunities for increasing the range and volume of materials capable of being recycled

LGANT thanked the City of Darwin for allowing delegates to visit the Shoal Bay Waste Facility.

Overall feedback from the delegates identified that well over half of the participants improved their understanding of grants, best practice and collaboration in waste management and most would like LGANT to conduct similar symposiums in the future.

West Arnhem Regional Council Regional Manager Service Delivery Gordon Smith said the symposium was a successful event and provided WARC staff in the waste management field a great insight into what other areas are doing and implementing across the Territory.

The event also provided staff with the opportunity to meet and build relationships with other councils and to share experiences and innovation.



WARC Works Crew members in Gunbalanya preparing the internal fencing on the landfill site.

2. West Arnhem Regional Council (WARC) carried out a number of projects during the year to revitalise the landfill sites in Maningrida, Gunbalanya and Jabiru thanks to assistance from the Northern Territory Environmental Protection Authority (NTEPA).

Having previously won multiple Northern Territory Tidy Towns Awards

for Jabiru, WARC has already set a high standard in waste management and continues to make improvements to all West Arnhem community landfill sites while implementing processes that meet the best practice guidelines.

Thanks to the ongoing support from the NTEPA, WARC received funding for multiple small projects that would make the biggest impact to maintain effective management of the sites.

Council was thrilled to receive funding for nine separate projects which will not only improve day-to-day operations, but it will also help to ensure the environmental sustainability of the communities while staying in line with Northern Territory Waste Management and Pollution Control Act.

Council staff have been worked hard to carry out the projects which included the construction of sorting bays and waste oil storage units, internal fencing and new signage across Gunbalanya, Jabiru and Maningrida.

The new sorting bays will help facilitate the segregation of recyclable materials

and will maximise the capacity of the landfill sites and ensure efficient use of landfill space. Waste collected by the rubbish collection service will be sorted at the landfill to remove large bulk wastes, listed wastes and/or recyclables that can be taken out of community to bigger facilities in Darwin that are better equipped to process them.

The new internal fencing at the three sites will help to control movement around the landfills and increases public safety. It will also reduce the dumping areas to minimal but practical sizes, prevent litter from blowing off site and stops wild animals from entering the areas.

The new user-friendly signage now clearly shows designated public access areas, appropriate waste disposal areas and other important information for all landfill users.

WARC will continue to improve the landfill sites in the communities and looks forward to working with community members to make the landfill operations a success.



The Gunbalanya team accepting the Tidy Towns Youth, Sport and Recreation Award.

WARC RECOGNISED AT TIDY TOWNS

West Arnhem communities including Jabiru, Maningrida, Gunbalanya, Warruwi and Minjilang have been recognised for the huge efforts in environmental sustainability during 2018.

After placing a great focus on waste management in 2018 throughout West Arnhem, all five communities were recognised at the Northern Territory Tidy Towns awards, which are held by Keep Australia Beautiful NT and promote and encourage sustainable communities and better living with improved quality of life.

In the Litter Management section, Jabiru and Warruwi received highly commended awards while Minjilang proudly took home the winning trophy for their hard work throughout the community.

In the Community Participation category, Warruwi and Minjilang were both acknowledged as new communities to the Tidy Towns program.

Following a huge effort in waste management throughout the year, Maningrida once again won the Geoff Finch Memorial Cup which is awarded to the 'Most Improved Community' for the year. The Energy Conservation

Winner was also presented to the Maningrida community.

Meanwhile, the Gunbalanya staff, community members, and particularly the youth, can be very proud of their efforts and the video which was put together to highlight the hard work undertaken in the lead up to the Tidy Towns judging.

As part of the October school holidays, the youth spent a day doing the 'right thing' around the community and picked up rubbish to assist to keep their country and people strong. As a result, Gunbalanya Youth, Sport and Recreation Team Leader Page McMillan was awarded the Tidy Towns Youth, Sports & Recreation Award.

West Arnhem Regional Council's Area Manager at the time, Mr John Thomas, said West Arnhem staff across all five communities should be very proud of their achievements in 2018 and the efforts have not gone unrecognised.

"It was a priority to enter all West Arnhem communities in the Tidy Towns program this year and, as a result, every single one of them has benefitted; with cleaner liveable communities for our constituents for a long time to come," he said.

"Staff, community members and the entire West Arnhem region can be proud of these awards and we wish to thank everyone who has contributed in 2018."

The Territory Tidy Towns Awards program recognises and acknowledges the commitment and hard work undertaken by remote and regional community groups, schools, individuals, businesses and Councils. It showcases innovative ideas and initiatives that improve social and environmental development and sustainability in regional areas of the Northern Territory.



Ranger Jonah, WARC staff member Fonzi, AMRRIC assistant Brooke, Rangers Dioni and Rickisha, AMRRIC Staff Courtney and Jan, and ranger Joyce... a ripper team!

AMRRIC ANIMAL CENSUS

1. During September Animal Management in Rural & Remote Indigenous Communities (AMRRIC) staff Jan and Courtney had the pleasure of working with staff from the Djelk Rangers and West Arnhem Regional Council (WARC) to undertake a companion animal census at Maningrida and three surrounding outstations. AMRRIC captures census data to help us identify animal management priorities, and work with local stakeholders to develop and implement responsive animal management programs.

It was commented that Jonah, Dioni, Richiksha and Joyce from the rangers as well as Fonzie from WARC were fun to work with, and were efficient and skilled in capturing data using AMRRIC's custom App.

Jan and Courtney said that it made them so happy be training such wonderful community members, and were excited to be assisting with animal management in the region. They thanked the Australian Government Department of Agriculture and Water Resources Northern Australia Quarantine Strategy, Djelk Rangers and WARC for their support of this activity.



AMRRIC visits Gunbalanya.

2. AMRRIC and WARC staff also worked together in Gunbalanya to undertake a community-wide companion animal census, and anti-parasite treatment administration on September 17 and 18.

The team walked around Gunbalanya speaking to residents about their dogs and cats. While the animals were extremely kind to the team, the weather was not kind as each day reached 38 degrees. Even with the heat the team manage to collect a total animal population count in just two days - a mammoth effort. Data from the census will help to inform West Arnhem Regional Council's ongoing Animal Management Program across the region.

AMRRIC's Education Officer also delivered dog-focussed education lessons within the school. Students from Transition-Year 12 enthusiastically engaged in lessons on dog empathy, feelings, safety and needs. Great fun and learning was had by all involved.

AMRRIC thanked Rachel and Sophia from WARC for their invaluable work in helping collect census data and making them feel so welcome in Gunbalanya.



Gunbalanya students doing a great job around the community



Maningrida Works Crew busy at the Clean Up Day

REGIONAL EFFORT ON CLEAN UP DAY

West Arnhem made a regional effort to improve environmental sustainability with all five communities holding successful Clean Up Australia Day events.

After placing a great focus on waste management in 2018, West Arnhem communities including Maningrida, Waruwi, Minjilang, Jabiru and Gunbalanya lead the way again in 2019 by holding events which engaged community members and promoted ways to look after the local environment.

The Clean Up Australia Day event in Waruwi was supported by the entire community with a great turn out on the day. The clean up and family fun day included raffles, games and activities as well as great prizes to those who went the extra mile to pick up rubbish – congratulations to the winners.

The Gunbalanya Clean Up Australia Day saw West Arnhem Regional Council join forces with the Gunbalanya Community School, Rise and Njanjma Rangers for an afternoon of picking up rubbish. More than 75 people supported the event, and all the hard work was rewarded with a community barbecue.

Minjilang held their Clean up Australia Day event on March 8 and the residents were very eager and motivated to make Minjilang a cleaner community. The day was made a success with support from all the service providers including ALPA, Mamaruni School, Rise Ventures, Garngi Rangers and the Clinic.

In Jabiru, students from Jabiru Area School heard from Keep Australia Beautiful Council NT Chief Executive Officer Heimo Schober, before heading out to clean up the community.

Heimo put on a wonderful presentation about where rubbish comes from, the impact it has on the local environment and the health of animals, and how we can all work together to keep the local community clean. The students headed out to pick up rubbish from around the school and the Jabiru Town Plaza before enjoying a barbecue lunch. Thanks must go to Jabiru Area School students and teachers, Clontarf, Council and Louise.

The Maningrida clean up event was also another great success, with the primary school students helping to collect rubbish along the foreshore alongside community members and the WARC works crew. The Rangers also got involved by assisting with weed removal and educating the students about environmental sustainability. Afterwards, all those who were involved got to enjoy a party at the pool with music and a barbecue.

Water & Sewerage Management	
Definition	<i>Management and maintenance of the town water supply and sewerage services in Jabiru.</i>
Objectives	<ul style="list-style-type: none"> 4.1 The provision of an environmentally and economically sound solid waste, water and sewerage services
Measures	<ul style="list-style-type: none"> Disruption to Jabiru town water supply – target nil occurrences Disruption to Jabiru sewerage network – target nil occurrences All potable water testing in Jabiru meets legislated standards – target 100% Implementation of the Internal audit recommendations relating to water treatment policies and procedures to be completed by 30.6.2019
Results	<ul style="list-style-type: none"> Target achieved – there were no disruptions to Jabiru Water. Target achieved – there were no disruptions to the town sewerage network. 100% of water tests met the standards set out in the potable legislated standards. All but one of the internal audit recommendations relating to water treatment policies and procedures have been completed. The remaining recommendation is due Mar 2020 and is 80% completed.
Waste Management	
Definition	<i>The provision of domestic waste collection services in each community, and the management and maintenance of landfill sites as per the Environmental Protection Act (EPA).</i>
Objectives	<ul style="list-style-type: none"> 4.1 The provision of an environmentally and economically sound solid waste, water and sewerage services
Measures	<ul style="list-style-type: none"> Waste collections completed – target 100% Landfill sites remain operational – target 100% Landfill sites are operating under a license – target 100% Licensed landfills to be achieved by 31.12.2019 (dependent upon responsiveness of NLC)
Results	<ul style="list-style-type: none"> 100% of all domestic waste collection completed. 100% of all landfills are operational. Jabiru is the only landfill site currently operating under an EPA licence with work in progress on the other communities. As above Jabiru is licensed with works being done in conjunction with LGANT to obtain licences for Maningrida and Gunbalanya. Expected completion of the Maningrida documentation will be December 2020.
Companion Animal Control	
Definition	<i>Manage and implement Council's animal control By-Laws and animal management plans.</i>
Objectives	<ul style="list-style-type: none"> 4.2 Implementation of sustainable dog management programs which improve the overall health and wellbeing of remote communities
Measures	<ul style="list-style-type: none"> Community consultation on dog by-laws completed by December 2019 Comparison of year-on-year un-registered dog numbers within Jabiru – target 5% reduction Comparison of year-on-year reported dog complaints – target 5% reduction With other stakeholders support the implementation of periodic veterinarian services in all communities by 30.6.2019
Results	<ul style="list-style-type: none"> Some consultation is underway in Maningrida and Warruwi regarding the Dog Management plan. There has been an increase in registered dogs in Jabiru due to increased focus on the issue. Jabiru has seen an increase in dog complaints due to wild dogs entering the township from the National Park. The periodic vet program is active in Maningrida and Warruwi however the vet programs in Gunbalanya and Minjilang are supported by Melbourne university on an annual basis.



Cruising in the Jabiru pool

3.5



*The traditional dance group wowing the crowd at the 2018 Mahbilli Festival which was held in Jabiru in September.
Photo credit: Black Rock Band.*

GOAL 5

LOCAL CIVIC SERVICES

A Council that respects, protects and nurtures the diversity of our culture and heritage

A TRUE CELEBRATION OF KAKADU

The most anticipated festival of the year, the Mahbilil Festival, returned to Jabiru on September 1 and this year's event was bigger than ever with a number of new elements as well to delight locals and visitors in 2018.

Running in conjunction with West Arnhem's biggest sporting event of the year, the Kurrung Sports Carnival, the Mahbilil Festival is a true celebration of Kakadu culture, both traditional and contemporary.

This year's festival got under way with an exciting outdoor exhibition program by Marrawuddi. This saw attendees embarking along an art walk from the Crocodile Hotel to the Mahbilil Festival site where Marrawuddi's latest screen printing endeavours with local artists and some stunning surprise pieces from Manmoyi were on display.

In another exciting development for Mahbilil, a mural was designed and painted by local artists Graham Rostrom, Ray Mudjandji and visiting artist Ellie Hannon was also added to the festival site and unveiled during the outdoor exhibition evening.

Mahbilil Festival Producer Scott Large said the mural was a special addition to the town.

"It's great to enliven some of the infrastructure of the town with some colour and story. You get a great view of it as you drive from the shops towards the pool. We have had

overwhelming feedback from many people, appreciating this new vibrant mural on the festival site," Scott said.

Meanwhile, the full festival program kicked off on Saturday afternoon with bushfoods, workshops, weaving, painting and kids craft activities, a spear throwing competition along with jumping castles in the pool and circus play and facepainting on the lawn.

Scott said one of the highlights of the day was the local Kunjeihmi/Kunwinjku language components.

"This year we had the Biniinj Kunwok Language Project host an activity space that offered the opportunity for locals and visitors alike to learn basic words and phrases in language. We also made some word sculptures that captured people's imagination and got them asking what the meanings



Mahbilil opening speeches

were – “Kunred” meaning our place/ our country, “Kamak” meaning great / good, and “anme” for food. Language is fundamental to the way that people communicate, think and work. We’d like to see more local language integrated into the festival in the future.”

The music and performance line-up officially kicked off as well as Jabirumours taking the stage to warm up the crowd.

Jabiru’s biggest cultural celebration saw Jabiru rockers ‘the Jabirumours’ bring their bluesy sound to kick off the stage, which was a massive hit with the locals. Melbourne (via Darwin) soul singer Phoebe Jacobs followed up with some smooth sounds.

Then one of the highlights of the day – traditional dance or ‘Biniñ Kunborrk’ with people from Jabiru Town camp, Manmoyi and Maningrida joining together. As the sun set Darwin songstress Stevie Jean had the crowd absolutely hypnotised with her incredible performance. Then one of the most popular elements of the festival every year – the JAS students performance program. This year saw 2 dance mentors from Artback NT working in the school for 2 weeks leading up to the event. The resulting global dance pieces had the crowd enthralled!

Then the music took a more energetic turn with visiting band Bobby Alu

bringing their reggae/Islander sound. They finished with a couple of collaborative songs with local legends Black Rock Band, who followed up with a blistering set that had the crowd screaming. Then it was Narbalek Band, KK Band (with some special guests from Ripple Effect) and Current Vibe who rocked the night away.

The Mahbilil team thanked all event partners: Gundjeihmi, KWAST, ERA, West Arnhem Regional Council, Kakadu Park, Veolia, Kakadu Tourism, Jabiru Foodland, The Croc Hotel and Kakadu Lodge. Plus the staff from Jabiru Area School, Gundjeihmi, Marrawuddi and WARC for all their help.



The great crowd of festival-goers enjoyed three huge days of Indigenous music, traditional dance, bush tucker and cultural workshops.

FESTIVAL BRINGS PEOPLE TOGETHER ON COUNTRY

Locals and visitors from far and wide travelled to Murumburr Umbukarla country from 6 - 8 September for the third annual 2018 Mayali Mulil Festival in Kakadu.

The great crowd of festival-goers enjoyed three huge days of Indigenous music, traditional dance, bush tucker and cultural workshops.

There was also plenty of family and community activities including bush walks, guided fishing, language, story time, bush tucker, weaving, string making, clap sticks and screen-printing, as well as Plucka Goose Cook Off, spear throwing and bush mob games.

Live concert series featured a number of artists including Shellie Morris, Black Rock Band and Ali Mills, while, the traditional dancers included White Cockatoo Dancers and Torres Strait Dancers.

Mayali is an Aboriginal language group from the Kakadu West Arnhem plateau region and Mulil is a gathering of people.

The idea came about 10 years ago with the Murudjurl Community family, who wanted to bring people together on country to share and connect with the diversity of Aboriginal cultures. The festival is hosted by Kakadu Billabong Safari Camp, a local Aboriginal family-owned and run cultural tourism business promoting cultural and ecotourism beside the Jim Jim River system.

NAIDOC WEEK CELEBRATIONS

1. In celebration of NAIDOC Week's theme 'Because of Her We Can' and Maningrida's strong women, WARC Youth, Sport and Recreation helped bring the women of Maningrida together to enjoy a ladies-only intergenerational feast for the belly, bones, eyes and soul at Malabam's beachside Aged Care Facility.

Set against the million dollar sunset over the Liverpool River, ladies young, old and in between came together to share a locally gathered bush tucker barbecue of fish, buffalo and mud mussel as well as a damper competition and loads of other goodies. Later in the evening, Jinu Matthews from Artback Australia facilitated a Bollywood dance workshop that saw all generations dancing and laughing together.

2. The NAIDOC celebrations in Jabiru officially opened with a flag raising ceremony and free barbecue sponsored by West Arnhem Regional Council and supported by ERA and featured some inspirational speeches by Kakadu Deadly Runners' Emma Cameron, Patricia Miller and Elizabeth Williams.

Some of the other highlights throughout the week, which were enjoyed by locals and tourists alike, consisted of interactive weaving

and painting workshops by Kakadu Tourism, a 'Bush Tucker day' hosted by Kakadu National Park which also included the ever-popular and delicious ground oven-roasted foods, a movie night at the lake hosted by J.U.I.C.E (Jabiru United in Community Events), an informative Bush Medicine Workshop hosted by the Kakadu Health Centre team and many more fun, and inclusive activities. All of these fantastic NAIDOC Week activities were made possible through a collaboration of local organisations including ERA, West Arnhem Regional Council, Kakadu National Park, Kakadu Tourism, Jabiru Health Centre and Morris Corp.

3. The Gunbalanya community celebrated NAIDOC week in style with a community luncheon. The Gunbalanya youth dedicated the artwork they worked on to the strong Indigenous women that had taught them something to be proud of, as well as treating the audience to a dance spectacular.

The rest of the afternoon was spent eating delicious food, face painting and celebrating in style as a community. Sue Dawkins from WARC and Leeanne and Donna from Centrelink plus the youth of Gunbalanya were thanked for putting together such an enjoyable day.



NAIDOC Week in Gunbalanya



NAIDOC Week in Maningrida

YOUTH SHOWCASE TALENTS ON BIG SCREEN

The Gunbalanya Youth Sport and Recreation team have recently been very busy making a video with the youth in the community with Amy Hetherington from the Travelling Film Festival.

Amy is the film maker for the festival so we all went down to the billabong and took sporting equipment and hula hoops and the kids did some interviews with each other.

Some of the questions the kids were asking included 'what is your name', 'where do you come from' and 'what is your favourite swimming place'.

The kids really enjoyed the experience of making the film themselves and

showing off their sporting skills with basketballs and hula hoops.

The group then all returned to the youth centre where the girls were taking footage of themselves while putting make-up on each other and playing basketball.

The actual screening of the movie was on May 27 at the school basketball courts and the sport and recreation team all worked together to set this up.

There was a fundraising cook up by the Gunbalanya Youth Advisory Group and a face-painting station hosted by the Youth, Sport and Recreation team in Gunbalanya.



It was a great night enjoyed by all and lots of people, of all ages, attended the event.

It was great to see everyone enjoying seeing themselves on the big screen.

JABIRU PUBLIC LIBRARY

Jabiru Public Library 2018/2019 has purchased new shelving which will highlight the Kakadu Collection to the public. The Library Coordinator continues to ensure the effective and efficient management of the library collections and materials to meet the needs of all client groups.

Jabiru Public Library, Aged Care, Childcare and Youth Sport and Rec have established a regular range of activities to deliver to clients at the library. Aged Care clients attend weekly visits to the library accessing Indigenous content AV movies to watch at the library. Childcare children continue to attend weekly story time sessions followed by a craft

activity. Youth Sport and Recreation is sharing the delivery of school holiday programs at the library. Ad hoc craft activities are being held on Fridays aimed at the Mothers Group. Community Services is working in collaboration with the Library.

The Library Coordinator attended Remote Library training conducted by the Northern Territory Libraries (NTL) in April.

We are on track with Changing the Space which is in line with NTL's Connecting to Communities Strategy.

School holiday programs are attracting large numbers of participants and are

now being shared with Youth Sport and Recreation. Included in our policy are Language resources relevant to West Arnhem. The Library Coordinator has completed a basic Kunwinjku language course and in doing so has connected with local language group Bininj Kunwok which have the support of the Library to provide language resources as they are produced.

The language group has commenced using the library space for meetings when in Jabiru.

The school holiday program 2019 ran for a period of 3 weeks which included NAIDOC week. This program was well attended by the community. These programs are provided 3 times a year during school holidays

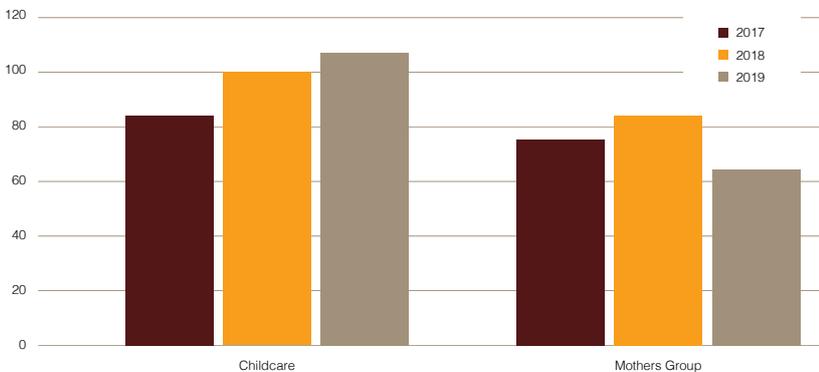
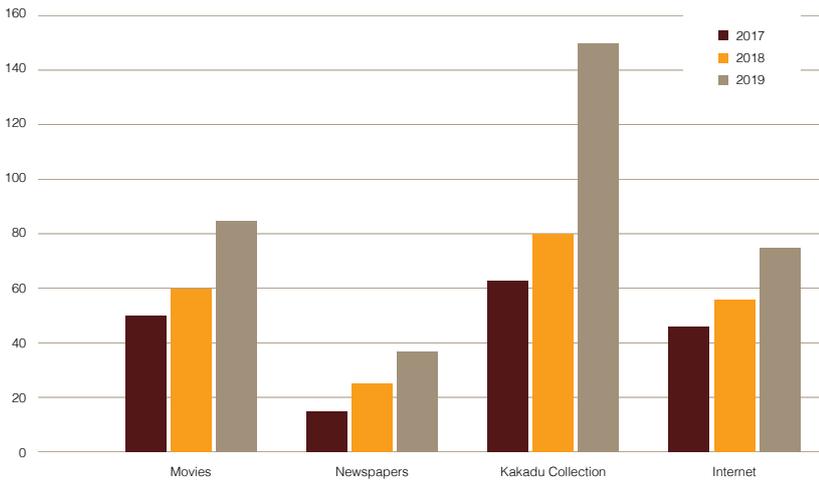
The Library Reference Group has now convened 5 times at the library to discuss Collection Development and to make suggestions for acquisitions. This group adds valuable input to the Library Collection Development.

Her Honour NT Administrator visited the library and attended a Story Time session whilst in Jabiru. Her Honour also took time to talk with local people and met with the Aged Care Ladies and thoroughly enjoyed herself.

Due to an increase in the Operational Grant provided by NTL Jabiru Libraries the Library Coordinator has started exploring the introduction of library services in Gunbalanya. At this stage a relationship has been developed with Stronger Families/Ardumarll and the Gunbalanya Youth Advisory Group (GunYAG). The Library has donated pre loved children's books and adult fiction to start the Book exchange in Gunbalanya. Some of the goals are to:

- Increase the availability of books in the community
- Improve literacy rates, particularly for children
- Provide real work experience for young people
- Provide casual paid work for young people
- Inspire more nutritional cooking options to help improve health and food budgeting

Indigenous Usage



Indigenous usage at the library has increased and local users are utilising the space to meet with service providers.



National Simultaneous Storytime (NSS) was held at the Jabiru Library in May.

SIMULTANEOUS STORYTIME IN JABIRU

National Simultaneous Storytime (NSS) was held at the Jabiru Library in May for community members.

NSS is held annually by the Australian Library and Information Association (ALIA).

Every year a picture book, written and illustrated by an Australian author and illustrator, is read simultaneously in libraries, schools, childcare centres, family homes, bookshops and many

other places around the country.

This year, Jillian from the Library read the book 'Alpacas with Maracas' by Matt Cosgrove and this was followed by an arts and crafts activity.

Now in its 19th successful year, it is a colourful, vibrant, fun event that aims

to promote the value of reading and literacy, using an Australian children's book that explores age-appropriate themes, and addresses key learning areas of the National Curriculum for Foundation to Year 6.

Library and Cultural Heritage Service

Definition *The provision of free access to library and information services in Jabiru which assist in meeting the recreational, informational and cultural needs of the community.*

Objectives

- 5.1 Facilitate the delivery of library and cultural heritage services

Measures

- Year-to-year comparison of circulation stats
- Number of annual library visits – target >1,000
- Number of items loaned annually – target > 500

Results

- The circulation of resources has increased in line with greater visitor numbers.
- There were 1,800 visitors to the library in 2018-19, and increase of 300 on last year's figures.
- The number of items loaned increased to 1,700 for the year – 400 more than last year.

3.6



Gunbalanya Mural Painting

GOAL 6

COMMUNITY SOCIAL PROGRAMMES AND COMMERCIAL SERVICES

A Council which provides programmes and services that support and contribute to the wellbeing of its community members.

CHILD CARE SERVICES

A Restructure

In April 2019 WARC restructured the Childcare Unit within the Community Services Division to encompass Jabiru Childcare. As a result of this restructure the current Childcare Unit includes Warruwi Creche, Minjilang Creche and Jabiru Childcare Centre. In June 2019, Nadia Cairns was employed as the new Childcare Manager to oversee the three locations.

The Crèche is a vital asset to the Croker Island community which operates as a form of introduction for early childhood education for children aged 0-5 years of age.

By running the Crèche in Warruwi, WARC already has established knowledge and experience in running a crèche in the region, and took the opportunity to apply for management of the Minjilang facility.

In doing so, it has guaranteed that the Minjilang Crèche will continue to operate for a long time to come and with recent changes to the National Childcare Framework, the facility has now been brought in line with the national transition.

WARC Manager Community Services - Head of Division Adrian McCann said there is an element of celebration in the community following the changeover.

“By taking over the Crèche, there is a lot of confidence that the facility will continue to operate in the future,” he said.

“The change also allows Council to deliver a full-breadth of early childhood education in the community and it’s our contribution to general family wellbeing in the region. The Crèche looks forward to continuing to work with the school.”

Adrian also welcomes the three new staff members to the organisation who were rehired from the previous provider of the Crèche.

Minjilang Crèche staff member Belina Dos Santos said parents in the community are very happy that Council have taken over the Crèche.

“The Crèche is important for children to learn the foundations before they go to preschool. The parents are very

happy and were giving thanks around the community,” Belina said.

A community barbecue was also held recently to give parents and community members the opportunity to learn about the new changes.

All current and new parents/carers are encouraged to visit the Crèche to learn more about the changeover or to register their children.





Jabiru Childcare Christmas party.

CHRISTMAS CELEBRATIONS

Thank you to everyone who attended this year's Jabiru Childcare Christmas Party recently at the Community Hall. Jabiru Childcare Centre Manager Alleisha Woodward said, "It's always so lovely to celebrate the end of another year with you all".

Not only did the Childcare Centre staff and community members celebrate Christmas, but also the graduating class of 2018. Well done to the following children who, after so many years with the centre, will now move onto full-time school. Congratulations to Indie, Jackson, Emilia, Mick, Jodee-Ann, Elliott, Ellie

and Eric. "Most of these children have been with us since they were just little babies, we will sure miss your happy faces around here!" Alleisha said.

Meanwhile the youth, sport and recreation team got together with the Warruwi Crèche on December 6 and held a Christmas party for the day care children as well as elderly members of the community.

Youth Sport and Recreation was involved in organising Christmas celebrations throughout Council's communities.



Action during the filming of High Ground

HIGH GROUND

Simon Baker, Callan Mulvey, Jack Thompson, Aaron Pedersen and newcomer Jacob Jnr Nayinggul are set to star in High Ground, a 1930-set action-thriller directed by Stephen Johnson.

Inspired by true events and scripted by Chris Anastasiades, the frontier Western was shot in Kakadu Park and Arnhem Land during 2018.

The film has been produced by Maggie Miles, Yothu Yindi co-founder Witiyana Marika, Stephen Johnson, David Jowsey and Greer Simpkin.

Synopsis: 1930's. After fighting in the 'great war' and now a Policeman in the vast empty spaces of the north, Travis bungles an expedition causing the massacre of an Indigenous tribe. Twelve years later, Travis is hurled into a 'forgotten war'... Settlers are under attack from Indigenous warriors intent on taking their country back. Tasked with tracking down the warrior leader, Travis teams up with mission-raised Djumbatj, a young Indigenous man orphaned in childhood, and the two unravel a secret that ultimately pits them against each other...

Filming took place at various locations across Kakadu National Park through to early November 2018. Most filming was away from park visitor sites, some scenes were shot in the Gunlom area in late October with areas closed during that time.

There was a callout by 100.9fm Noongar Radio on its Facebook page early in 2018 for casting for the film and readers were told that the producers were looking for indigenous actors who were keen to play a variety of roles.

Screen Australia, in association with Screen Territory and Film Victoria, supported the film.

High Ground post-production has finished and the film will possibly be released in the latter half of 2019.

COMMERCIAL HIGHLIGHTS

Although Council's main focus is the delivery of core services Council also provides a range of Commercial Services. The provision of these services is predominantly determined through contractual agreements with the respective contracting agency. The commercial services delivered by Council include:

- Operating a Long Day Care centre in Jabiru
- Operating Centrelink services
- Providing Airstrip maintenance
- Managing Electricity and Water essential services
- Managing Visitor accommodation
- Operating Post Offices
- Maintaining and managing the Environmental Research Institute of the Supervising Scientist (ERISS) Housing in Jabiru
- Undertaking Private Works
- Operating a Concrete Batching Plant

West Arnhem Regional Council is one of the largest employers in the region with many of its staff engaged in delivering these commercial services.

INVESTMENT IN BUILDINGS ASSOCIATED WITH COMMERCIAL ENTERPRISES

West Arnhem Regional Council offers accommodation to contractors and other authorised visitors to West Arnhem communities at commercial rates with accommodation being offered in Gunbalanya, Maningrida, Minjilang and Warruwi.

During 2018-19 Council undertook significant works to improve the standard of this accommodation. Details of some of these works are provided below.



*Lot 654 Buff Lodge
Kitchen Upgrade*

Lot 100A Minjilang – Replacement of Roof Sheeting

The Minjilang Visitors accommodation roof was upgraded with funding of \$22,000 being provided through the West Arnhem Regional Council's Capital Budget.

The Accommodation units is utilised by contractors and visitors to the community for short stay accommodation. The iron sheets and roof screws were rusting out due oxidizing from local salt air due to the close proximity of the coast.

Professional Roof on Demand was successful with its submission to carry out these works.

Lot 654 Maningrida – Buff Lodge – Upgrade to kitchen facility

Work was undertaken to upgrade the kitchen facility situated in the visitor accommodation in Maningrida.

The visitor accommodation is available to Council staff, contract workers and authorised visitors in the community.

While the previous kitchen in 'Buffalo Lodge' was aged and worn, the cooking area now features a modern stainless steel kitchen which will greatly benefit all the visitors who use this facility whilst living and working in Maningrida.

This project was again funded through West Arnhem Regional Council's Capital Budget



*Vinyl Floors for Lot 587
Visitor Accommodation*

Lot 93 Warruwi – New kitchen install and ceiling linings

The Warruwi Visitors accommodation was refurbished with the funding of \$15,000 provided through West Arnhem Regional Council's Capital Budget.

The two bedroom Accommodation unit is utilized by contractors and visitors to the community for short stay accommodation. The ceilings were sagging and flaking from moisture ingress during heavy wet seasons and strong winds.

Greenspace Homes was successful with its submission to carry out these works.

The upgrade was part the strategic asset management plans to improve the building infrastructure across the region and enhance the visitors accommodation facilities that WARC provide for short term accommodation.

Lot 587 Gunbalanya – Toad Hall – New Vinyl floors

Funding provided by West Arnhem Regional Council enabled the upgrading of the flooring in Council's Gunbalanya visitor accommodation.

These upgrades were undertaken as part of Council's Strategic Asset Management Plan to improve the building infrastructure across the region and enhance the visitor accommodation facilities that WARC provides for short term accommodation.

COMMUNITY CARE SERVICES

Community Care provides Age and Disability Programs across four of West Arnhem Regional Council's Communities - Minjilang, Warruwi, Gunbalanya and Kakadu (Jabiru).

There are a total of 59 clients who receive services across these programs.

West Arnhem Regional Council is committed to providing employment opportunities for indigenous people across our communities and 98% of Community Care Staff are indigenous. We are continually mentoring and training staff to ensure they have suitable skills to provide the care and support needed for our Community Care Programs.

AGED CARE PROGRAM

- Commonwealth Home Support Program – CHSP is funded through Commonwealth Government Funding – Indigenous people 50 years and over and Non-Indigenous people 65 years and over are eligible for these programs.
- Home Care Packages – HCP is funded through the Department of Health – there are 10 Home Care Packages across the region and all of our packages are provided through the Consumer Directed Care Guidelines. We have 7 consumers approved for HCP waiting to be assigned the Level of care required.

Program	Gunbalanya	Kakadu	Warruwi	Minjilang
CHSP	11	7	4	4
HCP L2	5	2	1	
HCP L3				1
HCP L4	1			

DISABILITY PROGRAM

- NDIS - National Disability Insurance Scheme – All disability Consumers need to be approved for NDIS. Currently we have 17 Consumers approved and 6 disability consumers still waiting for approval.

Program	Gunbalanya	Kakadu	Warruwi	Minjilang
NDIS	10	2	5	0

NORTHERN TERRITORY JOBS PACKAGE

- Funded for this Package is provided by the Department of Health on the following basis:
 - Employment of Aboriginal and Torres Strait Islander Staff in Aged Care Services
 - Yearly number of salary units funded 21, Number salary units used 10.5, Number of staff employed 18

This funding is paramount to Council being able to continue to provide Aged Care Services and employ Indigenous Staff.

TRAINING AND DEVELOPMENT

All of our Community Care Staff are trained or working towards their Certificate 3 in Individual Support. This certificate covers aged care, disability services and community care services.

HK Training, a Registered Training Organisation, is contracted by council to provide training for staff across the West Arnhem Region.

Included in Certificate 3 is a food safety component – all staff are trained in food safety and hygiene.

WARC also provides in-house training for staff development – orientation, computer skills, first aid, WH&S.

COMMUNITY CARE SERVICES PROVIDED

• Meals On Wheels (MOW)

All Communities have MOW 5 days a week – 2 meals a day, and HCP Consumers also have a weekend pack to provide meals over the weekend.

Gunbalanya Community Care is very lucky to have a centre with an industrial kitchen where the staff prepare, cook and deliver meals to the Consumer's homes.

Warruwi Community Care utilises the Childcare kitchen to prepare and cook the meals – they also deliver to Consumer's homes.

Kakadu Community Care sources its meals from the Jabiru Childcare Centre which provides cooked meals and a dry breakfast. Community Care Staff deliver these meals to the outstations where the Consumers live.

Minjilang Community Care sources meals from the local ALPA Shop for their consumers and the shop also delivers the meals to the homes.

During 2018-19 a total of 21,939 meals were provided across all the communities.

• Transport

All Programs provide transport for their consumers. This includes delivery of MOW, transport to shops, the clinic, bank and to cultural activities.

	Gunbalanya	Kakadu	Warruwi	Minjilang
Vehicle	<ul style="list-style-type: none"> • Bus with wheel chair lift • 4WD Troop Carrier 	<ul style="list-style-type: none"> • 4WD Troop Carrier 	<ul style="list-style-type: none"> • Twin Cab Utility 	<ul style="list-style-type: none"> • 0

• Laundry

Clients who do not have a washing machine have the availability of a large washing machine and dryer at all the Centres and staff assist with laundry at client's homes and in the Centre.

• Personal Care

Clients utilise the Centre for showers and assistance is provided when needed. This service is also provided if clients shower in their own homes.

• Social Support and Community Access

Home visits, Centre based activities, outdoor and cultural activities are planned to provide Social Support and Community Access for the clients. Staff really work hard to provide activities that are culturally specific such as Fishing, Painting, Pandanus Collecting, Root (colour) collecting and boiling up the produce to provide different colours of pandanus straw for weaving.

• Centre Based Activities

The Gunbalanya Centre is used by clients as a drop-in centre where they can relax, have a meal, join in set activities, share stories with other clients or just enjoy a quiet space.

Kakadu Community Care is utilising the Jabiru Library every Friday for a quiet space for consumers where they have their lunch, watch a movie, yarn and participate in special activities.

Warruwi Community Care has a monthly planned activity in the shelter where the consumers enjoy a BBQ lunch, sharing stories and enjoying activity.

West Arnhem Staff and their Consumers have identified the need for their own Aged Care Centres in the Warruwi and Kakadu communities. The benefits of establishing these facilities would result in:

- Clients having a quiet place to rest
- Centre based activities being implemented - Social and cultural activities
- Staff having a space to keep their own tools, craft items, movies etc
- Meals being cooked and eaten there as well as MOW
- Personal care, showers, laundry being done onsite
- The burden on the Jabiru Childcare Centre being reduced – their programs are growing and they would like to include preparing meals for the children and snacks but the kitchen is too small to accommodate both teams

Praise for Service

Congratulations to the Gunbalanya Staff this year who implemented the hot breakfast program at the Community Care Centre. This extra meal provided in the mornings has assisted the consumers considerably with taking their medication. Well done Gunbalanya Community Care on improving the overall health and wellbeing of their clients!

The vocation of Aged Care Provider is rewarding but more than that it is an honourable and noble calling to tend to the needs of our clients in their twilight years.



Community Care visit to Darwin



The clients also visited Durrak Community Centre where they learned new skills in sewing and making bags.

COMMUNITY CARE VISIT DARWIN

Gunbalanya Community Care Clients spend a week in the big smoke with a trip to Darwin in April.

NT Carers in Darwin provided their Respite House in Anula for some of our Aged Care Clients from Gunbalanya to have time away from their community and to experience something different. This allowed their carers to also have a break with a well-earned rest and a week's respite.

Gunbalanya Community Care Officer Barbara Gurwalwal accompanied the four women and enjoyed sharing with them the city experience. The NT Carers team also provided extra support staff to assist the ladies during their stay.

The women spent their time with a shopping spree, a trip to the Crocosaurus Cove to meet the crocodiles (a bit scary), a hospital visit to visit family and also went to Durrak Community Centre where they enjoyed learning new skills of sewing and making bags.

A big thank you to NT Carers as it was a huge effort to arrange everything and the ladies really enjoyed their time away.



An Aged Care client being pampered.

DALUK PAMPER DAY

An exciting 'Daluk pamper day' was held at the Gunbalanya Community Care by the 'Deadly Daluk' program at Gunbalanya Community School.

Around 30 young girls visited the Aged Care Centre with hair straighteners, brushes, nail polish and big smiles to spoil the ladies. The girls buddied up into teams of 3 or 4 and between them painted nails, brushed and straightened hair.

It was a great morning and the ladies felt very special and the girls enjoyed it too.

Big thanks to Amanda who runs the 'Deadly Daluk' program and it is hoped this can be developed into a regular program during each school term.

COMMUNITY SAFETY

NIGHT PATROL

Night Patrol has a focus on community safety. The service provides culturally appropriate conflict and dispute resolution and assists people who are vulnerable. This support may include referrals to appropriate support agencies such as the clinic or safe house, transporting people home, diverting people away from the criminal justice system and ensuring children are home safe at night.

The Community Safety Teams operate in Gunbalanya, Minjilang and Waruwi.

Examples of actions undertaken by community night patrols include:

- relocating a person to a 'safe' environment (eg a sobering-up shelter, hospital or women's refuge);

- defusing potentially violent situations;
- intervening in situations of family violence;
- diverting intoxicated people away from the criminal justice system;
- providing information about and referral to support services (eg police, youth services, AOD services);
- assisting people at risk;
- promoting community night patrols and increasing public awareness of them; and
- supporting community safety planning and its implementation.

LAUNCH OF MOU – NT POLICE AND COMMUNITY NIGHT PATROL

Former Minister Nigel Scullion launched the MOU between NT Police and Community Night Patrols in Darwin on November 2018.

The MOU provides a framework for the relationship between CNP and NT Police, built on:

1. clear roles and responsibilities;
2. organisational and individual capacity;
3. strong partnerships; and
4. meaningful engagement across the community and community safety services.

Renewed funding

In December 2018 WARC was awarded a further 2.5 years of extended funding for Community Safety – 30/6/2021.

USING SPORT TO COMBAT VIOLENCE IN COMMUNITIES

A number of West Arnhem Regional Council Youth, Sport and Recreation team members attended the inaugural No More Through Sports Symposium presented by the 'No More' Campaign in November.

The aim of the symposium was to bring together representatives from the sporting, business and social services arena, to showcase the positives of sports, share good news initiatives but workshop and brainstorm ways for us all to do more to reduce violence in our community.

WARC Senior Team Leader Youth, Sport and Recreation Page McMillan said, "It was a worthwhile experience attending this symposium; we will be working hard to incorporate new ideas and new information into our



The inaugural No More Through Sports Symposium presented by the 'No More' Campaign.

programs and are excited about the new connections we have made."

The program focused on collaboration and respect with many sessions delivered in partnership with community members and demonstrating joint programs that support and encourage a positive environment, particularly for young people engaging with sports. The key themes of this symposium were reducing violence through sports

engagement, role models, changing the narrative, understanding our role as individuals of influence.

The day also provided a series of keynote speakers, self determination stories, and interactive showcases of what's working and an expert panel providing key initiatives we can all take away with us to help reduce the violence.

GUNBALANYA WOMEN'S SAFE HOUSE

The Gunbalanya Women's Safe House is funded by the Northern Territory Government Department Territory Families. Previously the Safe House was funded by the former Department of Children and Family (DCF). This program supports victims of domestic and family

violence via accommodation and case management services.

The Safe House provides accommodation for up to 3 nights to address immediate client crisis needs and short-term accommodation of

up to 13 weeks for further support if required. The program is accessible 24 hours a day and seven days a week, including on-call support. Children are able to be accommodated with parents and carers if also at risk.

COMMUNITY CRECHES



Relma Luta awarded Australia Day Certificate of Appreciation for her good work.



Having fun at the Minjilang Creche.

Community Services provide crèche programs in our 2 Island Communities of Warruwi and Minjilang.

The crèches provide full care of the children aged from 0 -5 years. We also provide services to the Pre School Children who attend after Pre School finishes. All children are provided with breakfast, lunch and morning/ afternoon tea.

We strive to uphold the rights and best interests of all children and to provide a safe atmosphere where children can expand their learning skills. The crèche provides the children with tools and resources including outdoor play activities that help build and develop strong relationships, and gain confidence and independence.

Continuous liaisons with the local school and working together, provides an excellent platform for all children assisting the families with the early childhood development of their children.

WARRUWI CRECHE

Daily attendances vary between 2 – 9 children inclusive of Pre-school children. The large variance is due to transient families, funerals, ceremony, school holidays and family illness all impact on who is on the island.

Again this year the staff and children have participated in NAIDOC Week Activities. Staff member Relma Luta was awarded the Australian Day Certificate of Appreciation for all the work involved in doing this every year with the children from the Creche.

MINJILANG CRECHE

Daily attendances vary between 2- 7 children and again the same issues as Warruwi Creche with transient families.

Staff at Minjilang have been working hard to ensure there are suitable healthy meals for the children. They interact with the families and make sure the children enjoy their days at the crèche.



A community barbecue was also held to give parents and community members the opportunity to learn about the changes at the crèche.

CHANGE OF HANDS FOR MINJILANG CRÈCHE

In September West Arnhem Regional Council (WARC) took over the reins of the Minjilang Crèche and the changeover was enthusiastically received in the community.

The Crèche is a vital asset to the Croker Island community which operates as a form of introduction for early childhood education for children aged 0-5 years of age.

By running the Crèche in Waruwi, WARC already has established knowledge and experience in running a crèche in the region, and took the opportunity to apply for management of the Minjilang facility.

In doing so, it has guaranteed that the Minjilang Crèche will continue to operate for a long time to come and with recent changes to the National Childcare Framework, the facility has

now been brought in line with the national transition.

WARC Manager Community Services - Head of Division Adrian McCann said there was an element of celebration in the community following the changeover.

“By taking over the Crèche, there is a lot of confidence that the facility will continue to operate in the future,” he said.

“The change also allows Council to deliver a full-breadth of early childhood education in the community and it’s our contribution to general family wellbeing in the region. The Crèche looks forward to continuing to work with the school.”

Adrian also welcomes the three new staff members to the organisation

who were rehired from the previous provider of the Crèche.

Minjilang Crèche staff member Belina Dos Santos said parents in the community are very happy that Council have taken over the Crèche.

“The Crèche is important for children to learn the foundations before they go to preschool. The parents are very happy and were giving thanks around the community,” Belina said.

A community barbecue was also held recently to give parents and community members the opportunity to learn about the new changes.

All current and new parents/carers are encouraged to visit the Crèche to learn more about the changeover or to register their children.

YOUTH, SPORT AND RECREATION

Youth, Sport & Recreation (YSR) and Pool activities have continued to provide opportunities for community and youth engagement, health and celebration. Our community pools in Maningrida are important community hubs offering a place for fitness, wellbeing and social interaction. Regionally, YSR programs provide safe spaces for young people to interact with their peers, build skills and confidence, and strengthen their wellbeing. Over the year, countless events and programs have brought community members together to share food, acknowledge achievement and celebrate local identity.

2018-19 saw the implementation of the Youth Leadership Program (YLP) across YSR programming. The program was based on three months of community consultation with youth across the region to inform a way of working with young people that helps to strengthen and support their abilities and aspirations. This program will continue to grow and adapt.

Following a recent restructure and recruitment of YSR Team Leaders this year saw YSR teams grow and strengthen across the region as a direct result of this change. Today, each remote community has a strong team of local YSR Officers committed to delivering diverse, vibrant and consistent programs in West Arnhem. Programs increased in Jabiru with a new Pool & Recreation Officer to deliver more sports and recreation activities in addition to those already on offer at the Pool.

Aqua Fit and Underwater Hockey, in addition to swim lessons and regular community events have continued to keep the Jabiru pool vibrant and residents healthy. Likewise, in Maningrida, young people and community have had access to swim training, regular pool sports and monthly community events. Lifeguard, Bronze Medallion and Pool Operator

training courses have been made available in both communities.

Pool and YSR Team Leaders and YSR Officers have participated in regional forums that developed leadership and engagement skills and the chance to come together as a regional team to build identity and vision. On the ground, YSR Officers and Team Leaders have engaged in training, skills development and mentoring in the areas of youth work, event management and sports and recreation.

YSR PROGRAMS & EVENTS

Activities have included dance, circus, swimming, music making/song-writing, discos, scavenger hunts, women and men's AFL, mural design and creation, soccer, touch football, golf, netball, basketball, team games, discos, art, craft, digital media, wellbeing and pamper days, film making, animation cooking, underwater hockey, soccer, volleyball, cricket, fishing, community events, ball games, aqua fitness, sack races and many more.

HIGHLIGHTS

GUNBALANYA INDOOR MURAL

In collaboration with Corrugated Iron Youth Arts, artist Janie Andrews and film maker Nat Kelly, young people in Gunbalanya designed and created their own indoor mural based on the seasons. Celebrating local knowledge and Kunwinjku language, the mural beautifully depicts the region's weather patterns, bush foods, migratory animals and plants.

CLAY ANIMATION & STORY TELLING

Young people in Minjilang and Waruwi participated in ten day story telling workshops facilitated by Corrugated Iron Youth Arts that equipped young people and workers with skills in clay animation, narrative development and role play.

FILM MAKING

Youth in Gunbalanya and Maningrida took part in a series of place based film making workshops to create short films that told their stories of "home". These short films were aired on the big screen at the Travelling Film Festival, and provided an opportunity for the voices and creativity of young people from these communities to be celebrated.

WOMEN'S AFL

In partnership with AFLNT in Maningrida, young women were supported to build skills and confidence in AFL. Starting with a handful of players, the women's AFL group has grown to 20+ young women who regularly attend training and play matches.

POOL ACTIVITIES & EVENTS

Both Maningrida and Jabiru Pools have delivered countless pool based events and programs. Highlights include delivery of weekly Aqua Fit, support for Underwater Hockey and learn to swim lessons Jabiru and swim training, dive in cinema and pool discos in Maningrida.

NETBALL REVIVAL IN JABIRU

A fresh netball season was established in Jabiru proving both highly popular and highly competitive. Each week around 50 came along to play ball as well as spectators.

SCHOOL HOLIDAYS

Across the region, YSR and Pool Teams helped to deliver dynamic school holiday programs. Activities were wide ranging and included discos, excursions, inflatable pool toys, sports, games, community BBQs, bush foods, fishing, water play, circus and dance.



Major Events:

- **KURRUNG 2018 SPORTS CARNIVAL**

Once again, YSR led the region's largest Indigenous sporting competition, the annual Kurrung Carnival, in Jabiru. The event attracted over 400 players and spectators from across the region. Waruwi dominated the basketball courts – winning the trophies for both the women's and the men's competition, and the famous Minjilang Eagles again took home the AFL cup. No More Violence was a major sponsor promoting the messages of positive relationships and community safety, and led the 'linking of the arms' against violence before each grand final.

- **KAKADU TRIATHLON**

With over 120 participants from the Arnhem and Kakadu regions, and from other parts of the Territory and Australia, the 6th annual Kakadu Triathlon was a positive event for both young and old. YSR supported delivery of this special event, which was followed by a community breakfast.

- **TRAVELLING FILM FESTIVAL**

Travelling Film Festival came to Gunbalanya to screen a series of NT made films, including local content made by young people from the community. The event brought over 100 people together for a night of entertainment, food and celebration.

- **TERRITORY DAY 2018**

In Maningrida a large, professional fireworks show and all of community event featuring jumping castles, live music, face painting and BBQ led by YSR teams and service delivery.

- **NAIDOC WEEK**

Celebrations & activities across the region, including bush foods cook up with Injalak Arts in Gunbalanya and traditional Aboriginal sports competitions.

- **INTERNATIONAL WOMEN'S DAY**

The important and diverse roles of women in West Arnhem were acknowledged and celebrated across the region. In Maningrida,



Clay Animation in Minjilang

YSR collaborated with Mala'la Aged Care to facilitate a bush foods cook up for girls and women of all generations. In Gunbalanya, girls were invited to a formal luncheon and fashion parade that celebrated and recognised their strength, courage and achievements.

- **RHEUMATIC HEART DISEASE SCREENINGS**

In Maningrida pool and YSR teams collaborated with Menzies School of Health Research, the Maningrida Community Health Centre, Mala'la Health Service, the Starlight Foundation and Maningrida college to screen over 100 children and young people for rheumatic heart disease and deliver community education at the pool.

Sports Voucher Programs

Various sports and recreation activities were delivered through NTG Sports vouchers in all communities including workshops including the following providers:

- Artback NT, Corrugated Iron Youth Arts, Tennis NT, Football NT, AFL-NT, Basketball NT, Volleyball NT, Rix Kix, Cricket NT, and Gymnastics NT.

Training and Development

Youth Sport & Recreation supported community, youth and staff access to the following trainings and skills development opportunities:

- Youth, Sport & Recreation Forum – Youth Work
- First Aid & CPR in Maningrida & Gunbalanya
- Applied Suicide Intervention Skills Training (ASIST) in Maningrida
- Lifeguard & Bronze Medallion qualifications in Maningrida and Jabiru
- Aquatic Technical Operators' training and certification in Maningrida and Jabiru
- AFL umpiring/scoring/coaching qualifications across the region
- Basketball umpiring/scoring/coaching qualifications across the region
- Ongoing staff mentoring
- Opportunities for youth skills development through participation
- Collaboration with schools to facilitate careers in sport and recreation classes (pathways)



CERTIFICATE OF THANKS

The staff and students from the Clontarf Foundation presented a 'certificate of thanks' to the staff at the WARC office in Gunbalanya. This was to thank them for their assistance in line-marking the football oval in preparation for the football Grand Final held on Saturday 25 August 2018.

A great time was had by all at the match between Arkuluk Magpies and Middle Camp Lions with the Magpies winning by one point. The photo shows the Director of the Clontarf

Foundation Gunbalanya, Joel Ikupu and some of the students.

The Clontarf Foundation is a not-for-profit organisation that helps young Aboriginal men to improve their education, discipline, self-esteem, life skills and employment prospects. The Foundation delivers Aussie Rules and/or Rugby League programmes at Clontarf Academies in partnership with local schools. Any Aboriginal male enrolled at the school is eligible to participate in the Academy.



A fest of turtle eggs awaits!

CORRUGATED IRON VISIT YOUTH IN WARRUWI AND MINJILANG

The Sport and Recreation team in Waruwi was busy during July, as usual, with plenty of activities at the Waruwi recreation hall. The youth in Waruwi went out with the sports and recreation team and Corrugated Iron to collect shells and do some jewellery making. They also went out looking for bush food and found 40 turtle eggs which were shared with the community when they got back.

Corrugated Iron went on to visit Minjilang for a field trip with the young ones around the island. The children went to the beach on the weekend and collected shells and other interesting items to come back to the centre and make jewellery. The shells were also used to make a mural which was driven by the youth to be done in the centre.



Over 150 community members came along to the poolside cinema

HUGE CROWD GATHERS FOR POOLSIDE CINEMA NIGHT

The October school holidays in Maningrida ended with the delightful smells of hot popcorn and fresh fruit at the pool.

Over 150 community members came along to poolside cinema to celebrate the end of the school holidays with classic Madagascar 3 was the film of choice and Maningrida ensured a warm balmy night - perfect for outdoor viewing.

Swims, splashes and smiles - the key elements of a great community event.

The event couldn't have been possible without collaboration. This time thanks must go to the many young people who assisted the pool and youth sport and recreation team to hand make over 100 paper popcorn boxes and prepare healthy snacks for the event, and stayed behind to help pack up.



Jumping for fun!

ISLAND ACTIVITIES PROMOTE HEALTHY LIFESTYLES

The West Arnhem Regional Council Sport and Recreation team were very busy during August as 'Jump Rope for Heart' visited both Minjilang and Waruwi to run activities for the youth.

These activities, which were held from 7-9 August, were very engaging for the young people. Jump Rope for Heart is a fun physical activity program for schools which keeps kids healthy while raising funds to fight heart disease.



Women's Basketball Action



Footy high flyers

WEST ARNHEM'S BEST ON SHOW AT KURRUNG SPORTS FESTIVAL

The ninth annual Kurrung Sports Carnival brought hundreds of competitors to Jabiru in a thrilling tournament full of action.

In the results, it was West Arnhem's Minjilang and Warruwi teams that took the Kurrung Sports Carnival trophies, demonstrating there is plenty of talent hailing from the small islands communities.

Hosted by West Arnhem Regional Council, Kurrung Sports Carnival is the largest regional sports event and is a highlight event on the West Arnhem sporting calendar which brings communities together.

Exactly 20 teams competed in either the men's AFL, men's and women's basketball and the mixed touch football over two huge days in Jabiru, with participants representing Jabiru, Kakadu, Gunbalanya, Minjilang, Warruwi, Maningrida and St John's College.

The carnival took off with the men's basketball at the Jabiru courts with reigning champions Jabiru Heat returning to defend their five consecutive titles, however it was the Warruwi Storm who proved to be the strongest team on court to take out gold.

The Warruwi women's basketball team demonstrated why they are defending champions for six consecutive years, winning the grand final game once again in a fierce grand final match against St John's College.

Meanwhile, Minjilang was back on a mission to defend their title in the men's AFL and proved why they are reigning champions to take out the grand final against Gunbalanya GSFG.

Event Coordinator Seide Ramadani said, "this tournament just gets better and better and the impressive performance of the teams over the weekend shows the hard work they put in to prepare for the competition. What's more, the weekend brings the communities together and each year we see such a positive, inspiring display of sporting prowess, new friendships and exemplary sportsmanship. And that is such a big part of the beauty and pride of the Kurrung Sports Carnival story."

Though there could only be one winner of each competition, there was certainly plenty of sportsmanship displayed over the weekend.

The 'No More' campaign was also present throughout the carnival, with representatives Marcus and Adrian standing together with the teams against violence in our community. AFLNT was also on board to offer AFL umpire training to footy teams.

This year's event carnival once again ran in conjunction with the Mahbilil Festival which is a regional celebration of local lifestyle and culture.

West Arnhem Regional Council wishes to thank all supporters and sponsors of this year's carnival, including the Northern Territory Government, Australian Government Department of the Prime Minister and Cabinet, Starwin Shopfront, Boots For All, Kakadu Lodge, Mercure Kakadu Crocodile Hotel, Energy Resources of Australia, No More Violence Campaign and CatholicCare, Jabiru Area School, BP Jabiru, Jabiru Foodland and Maningrida Progress Association, Jabiru Bombers, RISE Ventures, Demed, Team Health, Gunbalanya Sports Club, Gunbalanya school, Collingwood FC, Gold Coast Suns, White Ribbon, Ajurumu store and ALPA.

Community Care	
Definition	<i>The provision of services that support and contribute to the safety and wellbeing of the older members of the community, people living with a disability, children and their families.</i>
Objectives	<ul style="list-style-type: none"> 6.1 Social programmes that support the safety and wellbeing of community members.
Measures	<ul style="list-style-type: none"> Compliance with Home Support Activity Work Plans – target 100% Aboriginal employees engaged as Aged Care workers – target 100% Develop and implement individual support plans for all Disability clients – to be completed by 30.6.2019. Recruit qualified childcare staff – target 1 staff member with an early childhood qualification.
Results	<ul style="list-style-type: none"> 100% compliant with Home Support Activity Work Plans 100% Aboriginal staff employed via Northern Territory Jobs Package funding. 100% of Disability clients have individual support plans. 1 qualified staff member and 4 currently studying.

Community Safety	
Definition	<i>The Community Safety Program provides community-based intervention initiatives that aim to establish and maintain safety for all community members.</i>
Objectives	<ul style="list-style-type: none"> 6.1 Social programmes that support the safety and wellbeing of community members
Measures	<ul style="list-style-type: none"> Data collection systems established by December 2018 Renewal of place based Police MOUs by December 2018
Results	<ul style="list-style-type: none"> Data collection systems established. Overarching Night Patrol MOU signed between NT Police and Department Prime Minister and Cabinet.

Gunbalanya Safe House	
Definition	<i>The Gunbalanya Safe House is at the forefront of supporting and advocating for families and individuals who are experiencing domestic and family violence in the community of Gunbalanya.</i>
Objectives	<ul style="list-style-type: none"> 6.1 Social programmes that support the safety and wellbeing of community members
Measures	<ul style="list-style-type: none"> Operational procedures reviewed and updated by Dec 2018 Safe House operational model reviewed and recommendations implemented by June 2019
Results	<ul style="list-style-type: none"> Operational procedures reviewed and updated. Safe House model reviewed and implementation of recommendations in progress.

Youth and Community Development

Definition *Delivery of youth, sport and recreation activities that enhance Indigenous people's access to physical, emotional and social wellbeing with a focus on Indigenous recruitment and capacity building.*

Delivery will be informed by a Community Development framework to ensure that activities are responsive to local preferences, assets and cultural contexts; are developed in consultation and collaboration with the community; and, build local capacity and foster safety and wellbeing, especially for young people.

Objectives • 6.1 Social programmes that support the safety and wellbeing of community members

Measures

- At least 50% Indigenous staff across the region by December 2018.
- Implementation of a regional Community Development framework with a focus on youth by December 2018.
- Implementation of regional data collection system by December 2018.
- Implementation of regional and community based youth networks by December 2018.

Results

- 75% of staff are Indigenous.
- Regional Community Development framework implemented.
- Data collection system implemented.
- Regional and community based youth networks implemented.

Community Commercial Services

Definition *The provision of commercial services that support and contribute to the wellbeing of community members.*

Objectives 6.2 The provision of Commercial Services which contribute to the economic functionality of Council's communities.

Measures

- All invoices raised and income received as per contract terms and conditions target – 100%
- Full compliance with activity budgets
- Report on actual transactions run monthly through Accounts Receivable
- Review profits of Commercial Income versus Budget monthly
- Successful in retaining existing and procuring additional contracts – target 10% increase by 30 June 2019
- Increase income turnover – target increase 10%

Results

- Power & Water, DoEE and DIPL contracts have all been invoiced as per the contract.
- All commercial activities are compliant with budgets.
- All transactions are run through Accounts Receivable. The requests to invoice regular contract income is timely, and there have been improvements in the administration of one-off jobs completed and data sent for invoicing this past year.
- Financial reports on Commercial activities are generated monthly, reviewed and commented on prior to each meeting of Council.
- Power contract renewed in December 2018 for a further 3 years. Centrelink contract renewed June 2019 for one year, and the renewal of the DoEE contract for a further 3 years September 2018.
- Target achieved predominately through the Power and Water Contract.

4

OUR FINANCIAL PERFORMANCE



Traffic control – Maningrida roadworks

FINANCIAL ANALYSIS OF REPORTS

*West Arnhem Regional Council is required to prepare Financial Statements in accordance with Section 131 of the **Local Government Act (the Act)**, the **Local Government (Accounting) Regulations**, the Australian Accounting Standards and Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board. When completed Section 132 of the Act dictates that the Financial Statements must be externally audited.*

The financial report provides information about the financial performance and financial position of Council. It is one means by which the Elected Members of Council advise interested parties on how the finances of Council have performed during the year.

The Audited Financial Statements 2018-2019 which follow consist of four primary financial statements

for the current financial period and the comparative previous financial period and the notes to the financial statements.

The four primary financial statements are:

- the Statement of Comprehensive Income
- the Statement of Financial Position

- the Statement of Changes in Equity
- the Statement of Cash Flows

The notes following these statements explain the accounting policies used in its preparation, and provide additional information on many of the amounts. The notes also provide financial information which is not contained in the primary financial statements.

In previous sections of this Annual Report West Arnhem Regional Council's key achievements in striving to meet its Strategic Objectives have been celebrated. Sound financial management also plays a key role in meeting Council's Strategic Objectives, in particular Goal 2 – Systems and processes that support the effective and efficient use of financial and human resources. For 2018-2019 Council's performance in the area of financial management is a "good news" story about:

- Maintaining grant income for operational purposes of \$13.3m;
- Maintaining sufficient cash held at 30 June 2019 to meet externally restricted as well as internally restricted grant obligations totaling \$8.9m;
- Reducing current liabilities (\$0.62m) from a reduction in Trade Payables;
- Financing additions in fixed assets totaling \$2.7m;
- Working within budgets as set for 2018-2019.

Whilst it has been a tough year in terms of demands on cash, Council committed to utilising its cash-backed capital reserve funds to assist in improving assets throughout. Council's untied cash declined from 2017-2018 by \$0.95m. It is still high at \$8.94m. This ensures Council is sustainable in meeting its commitments as and when they become payable. Council has improved collections on rates in 2018/2019, with minimal outstanding by year end. Council continues to explore all possibilities in grant funding to improve services and facilities to the residents.

FIGURES FROM FINANCIAL STATEMENTS - WHAT DO THE FOUR PRIMARY FINANCIAL STATEMENTS SHOW?

Analysis of the Statement of Comprehensive Income

This Statement provides a complete picture of Council's performance by reporting the total monetary measure of all major categories of income and expenditure for the year.

Total Income

Total income from continuing operations during the financial year was \$23.8m, just \$400k more than last year. Rates, annual and user charges were \$5.6m and Operating Grants and Contributions were \$13.3m, which was under budget by \$3.2m. Capital grants funded by Government were under budget by \$0.76m. Other operating revenues were \$4.9m in 2018/2019. Overall all revenue from continuing operations is 1.7% higher (\$0.40m) compared to 2017-2018, but well under the budget of \$29.5m, by \$5.4m overall. The reasons for the increase over 2017/2018 are detailed below.

Rates, Annual and User Charges and Fees represent 23% of total revenues, an increase of 8.8% over 2017/2018. Most of this increase, \$300k, was attributable to income from higher Water Usage Charges by Jabiru residents.

Grants and contributions for operational purposes remained static at \$13.3m this year, representing 55% of revenue. Council received \$4.1m from Commonwealth funding and \$9.1m from the NT Government. This has enabled many programs to continue, and new ones to commence: see Note 3(e) of the financial statements for the breakdown. The

largest programs were Night Patrol, the Murganella Road contract and the two Creches (Warruwi and Minjilang). Once again this year NT Grants Commission Operational funding received an advance receipt of funds from the 2019-2020 year. This was for General Purpose and Roads funding, totaling \$1.23m. Operational, untied Funding from the Northern Territory Government totaled \$4.2m in 2018/2019, and Council acknowledges and thanks the NTG for this ongoing support.

Other Operating Revenue has increased \$0.4m over 2017-2018. Council received \$0.1m in revenue from the sale of old and obsolete plant and vehicles. Council continues to regularly clear out these assets to auction as they are replaced.

Capital Grants dropped by 87% from last year (\$2.99m) to \$0.37m in 2018/2019.

The reasons for this are:

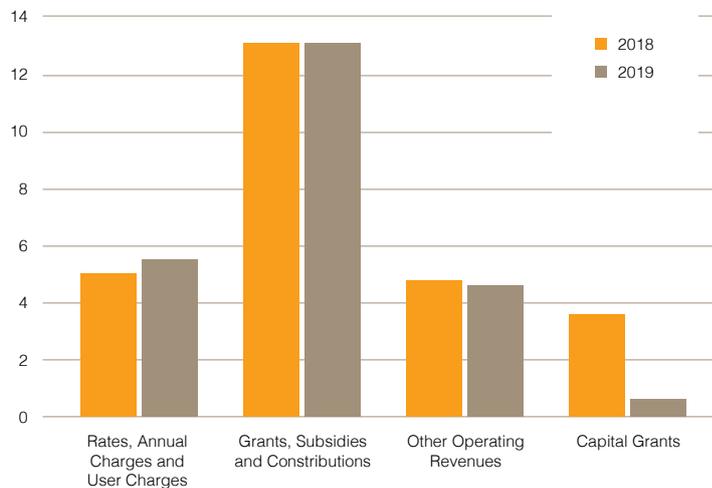
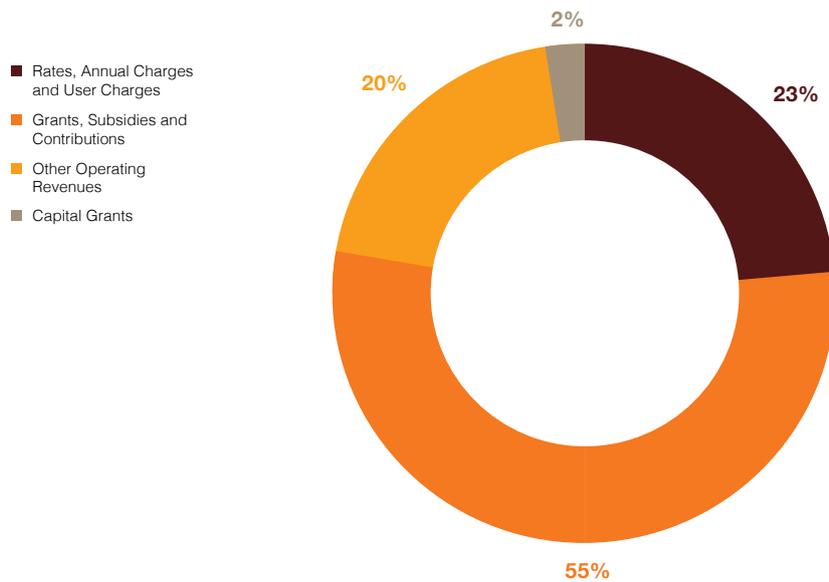
- In 2017/2018 there was a one off gain of \$1.9m from the transfer of ownership at Nil cost for street lighting poles and associated infrastructure in Jabiru from Power & Water Authority at fair value.

- Nil received from the federally funded Roads to Recovery capital program, compared to \$0.25m in 2017/2018.
- A one off large grant of \$0.5m in 2017/2018 towards the Maningrida oval upgrade, budgeted for but not repeated in 2018/2019.

Note 2 (a) of the Financial Statements provides a comparison of the actual revenue from continuing operations to the budgeted revenue for 2018-2019. The comparison shows that total revenue fell below budget expectations by \$5.4m. This primarily came from budgets for brought forward operational grants totaling \$4.4m not included as actual revenue. Similarly, brought forward capital grants of \$1.1m, brought forward capital reserve budgets of \$0.87m and the current years capital reserve allocation of \$0.88m are disclosed in the budget but not as a part of actual revenue. This totaled \$7.2m between brought forwards and reserve. Actual income for capital grants was \$0.372m, all for Special purpose grants and not in the budget. This large difference in budget income was countered a little from additional revenue in rates, user charges, interest income, and disposal of old plant and vehicles.

	2019 \$'000	2018 \$'000
OPERATING REVENUES – CONTINUING OPERATIONS		
Rates, Annual Charges and User Charges	5,301	5,163
Operating Grants & Contributions	13,272	13,296
Other Operating Revenues	4,883	4,919
	23,773	23,378
Revenue – Capital Grants & Contribution	372	2,986
TOTAL REVENUE	24,145	26,364

2018-2019 Breakdown of Operating Revenues



Total Operating Expenditure

Operating expenses include employee costs, materials and contracts, interest charges, losses on disposal of property, plant & equipment and other operating expenses. Council's total operating expenditure from continuing operations in 2018-2019 was \$23.33m. Overall Council expenditure from continuing operations increased by 15.8% (\$3.2m).

Employee costs represent 62% of total operating expenses and increased 12% (\$1.5m) over 2017-2018. During the year there was a 2% pay increase. Employment costs still remained \$0.50m under budget.

Materials and Contracts expenditure at \$6.8m is below budget by \$1.3m but exceeds last year's expenditure by \$1.3m (also). The underspend is largely in the areas of Local Authority Projects which has a total of \$1.46m still to commit and / or spend by year end.

There were no losses on Disposal/ Write Off of PP&E in 2018-2019. In 2018-2019 assets disposed of held nil residual values.

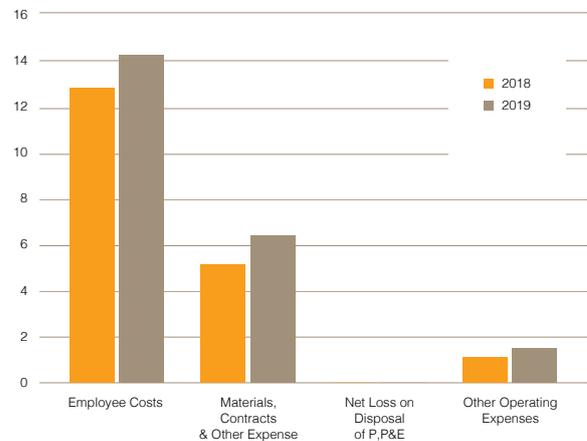
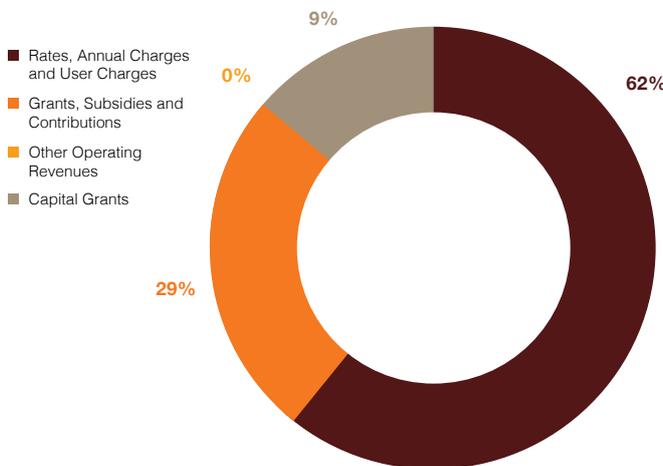
Other Operating Expenses increased by 15.8% (\$0.37m). This category includes insurances which increased \$0.07m, the repayment of prior year

grant funding which increased by \$0.12m and royalty payments made in relation to the extraction of gravel for the Murganella Stage 2 Road project .

Note 2 (a) of the Financial Statements provides a comparison of the actual expenditure from continuing operations with the budgeted expenditure for 2018-2019. Total expenditure was 97% of Operating Revenue, compared to the budgeted 86% of Operating Revenue. It was a tough year, where the budget for grant income included significant carry forward grants, and not actual new income.

	2019 \$'000	2018 \$'000
OPERATING EXPENDITURE – CONTINUING OPERATIONS		
Employee Costs	14,382	12,862
Materials, Contracts and Other Expenses	6,858	5,566
Interest Charges	10	12
Net Loss on Disposal of PP&E	-	-
Other Operating Expenses	2,079	1,708
TOTAL EXPENDITURE	23,329	20,148

2018-2019 Breakdown of Operating Expenses



Depreciation

The Statement of Comprehensive Income includes Depreciation and Impairment. The last asset revaluation occurred in 2015-2016 and the next will be in 2019-2020. Since the revaluation, depreciation expense increased somewhat and spread between revaluation and the asset base. This year some road assets revalued with a small remaining useful life were fully depreciated by 2018.

As such the depreciation for 2018/2019 is \$5.1m, where last year it was \$6.5m, as drop of \$1.4m.

Net Operating Result

Council has recorded a deficit of \$4.284m for the financial year 2018-2019. The deficit result is significantly greater than the \$0.3m deficit from the 2017-2018 year due to the higher amount of employee and materials

costs and the lower amount of Grants and Contributions for the acquisition for assets this year: \$0.37m in 2018-2019 compared to \$2.99m 2017-2018. Of the \$2.99m there was a one off transfer of ownership of Jabiru Street lighting at fair value of \$1.9m.

West Arnhem Regional Council has a reliance on grant funding to not only create opportunities to undertake significant initiatives but also to achieve economic sustainability.

	2019 \$'000	2018 \$'000
Operating results before depreciation, disposals and capital grants - Continuing Operations	444	3,230
Less:		
Depreciation & Impairment - Continuing Operations	(5,099)	(6,519)
Plus:		
Acquisition of Assets (Capital Grants)	372	2,986
(DEFICIT)/SURPLUS	(4,284)	(303)

Council achieved a surplus of \$0.44m for the financial year 2018-19 before taking depreciation and capital grants into account. After including these items Council recorded a deficit of \$4.23. However, if the "asset related" transactions are removed – Capital Grants, and Depreciation – the comparison to the 2018-2019 Budget reveals that Council exceeded the budgeted break even figure. Depreciation is not budgeted for. The results are summarised below:

	Actual 2019 \$'000	Budget 2019 \$'000
(Deficit)/Surplus for the year for Continuing Operations	(4,283)	1,232
Plus:		
Depreciation & Impairment - Continuing Operations	5,099	-
Net Loss on Disposal of Property, Plant & Equipment	-	-
Less:		
Acquisition of Assets (Capital Grants)	(372)	(1,232)
ADJUSTED (DEFICIT)/SURPLUS	444	-

Analysis of the Statement of Financial Position

The Statement of Financial Position shows the monetary measure of all the resources controlled by Council and all the obligations due by Council at one point in time classified as current or non-current or in order of liquidity.

Assets – Current & Non-Current

Total assets consist of current assets and non-current assets. Current assets include cash, a cash equivalent or the assets that can be converted to cash within a year from the date of the statement of financial position.

Cash and investments have been grouped together. Cash and investments declined by \$2.3m

during the financial year. Receivables increased by \$0.15m, mostly from contract work with PAWA. There was excellent recovery on general rates during the year.

Inventories, prepayments and accrued revenue decreased \$0.245m, mainly from a reduction in accrued revenue.

Non-current assets are the assets which are expected to be used for more than one accounting period and consist of property, plant and equipment and work in progress.

The table below shows a breakdown of Council's assets as at 30 June 2019.

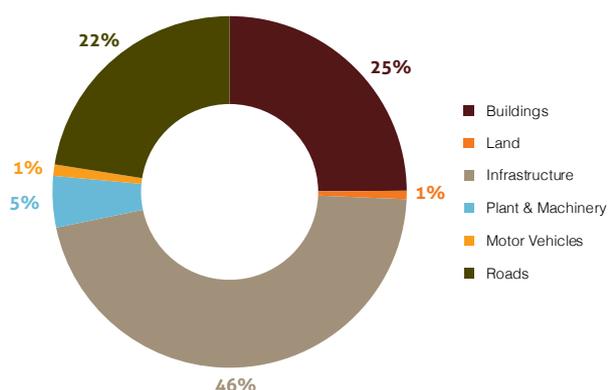
	2019 \$'000	2018 \$'000
CURRENT ASSETS		
Cash and cash equivalents	14,121	16,451
Trade and other receivables	854	709
Inventories and prepayments	372	617
TOTAL CURRENT ASSETS	15,347	17,777
NON-CURRENT ASSETS		
Property, plant and equipment	89,485	91,900
Work in progress	-	-
TOTAL ASSETS	104,832	109,677

The net carrying value of all Property, Plant and Equipment decreased by \$2.5m during 2018-2019. Asset acquisitions amounted to \$2.7m, including new machinery, plant and vehicle replacements. A tidy up of asset classifications took place during the year to ensure all assets were located in the correct category. Disposal of old or obsolete assets was \$0.73m in plant and vehicles. Council was proactive with disposals and of selling assets at auction whilst they still had value in order to recover some funds.

There was \$5.1m in depreciation applied this year also to assets held. Reference to Note 8 of the Financial Statements is recommended. There was a drop in depreciation due to some road assets reaching their fully written down values and not replaced. The nature of the acquisitions is shown below:

ASSET TYPE	ADDITIONS	CARRYING AMOUNT
Land	-	688,500
Buildings	704,222	22,255,336
Infrastructure	270,924	41,197,958
Roads	16,058	20,112,067
Plant & Machinery	1,037,176	4,140,909
Motor Vehicles	661,802	933,170
Furniture & Fittings	-13,333	84,531
TOTAL PROPERTY, PLANT & EQUIPMENT	2,703,517	89,412,471

Non-Current Assets 2019



Liabilities – Current & Non-Current

Liabilities consist of current liabilities which are expected to be paid or settled within one year.

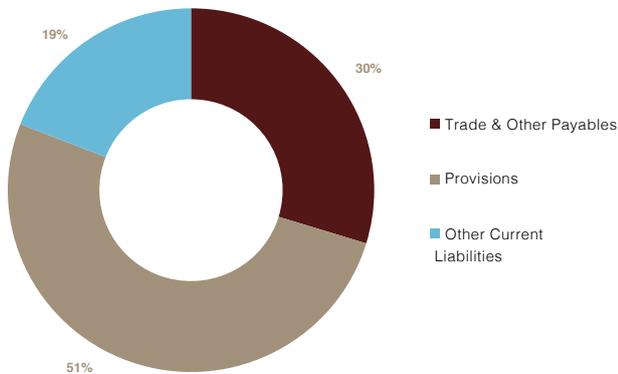
Trade and Other Payables decreased by \$0.7m (42.5%) compared to 2017-2018.

Current provisions increased by \$0.34m (26%).

- Employee entitlements to annual and long service leave are included in current provisions and have increased in 2018-2019 by \$0.40m.
- Other current provisions were static at \$0.015m.

	2019 \$'000	2018 \$'000
CURRENT LIABILITIES		
Trade and other payables	963	1,674
Provision	1,658	1,320
Other liabilities	618	871
TOTAL CURRENT LIABILITIES	3,239	3,865
NON-CURRENT LIABILITIES		
Provisions	616	551
TOTAL LIABILITIES	3,855	4,416

Current Liabilities 2019



Non-current liabilities include provisions that are expected to be paid or settled over more than one accounting period.

Council's provisions consist exclusively of Employee Provisions for Annual and Long Service Leave which increased marginally to \$0.62m.

Analysis of the Statement of Changes in Equity

The Statement of Equity reports all changes to the value of the Council during the financial period. Equity represents the net wealth of the Council since it began operations.

Net assets decreased by \$4.29m compared to financial year 2017-2018, due to the loss on comprehensive income.

All movements in Equity over this financial year are summarised in the chart below:

	Accumulated Funds	Asset Revaluation Reserve	Other Reserves	Total
	\$	\$	\$	\$
Balance at 30 June 2018	66,309,465	38,078,532	873,007	105,261,004
Comprehensive Income				
Net Operating result - (Deficit)	(4,283,637)	-	-	(4,283,637)
Disposal of revalued assets	-	-	-	-
Depreciation related to revalued assets	3,238,395	(3,238,395)	-	-
Transfers between equity	350,325	-	(350,325)	-
Balance at 30 June 2018	65,614,548	34,840,137	522,682	100,977,367

Analysis of the Statement of Cash Flows

The Statement of Cash Flows shows the historical cash inflows and outflows for the financial period from operating, investing and financing activities. Council prepares its financial statements using the accrual basis of accounting. This means the financial effect of a transaction is recorded in the financial statements when the transaction occurs. This may be different from when the cash relating to the transaction is received or paid which explains why the Statement of Comprehensive Income is different from the Statement of Cash Flows.

Cash Flows

Cash Flows are classified as those provided by operating activities and those used in investing and financing activities. Purchases of Property, Plant and Equipment are included within investing activities.

	2019	2018
	\$'000	\$'000
Net Cash Flows provided by operating activities	274	3,621
Net Cash Flows used in investing activities	(2,604)	(1,830)
Net Cash Flows provided by financing activities	-	-
Net Increase in Cash Held	(2,330)	1,791
Cash at the beginning of reporting period	14,660	14,660
Cash at the end of reporting period	14,121	16,451
Externally/Internally restricted cash	5,183	6,566
Unrestricted cash	8,938	9,885
TOTAL	14,121	16,451

Net Cash provided by operating activities decreased significantly by \$3.3m compared to 2017-2018. Income from rates and charges, bank interest, and operating receipts increased in total \$0.5m, however grant income declined \$0.691m. Payments to employees increased 3.6%, which included a 2% wage increase for this year. Payments on materials and contracts increased \$0.74m over 2017-2018, and other operating expenses such as the repayment of grants and insurances increased overall by 1.99m over 2017/2018. Cash used in investing activities was \$0.77m higher than 2017-2018, at \$2.6m for the year.

Externally restricted cash totaled \$3.4m for 2018-2019, a \$1m decline in external restrictions over 2017-2018. See note 13 for more information on the unexpended grants and Contributions.

Council has Cash and cash equivalents of \$14.12m as at 30 June 2019, a decline of 14%, or \$2.3m over 2017-2018.

A breakdown of cash and cash equivalents into restricted and unrestricted is provided in the below table.

	2019	2018
	\$	\$
Cash and Cash Equivalents at the end of the financial year:	14,120,967	16,451,311
Less restricted cash:		
Department of Environment & Energy - rent held in trust	35,940	96,928
Security Deposits/Bonds	94,979	89,064
Unspent Grants - Tied	3,294,374	4,263,065
Internal Restrictions	1,757,524	2,117,387
Total restricted cash	5,182,817	6,566,444
Balance of untied operational cash and cash equivalents at year end:	8,938,150	9,884,867

Summary

The key financial data for West Arnhem Regional Council for 2018-2019 is represented in the following chart:

2017-2018 Results Overview - in \$'000	2019	2018	Variance	%
Total Operating Revenues	23.77	23.38	0.40	1.69%
Total Operating Expenses	23.33	20.15	3.18	15.79%
Surplus before Depreciation, Disposals and Capital Grants	0.44	3.23	(2.79)	(86.25%)
Net Deficit before Asset Revaluation (nil revaluation 2018-19)	(4.28)	(0.30)	(3.98)	>(100%)
Total (Deficit)/Surplus for the Year	(4.28)	(0.30)	(3.98)	>(100%)
Total Assets	104.83	109.68	(4.85)	(4.42%)
Total Liabilities	3.86	4.42	(0.56)	(12.7%)
Total Equity	100.98	105.26	(4.28)	(4.07%)
Total Untied Cash and Investments	8.94	9.88	(0.95)	(9.58%)

Key Performance Indicators

The financial performance indicators detailed below inform all interested parties on how well Council is performing compared to industry benchmarks.

Asset Sustainability Ratio

This ratio helps to show whether Council is replacing assets as their service potential is used up. Some assets are absolutely essential – roads, sewerage and water treatment facilities, etc. This ratio helps to identify whether Council will be able to continue services associated with these assets.

All Northern Territory councils struggle to replace assets as and when this is needed and this has been the subject of several reviews undertaken by the NT Government. Unlike many councils WARC has adopted an approach of valuing all of the assets for which it is responsible so that it is aware of the full financial implications of the costs of replacement. This year's result has dropped significantly due to the reduction in Capital Grants received.

The Target Benchmark is greater than 90%.

Result 2018-2019 = 53%

Result 2017-2018 = 60%

Operating Surplus Ratio

This ratio shows whether Council has the ability to cover its operating costs from operating revenues. Like all businesses, Council must ensure that it has sufficient revenue to meet its operating costs. Achieving a positive result means that Council is covering its costs and is able to apply the surplus to capital expenditure.

The Target Benchmark is between 0% and 10%.

Result 2018-2019 = 2%

Result 2017-2018 = 14%

Current Ratio

The current ratio is a liquidity ratio that measures Council's ability to pay its short-term obligations. To gauge this ability, the current ratio considers the current total assets (both liquid and illiquid) relative to the current total liabilities. Council's current ratio means that it has 3.63 times more current assets than current liabilities. Council has forward plans for asset replacement whilst maintaining its future financial stability.

The Target Benchmark is greater than 1.

Result 2018-2019 = 4.74

Result 2017-2018 = 4.60

Rate Coverage Ratio

This ratio measures Council's dependence on rate revenue to fund its operations. The higher the ratio the more Council's revenue is sourced from its rating base which in turn means a lower dependency on grant funding. Like many councils WARC is substantially dependent on grant funding which reduces its flexibility and control when it comes to budget options. The challenge for Council is to improve this ratio in the face of ever decreasing alternative funding sources and a very limited rates base.

The Target Benchmark is greater than 40%.

Result 2018-2019 = 23%

Result 2017-2018 = 25%

Cash Expense Ratio

This ratio provides a guide as to Council's ability to pay its costs within the short term. Council needs to have ready access to money to meet its obligations. The result below shows that Council has readily available cash and is not at risk of experiencing any liquidity problems.

The Target Benchmark is greater than 3 months.

Result 2018-2019 = 4.6

Result 2017-2018 = 5.9

Own source Operating Revenue Ratio

Own source revenue measures the degree of reliance on external funding sources (e.g. grants and contributions). This ratio measures fiscal flexibility and robustness. Financial flexibility increases as the level of own source revenue increases. It also gives councils greater ability to manage external shocks or challenges.

Councils with higher own source revenue have greater ability to control or manage their own operating performance and financial sustainability. Most councils in the Northern Territory have limited options in terms of increasing their own source revenue, especially in regional and remote areas.

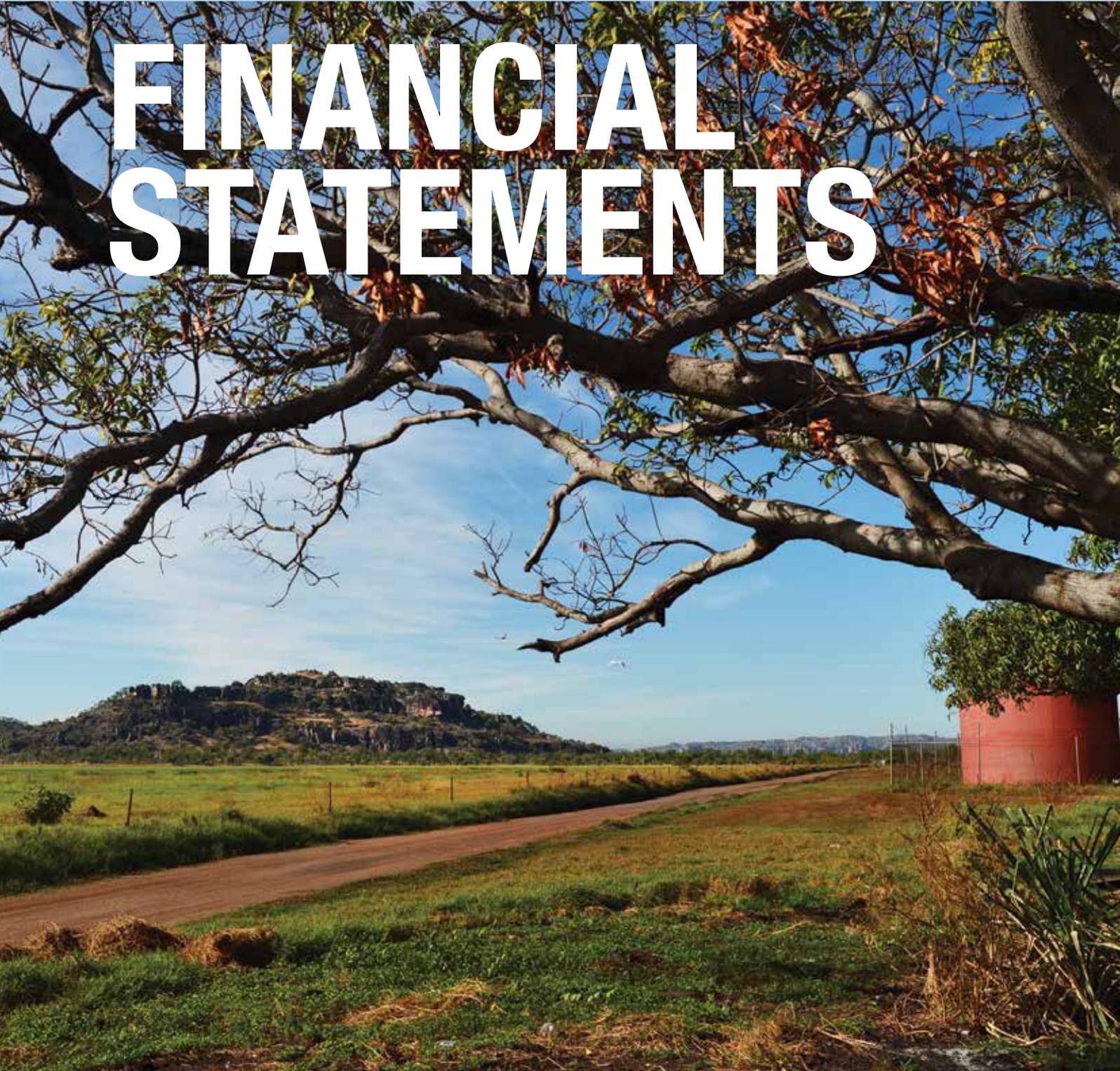
The Target Benchmark is greater than 60%.

Result 2018-2019 = 44%

Result 2017-2018 = 43%

4

FINANCIAL STATEMENTS



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Independent audit report to the Chief Executive Officer of West Arnhem Regional Council

Opinion

We have audited the accompanying general purpose financial report of West Arnhem Regional Council ("the Council"), which comprises the statement of financial position as at 30 June 2019, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the Chief Executive Officer's Statement.

In our opinion, the financial report of the West Arnhem Regional Council is in accordance with the *Northern Territory Local Government Act*, including:

- (a) giving a true and fair view of the financial position of the West Arnhem Regional Council as at 30 June 2019 and of the Council's performance for the year ended on that date; and
- (b) complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the *Local Government (Accounting) Regulations*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

We are independent of the Council in accordance with the *Northern Territory Local Government Act 2008* and the ethical requirements of the *Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants* (the 'Code') that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Responsibility of the Chief Executive Officer and Those Charged with Governance for the Financial Report

The Chief Executive Officer ("CEO") of the Council is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Northern Territory Local Government Act* and for such internal control as the CEO determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Council or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

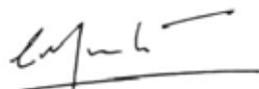
As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the CEO.
- Conclude on the appropriateness of the CEO's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Merit Partners

Merit Partners



MunLi Chee
Partner

DARWIN

25 October 2019

meritpartners.com.au

Chief Executive Officer's Certificate

I, Brian Hylands, the Chief Executive Officer of the West Arnhem Regional Council, do hereby certify that the Annual Financial Statements:

- a) have been, to the best of my knowledge, information and belief, been properly drawn up in accordance with all applicable Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations so as to present fairly the financial position of Council and the results for the year ended 30 June 2019; and
- b) are in accordance with the accounting and other records of the Council.



Brian Hylands
Chief Executive Officer

Jabiru

Date: 25 October 2019

**Statement of Comprehensive Income
For the year ended 30 June 2019**

	Note	2019 \$	2018 \$
CONTINUING OPERATIONS			
Operating Revenues			
Rates and Annual Charges	3(a)	5,301,915	4,943,308
User Charges and Fees	3(b)	316,098	219,688
Interest	3(c)	380,346	328,531
Grants provided for operating purposes	3(e)	13,270,850	13,289,246
Contributions and Donations		1,229	6,576
Net Gain on Disposal of Property Plant & Equipment	8(b)	79,927	95,017
Other Operating Revenues	3(d)	4,422,831	4,495,365
Total Operating Revenues		23,773,196	23,377,731
Operating Expenses			
Employee Costs	4(a)	(14,382,561)	(12,861,559)
Materials and Contracts	4(b)	(6,858,305)	(5,565,684)
Interest Charges	4(c)	(10,267)	(12,397)
Net Loss on Disposal of Property Plant & Equipment	8(c)	-	-
Other Operating Expenses	4(d)	(2,078,373)	(1,707,956)
Total Operating Expenses		(23,329,506)	(20,147,596)
SURPLUS / (DEFICIT) BEFORE DEPRECIATION AND CAPITAL GRANTS		443,690	3,230,135
Grants & Contributions provided for:			
- Acquisition of Assets (Capital Grants & Contributions)	3(f)	372,190	2,986,132
OPERATIONAL SURPLUS BEFORE DEPRECIATION		815,880	6,216,267
Depreciation	4(e)	(5,099,517)	(6,519,319)
DEFICIT FOR THE YEAR FROM CONTINUING OPERATIONS		(4,283,637)	(303,052)
OTHER COMPREHENSIVE INCOME			
Gain on Assets Revaluation		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR (DEFICIT) / SURPLUS		(4,283,637)	(303,052)

**Statement of Financial Position
As at 30 June 2019**

	Note	2019	2018
		\$	\$
CURRENT ASSETS			
Cash at Bank and on Hand	5(a)	618,935	532,773
Investments and Term Deposits	5(b)	13,502,036	15,918,542
Trade and Other Receivables	6	854,714	709,337
Inventories	7(a)	63,658	74,854
Other	7(b)	307,997	541,885
TOTAL CURRENT ASSETS		15,347,340	17,777,391
NON-CURRENT ASSETS			
Property, Plant and Equipment	8(a)	89,484,773	91,899,911
TOTAL NON-CURRENT ASSETS		89,484,773	91,899,911
TOTAL ASSETS		104,832,113	109,677,302
CURRENT LIABILITIES			
Trade and Other Payables	9(a)	963,387	1,673,680
Provisions	9(b.1)	1,657,498	1,320,562
Other Liabilities	9(c)	617,738	871,157
TOTAL CURRENT LIABILITIES		3,238,623	3,865,399
NON-CURRENT LIABILITIES			
Provisions	9(b.2)	616,123	550,899
TOTAL NON-CURRENT LIABILITIES		616,123	550,899
TOTAL LIABILITIES		3,854,746	4,416,298
NET ASSETS		100,977,367	105,261,004
EQUITY			
Accumulated Funds		65,614,548	66,309,465
Assets Revaluation Reserve		34,840,137	38,078,532
Other Reserves	17	522,682	873,007
TOTAL EQUITY		100,977,367	105,261,004

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity For the year ended 30 June 2019

	Accumulated Funds	Asset Revaluation Reserve	Other Reserves	Total
	\$	\$	\$	\$
Balance at 1 July 2017	63,823,312	41,333,441	407,303	105,564,056
Comprehensive Income				
Net Operating result - (Deficit)	(303,052)	-	-	(303,052)
Other Comprehensive Income	-	-	-	-
Disposal of revalued assets ⁽¹⁾	-	-	-	-
Depreciation related to revalued assets ⁽¹⁾	3,254,909	(3,254,909)	-	-
Transfers between equity	(465,704)	-	465,704	-
Balance at 30 June 2018	66,309,465	38,078,532	873,007	105,261,004
Comprehensive Income				
Net Operating result - (Deficit)	(4,283,637)	-	-	(4,283,637)
Other Comprehensive Income	-	-	-	-
Disposal of revalued assets	-	-	-	-
Depreciation related to revalued assets	3,238,395	(3,238,395)	-	-
Transfers between equity	350,325	-	(350,325)	-
Balance at 30 June 2019	65,614,548	34,840,137	522,682	100,977,367

(1) Please refer to Note 1(p)

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes

Statement of Cash Flows
For the year ended 30 June 2019

	<u>Note</u>	<u>2019</u> \$	<u>2018</u> \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts:</u>			
Receipts from rates & annual charges		5,264,213	5,148,324
Receipts from user charges & fees		316,098	219,688
Interest received		356,835	315,571
Grants & contributions		13,632,486	14,323,341
Other operating receipts		4,545,123	4,247,677
<u>Payments:</u>			
Payments to employees		(13,988,009)	(13,501,251)
Payments for materials & contracts		(3,966,890)	(3,228,652)
Other operating payments		(5,885,748)	(3,903,582)
Net Cash Flows provided by Operating Activities	10(b)	<u>274,108</u>	<u>3,621,116</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts:</u>			
Proceeds from sale of assets	8(b)	171,367	139,799
<u>Payments:</u>			
Acquisition of property, plant & equipment	8	(2,775,819)	(1,969,997)
Net Cash Flows used in Investing Activities		<u>(2,604,452)</u>	<u>(1,830,198)</u>
Net (decrease) / increase in Cash Held		<u>(2,330,344)</u>	<u>1,790,918</u>
Cash and Cash Equivalents at beginning of reporting period		16,451,311	14,660,393
Cash and Cash Equivalents at end of reporting period	10(a)	<u>14,120,967</u>	<u>16,451,311</u>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies

The West Arnhem Regional Council (the Council) was established as a body corporate by a restructuring order under section 114C of the Local Government Act on 16 October 2007. West Arnhem Regional Council came into full operation on 1 July 2008, when it merged with other constituent councils to form the local government authority, also referred to as the West Arnhem Regional Council. The Council incorporates five (5) local government bodies:

1. Jabiru Town Council;
2. Kunbarlanjnja Community Government Council;
3. Maningrida Council Inc.
4. Minjilang Community Inc.; and
5. Warruwi Community Inc.

The principal place of business of the Council is Tasman Crescent, Jabiru NT 0886.

The purpose of this financial report is to provide users with information about the stewardship of the Council and accountability for the resources entrusted to it, information about the financial position, performance and cash flows of the Council.

This note sets out the principal accounting policies adopted in the preparation of the financial statements by the Council as set out below.

The Local Government Reporting Entity

These financial statements include all businesses through which the Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between functional areas and controlled entities have been eliminated. A summary of contributions to the operating result by function is provided at note 2(a).

Basis of Accounting

Statement of Compliance

This financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards and Interpretations, the requirements of the Local Government Act, the Local Government (Accounting) Regulations, and other authoritative pronouncements of the Australian Accounting Standards Board.

Adoption of new and revised accounting standards

The Council has adopted all of the new, revised or amending accounting standards and interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and are mandatory for the current reporting period. Any new, revised or amending Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies

The new standards that are of relevance to the Council is as follows:

AASB 9 Financial Instruments

The Council applied AASB 9 *Financial Instruments* for the first time which became effective for annual periods beginning 1 July 2018. The standard replaces all previous versions of AASB 9 and completes the project to replace AASB 139 *Financial Instruments: Recognition and Measurement*. AASB 9 introduces new classification and measurement models for financial assets and liabilities.

A financial asset shall be measured at amortised cost, if it is held within a business model whose objective is to hold assets in order to collect contractual cash flows, which arise on specified dates and solely principal and interest. All other financial instrument assets are to be classified and measured at fair value through profit or loss unless the entity makes an irrevocable election on initial recognition to present gains and losses on equity instruments (that are not held-for trading) in other comprehensive income ('FVOCI').

For financial liabilities, the standard requires the portion of the change in fair value that relates to the entity's own credit risk to be presented in FVOCI (unless it would create an accounting mismatch).

There has been no material impact upon adoption of this standard as the classification and recognition of the Council's financial assets and liabilities has not changed.

New impairment requirements use an 'expected credit loss' ('ECL') model to recognise an allowance. Impairment will be measured under a 12-month ECL method unless the credit risk on a financial instrument has increased significantly since initial recognition in which case the lifetime ECL method is adopted. The standard introduces additional new disclosures.

There have been no changes to impairment losses following the adoption of AASB 9.

Other than the new disclosure requirements, the application had no material impact on the Council's financial report.

Other new, revised, interpretations or amending standards issued prior to the sign-off date applicable to the current reporting period did not have a financial impact and are not expected to have any future financial implications on the Council.

Standards and Interpretations issued not yet effective

The Council has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies

Standards and Interpretations issued not yet effective (Cont.)

The following new standards/revised standards/Interpretations/amending standards were issued by the Australian Accounting Standards Board prior to the sign-off date, which are expected to have a material financial impact on Council for future reporting periods:

AASB 16 Leases

AASB 16 Leases is effective for annual reporting periods beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20. When the standard is effective it will supersede AASB 117 Leases and requires the majority of leases to be recognised on the balance sheet.

For lessees with operating leases, a right-of-use asset will now come onto the balance sheet together with a lease liability for all leases with a term of more than 12 months, unless the underlying assets are of low value. The Statement of Comprehensive Income will no longer report operating lease rental payments, instead a depreciation expense will be recognised relating to the right-to-use asset and interest expense relating to the lease liability.

While for lessors, the finance and operating lease distinction remains largely unchanged. For finance leases, the lessor recognises a receivable equal to the net investment in the lease. Lease receipts from operating leases are recognised as income either on a straight-line basis or another systematic basis where appropriate.

Consequently, it is expected that approximately \$7,100,000 in operating lease commitments as per current estimates will be required to be recognised in the balance sheet through a lease liability and corresponding right to use asset from 2019-20 in accordance with AASB 16 Leases. In the statement of comprehensive income the operating lease expense will be replaced with a depreciation expense relating to the right to use asset and interest expense relating to the lease liability. These cannot be quantified at this time.

AASB 1058 Income for not-for-profit entities and AASB 15 Revenue from contracts with customers

AASB 1058 Income for Not-for-Profit Entities and AASB 15 Revenue with Contracts with Customers are effective for annual reporting periods beginning on or after 1 January 2019 and will be reported in these financial statements for the first time in 2019-20.

Under the new AASB 1058 Income for Not-for-Profit Entities, revenue from grants and donations will be recognised when any associated performance obligation to provide goods or services is satisfied, and not immediately upon receipt as currently occurs. Consequently, more liabilities will be recognised in the balance sheet after adoption of this standard.

AASB 1058 clarifies and simplifies income-recognition requirements that apply to not-for-profit entities in conjunction with AASB 15 Revenue from Contracts with Customers.

While the full impacts are yet to be determined, potential impacts identified include:

- Grants received to construct or acquire a non-financial asset will be recognised as a liability, and subsequently recognised as revenue as the performance obligations under the grant are satisfied. At present, such grants are recognised as revenue on receipt.
- Grants with an enforceable agreement and sufficiently specific performance obligations will be recognised as revenue progressively as the associated performance obligations are satisfied. At present, such grants are recognised as revenue on receipt.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

Standards and Interpretations issued not yet effective (Cont.)

AASB 1058 Income for not-for-profit entities and AASB 15 Revenue from contracts with customers (Cont.)

- Grants that have an enforceable agreement but no specific performance obligations but have restrictions on the timing of expenditure will also continue to be recognised on receipt as time restriction on the use of funds is not sufficiently specific to create a performance obligation.
- Grants that are not enforceable and/or not sufficiently specific will not qualify for deferral, and continue to be recognised as revenue as soon as they are controlled.

Several other amending standards and AASB interpretations have been issued that apply to future reporting periods, but are considered to have minimal impact on future financial reporting.

Significant accounting policies

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

The accounting policies adopted for the reporting period are consistent with those of the previous reporting period except where otherwise indicated.

The following significant accounting policies have been adopted in the preparation and presentation of the financial report:

Basis of preparation:

The financial report has been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

a) Revenue Recognition:

Revenue is measured at the fair value of consideration received or receivable. Revenue is measured on major income categories as follows:

(i). Rates

Rates are recognised as revenue when the Council obtains control over the asset comprising the receipt.

Rates are an enforceable debt linked to rateable property that will be recovered when the property is next sold, where receipt is outstanding. The rating period and reporting period for the Council coincide and accordingly, all rates levied for the year are recognised as revenue.

Uncollected rates are recognised as receivables. A provision is recognised when collection in full is no longer probable.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

a) Revenue Recognition: (Cont.)

(ii). Grants, donations and other contributions

Grants, donations and other contributions are recognised as revenue when the Council obtains control over, or the right to receive, the assets, it is probable that future economic benefits comprising the asset will flow to the Council, and the amount can be reliably measured.

Control over granted and contributed assets is normally obtained upon their receipt (or acquittal) or upon notification that a grant has been secured, and is valued at their fair value at the date of transfer.

Where grants, contributions and donations are recognised as revenue during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in these notes.

Grants are not recognised until there is reasonable assurance that the Council will comply with the conditions attaching to them and the grants will be received. Government grants relating to income are recognised as revenue in the period in which they are received.

(iii). Disposal of property, plant and equipment

The gain or loss on disposal of an asset is determined when control of the asset has passed from the Council and can be measured reliably.

(iv). Interest revenue

Interest is recognised as it accrues, when it is probable that the future economic benefits will flow to the Council and it can be measured reliably.

(v). User Charges and Service fee revenue

User Charges and Service Fee revenue is recognised when the outcome of such transactions can be estimated reliably.

b) Cash and Cash Equivalents:

Cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

c) Financial Instruments:

(i) Initial recognition and measurement

Financial assets are recognised when the Council becomes a party to the contractual provisions of the instrument. For financial assets this is the equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial assets (except for trade receivables) are initially measured at fair value plus directly attributable transaction costs, except where the instrument is classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain significant financing component.

(i) Subsequent measurement

Financial assets are subsequently measured at:

- amortised cost (Loans & receivables and investments);
- fair value through Statement of Comprehensive Income; or
- fair value through Other Comprehensive Income.

Financial liabilities are subsequently measured at:

- amortised costs; or
- fair value through Statement of Comprehensive Income.

The Council does not have any financial assets and liabilities fair value through other comprehensive income.

Trade receivables are subsequently measured at amortised cost using the effective interest rate method, net of any provision for expected credit losses. Whereas, trade payables are subsequently measured at amortised costs using the effective interest rate method.

(ii) Derecognition

Financial assets are derecognised when the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the Council no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised when the related obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in Statement of Comprehensive Income.

(iii) Impairment

Impairment on trade and other receivables is reduced through the use of provision accounts, all other impairment losses on financial assets at amortised cost are taken directly to the Statement of Comprehensive Income.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

c) Financial Instruments: (Cont.)

Impairment Losses

The Council recognises an allowance for expected credit losses (ECLs) for trade and other receivables. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Council expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

For trade and other receivables, the Council applies a simplified approach in calculating ECLs. Therefore, the Council does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Council has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

The Council considers a trade and other receivables in default when contractual payments are **30** days past due. However, in certain cases, the Council may also consider a financial asset to be in default when internal or external information indicates that the Council is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Council. A trade and other receivables is written off when there is no reasonable expectation of recovering the contractual cash flows.

d) Inventory:

Inventories are measured at the lower of cost and net realisable value.

e) Interests in Joint Ventures:

The Council's interests in joint venture entities are brought to account in the financial statements using the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Council's share of net assets of the joint venture. In addition, the Council's share of the profit or loss of the joint venture is included in the Council's profit or loss.

When the Council's share of losses in a joint venture equals or exceeds its interest in the joint venture, the Council discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture. Upon the joint venture subsequently making profits, the Council will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

f) Property, Plant and Equipment:

(i). Acquisition of property, plant and equipment (including structural assets)

Property, plant and equipment is recognised at cost when control of the asset passes to the Council. Cost includes expenditure that is directly attributable to the acquisition. Cost related to property, plant and equipment gifted, donated or granted to the Council is the fair value of the asset, plus costs directly attributable to the acquisition.

The Council recognises assets over the value of \$5,000.

Assets classes of Land and Building, Infrastructure and Roads are valued at fair value with valuations being conducted in accordance with AASB 116 - Property, Plant and Equipment. These classes of the assets were valued by a professional valuer and the Council has adopted the new valuation from 1 July 2015. The other classes of assets are being valued at initial transfer value/cost.

In the periods when the property, plant & equipment are not subject to an independent valuation, the directors conduct directors' valuations to ensure that the land and buildings' carrying amount is not materially different to the fair value.

(ii). Depreciation

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost or other re-valued amount of each asset over its expected useful life to its estimated residual value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognised on a prospective basis.

Depreciation is provided for on a straight line method using lives which are reviewed each reporting period.

The following useful lives are used in the calculation of depreciation:

Asset Category	2019	2018
Buildings	10 to 60 years	10 to 60 years
Plant and Equipment	1 to 14 years	1 to 14 years
Infrastructure	15 to 100 years	15 to 100 years
Roads	2 to 100 years	2 to 100 years
Motor Vehicles	1 to 4 years	1 to 4 years
Office Furniture and Equipment	1 to 5 years	1 to 5 years
Other Assets	5 years	5 years

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

f) Property, Plant and Equipment: (Cont.)

(ii) Depreciation (Cont.)

It should be noted that the lease for the township of Jabiru is currently set to expire in 2021, it is still uncertain as to whether the lease will be extended. However, some buildings and infrastructure assets located in Jabiru have been depreciated beyond the life of the lease. Council is of the opinion that they will still retain control and enjoy the economic benefits flowing from these assets even after the expiry of the lease.

(iii). Work In Progress

Initial expenditures incurred for buildings under construction are capitalised as they are incurred and depreciation is commenced once the building is complete and ready for use.

(iv). Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested for impairment annually.

Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable.

If such an indication exists and where the carrying value exceeds the estimated recoverable amount, the assets are written down to their recoverable amount.

The recoverable amount of plant and equipment is the greater of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

For non cash generating assets of the Council such as roads, cycle paths and public buildings, fair value is represented by the depreciated optimised replacement cost. Impairment losses are recognised in the surplus or deficit.

(v). Land under Roads

The Council has elected not to value or recognise as an asset land under roads acquired prior to 1 July 2008 in accordance with the election available under *AASB 1051 Land under Roads*.

g) Employee Benefits:

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

g) Employee Benefits: (Cont.):

a. *Employee benefits expected to be settled within 12 months*

Provisions in respect of employee benefits expected to be settled within 12 months are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

b. *Employee benefits not expected to be settled within 12 months*

Provisions made in respect of employee benefits which are not expected to be settled within 12 months are measured at the present value of the estimated future cash flows to be made by the Council in respect of services provided by the employees up to reporting date. In determining the present value of future cash outflows, the market yield as at the reporting date on national government bonds, which have terms to maturity approximating the terms of the related liability, are used.

c. *Defined contribution plans*

Contributions to defined contribution superannuation plans are expensed when employees have rendered service entitling them to the contributions. The Council contributes in respect of its employees to a defined contribution superannuation plan (Local Government Superannuation Scheme) established in respect of certain municipalities in South Australia and the Northern Territory.

h) Budget Information:

Note 2(a) provides budget information of revenues and expenditure of each of the major activities of the Council. Budget figures represented are those approved by the Council at the beginning of the financial year.

i) Tax Status:

West Arnhem Regional Council is tax exempt under Sec 50-25 of the *Income Tax Assessment Act 1997*, being a local governing body.

j) Provisions:

Provisions are recognised when the Council has a present obligation (legal or constructive) as a result of a past event, it is probable that the Council will be required to settle the obligation, and reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, the carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Notes to the Financial Statements for the year ended 30 June 2019

1. Summary of accounting policies (Cont.)

k) Goods and services tax:

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- a. where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense;

or

- b. for receivables and payables which are recognised inclusive of GST, the net amount recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cashflows arising from investing and financing activities, which is recoverable from or payable to the taxation authority, is classified as operating cash flows.

l) Rounding of amounts:

The financial report is presented in Australian dollars and values are rounded to the nearest dollar unless otherwise specified.

m) Key Sources of Estimation Uncertainty:

No accounting assumptions or estimates have been identified that have a significant risk of causing a material adjustment to carrying amounts of assets and liabilities within the next accounting period.

n) Economic Dependence:

The Council is funded predominantly by funding provided from both the Australian and Northern Territory Governments to meet operational and capital expenditure needs.

The Council has made an operational surplus before depreciation and capital grants of \$443,690 in the current year (2018: Surplus \$3,230,135) from continuing operations. After depreciation and capital grants, the Council recorded a deficit for the year of \$4,283,637 (2018: Deficit \$303,052) from continuing operations. In line with the current year results, the Council recorded negative operating cash flows in 2019, and net working capital of \$12,108,717 in 2019 (2018: \$13,911,992).

In the Council's opinion, this general purpose financial report has been prepared on a going concern basis in the expectation that such funding and support from the Australian and Northern Territory Governments will continue.

**Notes to the Financial Statements
for the year ended 30 June 2019**

Revenue, Expenses and Assets by Functions (Cont.)

Description	Health		Recreation, Culture and Religion		Education		Social Protection	
	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$	Budget \$	Actual \$	Budget \$
OPERATING REVENUE								
Rates and Annual Charges	-	-	-	-	-	-	-	-
User Charges and Fees	-	-	76,449	94,194	-	-	-	-
Interest Income	-	-	-	-	-	-	-	-
Grant Income - Operating	-	10,717	1,051,318	1,432,456	-	356	1,952,865	2,297,935
Contributions	-	-	649	1,599	-	356	580	580
Other Revenue	348,499	286,992	33,477	39,720	-	-	556,833	644,340
Net Gain on Disposal of PP&E	-	-	-	-	-	-	-	-
Grant Income - Capital	-	-	42,190	1,127,642	-	-	-	-
TOTAL OPERATING REVENUE	348,499	297,709	1,204,083	2,695,611	-	712	2,510,278	2,942,855
EXPENDITURE								
Employee Costs	(129,866)	(89,300)	(3,030,395)	(2,905,367)	-	-	(1,622,489)	(1,678,279)
Materials and Contracts	(87,284)	(81,680)	(1,064,763)	(1,267,621)	(356)	(356)	(442,240)	(480,378)
Interest Charges	-	-	-	-	-	-	(1,280)	(1,440)
Net Loss on Disposal/Write Off of PP&E	-	-	-	-	-	-	-	-
Other Operating Expenses	(8,492)	(7,782)	(185,071)	(176,990)	-	-	(244,301)	(328,325)
TOTAL EXPENDITURE	(225,642)	(178,762)	(4,280,229)	(4,349,978)	(356)	(356)	(2,310,310)	(2,488,422)
SURPLUS/(DEFICIT) BEFORE DEPRECIATION & AMORTISATION	122,857	118,947	(3,076,146)	(1,654,367)	(356)	356	199,968	454,433
Depreciation Expenses	-	-	(839,526)	-	-	-	(114,081)	-
SURPLUS/(DEFICIT) FOR THE YEAR FOR CONTINUING OPERATIONS	122,857	118,947	(3,915,672)	(1,654,367)	(356)	356	85,887	454,433
Gain on Revaluation of Assets	-	-	-	-	-	-	-	-
NET SURPLUS / (DEFICIT):	122,857	118,947	(3,915,672)	(1,654,367)	(356)	356	85,887	454,433
Carrying Value of Non-Current Assets	-	-	7,467,568	-	-	-	655,076	-

Notes to the Financial Statements for the year ended 30 June 2019

2(a). Revenue, Expenses and Assets by Functions (Cont.)

Description	TOTAL	
	Actual \$	Budget \$
OPERATING REVENUE		
Rates and Annual Charges	5,301,915	5,084,725
User Charges and Fees	316,098	340,774
Interest Income	380,346	307,500
Grant Income - Operating	13,270,850	16,475,029
Contributions	1,229	2,535
Other Revenue	4,422,831	4,446,707
Net Gain on Disposal of PP&E	79,927	31,212
Grant Income - Capital	372,190	2,858,422
TOTAL OPERATING REVENUE	24,145,386	29,546,904
EXPENDITURE		
Employee Costs	(14,382,561)	(14,952,289)
Materials and Contracts	(6,858,305)	(8,326,892)
Interest Charges	(10,267)	(9,963)
Net Loss on Disposal/Write Off of PP&E	-	-
Other Operating Expenses	(2,078,373)	(2,135,405)
TOTAL EXPENDITURE	(23,329,506)	(25,424,549)
SURPLUS/(DEFICIT) BEFORE DEPRECIATION & AMORTISATION	815,880	4,122,355
Depreciation Expenses	(5,099,517)	-
SURPLUS/(DEFICIT) FOR THE YEAR FOR CONTINUING OPERATIONS	(4,283,637)	4,122,355
Gain on Revaluation of Assets	-	-
NET SURPLUS / (DEFICIT):	(4,283,637)	4,122,355
Carrying Value of Non-Current Assets	89,412,471	

Notes to the Financial Statements for the year ended 30 June 2019

2(b). Components of Functions

The activities relating to the Council functions reported on in Note 2(a) are as follows:

GENERAL PUBLIC SERVICES

Executive and Legislative Functions

Administration, operation and support of executive and legislative functions and all elements associated with Corporate governance.

Financial and Fiscal Affairs

Administration of Council's finances and compliance with legislative provisions of *Local Government (Accounting) Regulations*.

General Public Services - including General Admin Corporate Services/Community Services/Works & Infrastructure, Other and Office Personnel Maintenance

Administration, support, regulation, research and operation of general public services including insurance.

PUBLIC ORDER & SAFETY

Public Order & Safety

Control of animals such as dog registration, pounds and the control of stray animals.

HEALTH

Public Health Services

Preventative health programs which have the aim of preventing disease including mosquito control. Conduct health inspections of food premises.

SOCIAL PROTECTION

Childcare Services

Operation of the Jabiru Childcare Centre and Warruwi Jet Crèches, Outside School Hours Care.

Other Welfare Services NEC including:

Community Aged Care, Community Capacity Projects, Community Youth Camp, Emergency Relief, Family Safety Program, Endangered Language Programs, Volatile Substance Abuse.

ENVIRONMENTAL PROTECTION

Recycling

Monitoring, reduction, collection, treatment and disposal of all types of solid waste intended for recycling.

Solid Waste Management

Collection, disposal and management of waste products including household garbage, trade and industrial waste.

Environmental Protection NEC

Protection against and reduction of environmental damage by erosion, pollution, weed and vegetation growth including special rubbish clean-ups and anti-litter enforcement.

Notes to the Financial Statements for the year ended 30 June 2019

2(b). Components of Functions (Cont.)

Waste Water Management

Sewerage collection, sewerage treatment and disposal of sewerage. Maintenance of equipment and collection of charges for service.

RECREATION, CULTURE & RELIGION

Community Halls and Recreation Centres

Operation and maintenance of community halls and recreation centres for general community and cultural activities.

Swimming Pools

Operation and maintenance of the swimming pools and gymnasium.

Sport & Recreation Activities

To facilitate and encourage the development of sport and recreational activities in the region.

Parks, Gardens & Paths

Administration and maintenance of recreational parks which are green open spaces provided primarily for recreation purposes and playgrounds.

Library

Operation of council's library including lending and reference services, provision of books, library archives and support for library research.

Community Celebrations

Activities relating to national, regional and local celebrations including Australia Day, Anzac Day, etc.

Other Performing Arts

The presentation of artistic performances including funding for the administration, support, provision and operation of festivals which provide a range of predominantly artistic performances.

Sports Grounds

Management of purpose built sport grounds that would normally involve turf management including maintenance of facilities attached to the sport ground.

Cultural or Arts Services NEC - including Endangered Languages and Song Project

The support, Provision, Operation, etc, of arts or culture related activities that cannot be assigned elsewhere.

ECONOMIC AFFAIRS

Public Relations, Tourism and Area Promotion -

Facilitation and encouragement of activities which will promote tourism in Jabiru. Includes council promotion to attract development.

HOUSING & COMMUNITY AMENITIES

Community Maintenance and Capital Upgrades

Maintain the housing provided for the indigenous residents, government employees and other tenants of the Council.

Notes to the Financial Statements for the year ended 30 June 2019

2(b). Components of Functions (Cont.)

Community Development & Planning

Administering zoning laws, town planning regulations on land use and planning regarding culture and recreation facilities.

Water Supply

Maintain the water supply services provided in Jabiru by the Council. Monitor the treatment and supply of town water. Maintain town bores.

Public Housing

Under agency agreements with Department of Environment Energy (DoEE) provide administrative support, undertake inspections, arrange repairs and maintenance, etc. of housing accommodation.

Cemetery, Street Lighting & Amenities

Administration, regulation, installation, operation and maintenance of street lights.

Housing and Community Amenities NEC

Including Sanitation & Garbage, Stormwater, Sewerage anti-litter and Weed Control.

EDUCATION

Education NEC

Provision of youth welfare services which are developmental in nature including:

Youth Employment Services

Youth Advisory Committee

TRANSPORT & COMMUNICATION (included under ECONOMIC AFFAIRS)

Road Maintenance - Roads

Servicing and operation of the road system, road pavement and footway/cycle paths, shoulder maintenance.

Notes to the Financial Statements for the year ended 30 June 2019

	2019 \$	2018 \$
3. OPERATING REVENUES		
(a) Rates and Annual Charges		
<u>Ordinary Rates</u>		
General	1,947,074	1,926,738
<u>Annual Charges</u>		
Water Charges	1,765,864	1,461,836
Waste Charges	878,843	852,325
Sewerage Charges	710,134	702,409
Total Rates and Annual Charges	5,301,915	4,943,308
(b) User Charges and Fees		
User Charge Fee Income	129,689	170,007
Equipment Hire Income	125,971	25,794
Property Lease Rental Fee Income	21,063	23,887
Landfill Income	36,893	-
Other	2,482	-
Total User Charges and Fees	316,098	219,688
(c) Interest		
Interest on Investments	380,346	328,531
Total Interests	380,346	328,531
(d) Other Operating Revenues		
Contract Fees	2,592,130	2,036,984
Service Fee Income	860,388	1,487,890
FAO Childcare Benefit	236,121	259,284
Reimbursements	131,729	176,115
Sales Income	161,744	101,992
Fuel Tax Credits	71,395	56,272
Other Revenue	369,324	376,828
Total Other Operating Revenues	4,422,831	4,495,365

Notes to the Financial Statements for the year ended 30 June 2019

	2019 \$	2018 \$
3. OPERATING REVENUES (Cont.)		
(e) Grants provided for operating purposes		
<u>Commonwealth Operational Funding</u>		
Night Patrol	1,052,086	1,052,086
Minjilang Crèche	490,955	-
NT Jobs Package - Aged Care	487,760	481,026
Safety and Wellbeing - Sport and Recreation	450,000	450,000
Warruwi Crèche	400,596	298,935
R2R - ID 096759 - Wundulbundul Street - Gunbalanya	369,062	-
Bininj Gunwok Language Project	245,655	238,500
Community and Home Support Program	202,033	188,188
Children and Schooling - Youth, Sport and Rec. Project	200,892	300,000
Outside School Hours Care (OSHC) – Warruwi	95,756	83,756
Solar Security Lighting – Maningrida	43,636	-
Remote Indigenous Broadcasting Service	35,000	35,000
Mural Painting - Minjilang	17,000	-
R&M Building and Playground - Warruwi Crèche	-	45,000
Operate Long Day Care Centre – Jabiru	-	36,023
R2R - ID 053593 - Airport Road – Warruwi	-	354,888
R2R - ID 094458 - Airport Road – Minjilang	-	201,289
Total Commonwealth Operational Funding	4,090,431	3,764,691
<u>NT Operational Funding</u>		
NT Operational Funding	3,373,576	3,442,425
General Purpose Financial Assistance Grant	1,240,858	1,279,381
Local Roads Financial Assistance Grant	1,209,476	1,182,284
Murganella Road Upgrade - Stage 2	1,087,500	1,087,500
Indigenous Jobs Development Funding	760,000	760,000
Local Authorities Community Projects	630,170	630,170
Women's Safe House - Gunbalanya	440,665	425,838
NT Remote Sports Program	168,756	238,000
Library Service - Jabiru	128,907	98,900
NTNDRP-Airstrip Rd Culvert Upgrade - Gunbalanya	43,637	-
Operate Long Day Care Centre - Jabiru	30,632	35,241
Disability In Home Support Services	25,389	-
Remote Sports Voucher Program	20,000	-

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
3. OPERATING REVENUES (Cont.)		
(e) Grants provided for operating purposes (Cont.)		
<u>NT Operational Funding (Cont.)</u>		
Furniture & Garden Beautification - Womens Safe House	16,000	-
Long Day Care Toy & Equipment Grant - Jabiru	1,853	-
Hard Shade Cover Basketball Court - Maningrida	-	272,680
Airstrip Rd Culvert Upgrade - Gunbalanya	-	29,092
Streetlight Operational R&M - Jabiru	-	7,511
Indigenous Environmental Health Services - Maningrida	-	6,480
Territory Day Celebration - Warruwi	-	1,180
Total NT Operational Funding	9,177,419	9,496,682
 <u>Other Operational Funding</u>		
Australia Day Grant - Australia Day Council NT	3,000	5,000
Community Pride Project - Maningrida	-	18,182
Kakadu Triathlon	-	3,000
Navy Week Celebration - ERA CPF - Jabiru	-	1,091
Community and Home Support Program	-	600
Total Other Operational Funding	3,000	27,873
 TOTAL OPERATIONAL GRANTS	13,270,850	13,289,246
 (f) Capital Grants		
<u>Commonwealth Capital Funding</u>		
Roads To Recovery	-	249,000
Total Commonwealth Capital Funding	-	249,000
 <u>NT Capital Funding</u>		
SPG - Towards purchase of Grader - Gunbalanya	180,000	-
SPG - Towards Rubbish Compactor - Gunbalanya	150,000	-
SPG - Solar Systems - Man. and Jab. Swimming Pools	42,190	-
Oval Upgrade - Maningrida	-	500,000
SPG - Towards Mobile Car Crusher - Region	-	200,000

Notes to the Financial Statements for the year ended 30 June 2019

	2019 \$	2018 \$
3. OPERATING REVENUES (Cont.)		
(f) Capital Grants (Cont.)		
<u>NT Capital Funding (Cont.)</u>		
Magela Oval Light Towers - Jabiru	-	66,000
SPG - Towards Tractor - Warruwi	-	41,350
CBF - Skate Park Upgrade - Jabiru	-	9,738
Total NT Capital Funding	372,190	817,088
<u>Other Capital Funding & Contributions</u>		
Transfer of Ownership Jabiru Streetlight	-	1,920,044
Total Other Capital Funding	-	1,920,044
TOTAL CAPITAL GRANTS & CONTRIBUTIONS	372,190	2,986,132
4. OPERATING EXPENSES		
(a) Employee Costs		
Wages and Salaries	9,803,763	8,949,871
Employee Leave Benefits	1,959,759	1,637,813
Superannuation	1,393,284	1,269,597
Locality & Other Allowances	689,991	459,377
Staff Housing / Relocation	326,760	316,653
Worker's Compensation	162,393	170,297
FBT	46,611	57,951
Total Employee Costs	14,382,561	12,861,559
(b) Materials and Contracts		
Contractor expenses	2,021,749	1,888,362
Materials Expenditure	1,649,315	1,361,682
Plant & Equipment hire	641,979	90,165
Electricity	519,241	562,759
Fuel & Oil Motor Vehicles	512,188	368,505
Freight	457,609	294,779
IT Help Desk & Software Licenses	300,858	271,035
Section 19 Leases	230,088	199,929
Water & Sewerage	214,287	207,504

Notes to the Financial Statements for the year ended 30 June 2019

	2019 \$	2018 \$
4. OPERATING EXPENSES (Cont.)		
(b) Materials and Contracts (Cont.)		
Internet & Network Communication	161,204	165,966
Telephone Communication Expenses	112,982	118,652
Operating Lease Expenses	36,805	36,346
Total Materials and Contracts	6,858,305	5,565,684
(c) Interest Charges		
Bank Fees	10,267	12,393
Interest Expenses	-	4
Total Interest Charges	10,267	12,397
(d) Other Operating Expenses		
Insurance	477,173	405,180
Travel & Accommodation	433,051	376,696
Councillor Allowance Exp.	221,949	212,072
Consultants & Legal Expenses	182,200	148,028
Repayment Prior Year Funding	160,554	36,893
Training & Seminars	137,474	177,093
Vehicle Registration Expense	104,013	90,449
Council Chairman's Allowance	93,261	89,886
Royalty payments	69,980	-
Bad Debt Write-Offs	29,589	4,832
Other	169,129	166,827
Total Other Operating Expenses	2,078,373	1,707,956
(e) Depreciation and Impairment		
Buildings	1,808,304	2,151,687
Infrastructure	1,452,237	1,030,312
Plant and Machinery	750,325	670,817
Roads	622,311	2,283,648
Motor Vehicles	414,417	331,195
Furniture and Fittings	51,923	51,660
Total Depreciation and Impairment	5,099,517	6,519,319

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
5. CASH AND CASH EQUIVALENTS		
(a) Cash at Bank and on Hand		
Current Operating Accounts & Cash on Hand	618,935	532,773
Total Cash at Bank and on Hand	618,935	532,773
Total Cash at Bank and on Hand consists of:		
Current Cash	618,935	532,773
Total Cash at Bank and on Hand	618,935	532,773
(b) Investments and Term Deposits		
Short Term Deposits	13,502,032	15,918,538
Credit Union Shares	4	4
Total Investments and Term Deposits	13,502,036	15,918,542

RESTRICTED CASH SUMMARY

Purpose:

External Restrictions

Externally Restricted included in liabilities:

DoEE rent held in trust	35,940	96,928
Bonds	94,979	89,064
Subtotal	130,919	185,992

Externally Restricted Included in Revenue in the Current or Past Years:

Local Authorities Community Projects	1,457,101	1,065,636
Oval Upgrade - Maningrida	449,466	500,000
Hard Shade Cover Basketball Court - Maningrida	260,400	272,680
Night Patrol	224,106	116,078
ABA Funding - Gunbalanya Youth Space Upgrade	192,191	212,300
SPG - Towards Rubbish Compactor – Gunbalanya	150,000	-
Warruwi and Minjilang Crèche	139,099	-
SPG - Towards purchase of Tilt Tray Loader - Gunb.	100,000	100,000
Women's Safe House - Gunbalanya	60,947	51,153
Community and Home Support Program	47,741	-
Solar Lighting – Maningrida	43,636	-

Notes to the Financial Statements for the year ended 30 June 2019

	2019 \$	2018 \$
5. CASH AND CASH EQUIVALENTS (Cont.)		
RESTRICTED CASH SUMMARY (Cont)		
<u>Externally Restricted Included in Revenue in the Current or Past Years: (cont.)</u>		
Remote Indigenous Broadcasting Service	42,380	27,134
SPG - Solar Systems - Man. and Jab. Swimming Pools	42,190	-
Mural Painting – Minjilang	17,000	-
Furniture & Garden Beautification - Womens Safe House	16,000	-
Children and Schooling - Youth, Sport and Rec. Project	13,764	99,109
Outside School Hours Care (OSHC) - Warruwi	12,395	52,348
NT Remote Sports Program	10,036	55,375
Safety and Wellbeing - Sport and Recreation	5,306	-
First Aid Room Upgrade - Maningrida Swimming Pool	4,153	8,000
NTEPA - Landfill Signage	2,867	2,867
Home Care Packages - Medicare subsidies	2,005	10,718
Safety and Wellbeing - Develop Suicide Strategy	665	10,665
Sport & Recreation Fundraising	485	-
Community Pride Project - Maningrida	422	5,219
NTEPA - Waste Oil Storage and Removal	19	19
Murganella Road Upgrade - Stage 2	-	959,282
R2R - ID 053593 - Airport Road - Warruwi	-	319,605
SPG - Towards purchase of Wheel Loader - Warruwi	-	100,000
SPG - Towards Rubbish Compactor - Minjilang	-	80,000
Magela Oval Light Towers - Jabiru	-	66,000
Budget Based Funding - Warruwi Crèche	-	65,733
SPG - Towards Tractor - Warruwi	-	41,350
R&M Building and Playground - Warruwi Crèche	-	28,496
Airstrip Rd Culvert Upgrade - Gunbalanya	-	7,273
Basketball Court Refurbishment - Maningrida	-	3,577
Territory Day Celebration - Warruwi	-	1,180
CBF - Library IT Resources and Shelving - Jabiru	-	840
Little Brologas Dance School - ERA CPF - Jabiru	-	357
CBF - Childcare Outdoor Learning Resources - Jabiru	-	71
Subtotal	3,294,374	4,263,065

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
5. CASH AND CASH EQUIVALENTS (Cont.)		
RESTRICTED CASH SUMMARY (Cont.)		
<u>Internal Restrictions</u>		
General Purpose Financial Assistance G.- early release	618,941	638,588
Local Roads Financial Assistance Grant - early release	615,901	605,792
Cash Backed Capital Reserve	522,682	873,007
Total Internal Restrictions	1,757,524	2,117,387
Total Unrestricted	8,938,150	9,884,867
TOTAL CASH AND CASH EQUIVALENT AVAILABLE	14,120,967	16,451,311
6. TRADE AND OTHER RECEIVABLES		
Rates and Annual Charges	311,476	273,774
GST and Fuel Tax Credit Receivable	188,064	99,023
Other	424,527	383,385
Subtotal	924,067	756,182
Less: Allowance for Doubtful Debts	(69,353)	(46,845)
Total Trade and Other Receivables	854,714	709,337
<i>Total Trade and Other Receivables Consist of:</i>		
Current Trade and Other Receivables	854,714	709,337
Total Trade and Other Receivables	854,714	709,337
(a) Ageing of Trade Receivables:		
Trade receivables are non-interest bearing and are generally on 30 day terms.		
The ageing of trade receivables is detailed below:		
Not past due	580,940	511,010
Past due 31 - 60 days	39,015	20,409
Past due 61 - 90 days	26,064	948
Past due 91+ days	89,984	124,792
Total	736,003	657,159

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
6. TRADE AND OTHER RECEIVABLES (Cont.)		
(b) Past due but not impaired receivables		
As at 30 June 2019, current receivables of the company with a nominal value of \$85,710 (2018 \$99,304) were past due but not impaired. These relate to a number of customers for whom there is no history of default.		
The ageing of these receivable is as follows:		
Past due 31 - 60 days	39,015	20,409
Past due 61 - 90 days	26,064	948
Past due 91+ days	20,631	77,947
Total	85,710	99,304
(c) Impaired receivables:		
As at 30 June 2019, receivables with a nominal value of \$69,353 (2018 \$46,845) were impaired.		
The ageing of these receivables is as follows:		
Not past due	-	-
Past due 31 - 60 days	-	-
Past due 61 - 90 days	-	-
Past due 91+ days	69,353	46,845
Total	69,353	46,845
(d) Reconciliation of Impaired Receivables		
Movement in Allowance for Doubtful Debts is as follows:		
Opening Balance	46,845	139,058
Add: Doubtful expenses during the year	29,589	4,832
Less: Amounts written-off during the year from previously impaired accounts	(7,081)	(97,045)
Impairment losses reversed	-	-
Closing balance	69,353	46,845
7. OTHER ASSETS		
(a) Inventories		
Fuel Stock	29,399	47,024
General Stock	34,259	27,830
Total Inventories	63,658	74,854

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
7. OTHER ASSETS (Cont.)		
(b) Other		
Accrued Revenue	219,019	453,835
Prepayments	79,603	78,675
Bonds	9,375	9,375
Total Other	307,997	541,885
Total Other Assets	371,655	616,739
8. PROPERTY PLANT AND EQUIPMENT		
<u>Gross carrying amount and accumulated depreciation</u>		
Land		
Fair Value	688,500	688,500
Written Down Value - Land	688,500	688,500
Buildings		
Fair Value	29,650,529	34,115,918
Accumulated Depreciation	(7,395,193)	(6,629,052)
Written Down Value - Buildings	22,255,336	27,486,866
Infrastructure		
Fair Value	46,843,167	40,543,551
Accumulated Depreciation	(5,645,209)	(3,062,017)
Written Down Value - Infrastructure	41,197,958	37,481,534
Roads		
Fair Value	27,808,068	28,651,089
Accumulated Depreciation	(7,696,001)	(7,162,482)
Written Down Value - Roads	20,112,067	21,488,607

**Notes to the Financial Statements
for the year ended 30 June 2019**

	2019 \$	2018 \$
8. PROPERTY PLANT AND EQUIPMENT (Cont.)		
<u>Gross carrying amount and accumulated dep. (Cont.)</u>		
Plant and Machinery		
Cost	8,054,869	7,413,229
Accumulated Depreciation	(3,913,960)	(3,553,698)
Written Down Value - Plant and Machinery	4,140,909	3,859,531
Motor Vehicles		
Cost	2,842,641	2,538,358
Accumulated Depreciation	(1,909,471)	(1,766,606)
Written Down Value - Motor Vehicles	933,170	771,752
Furniture and Fittings		
Cost	446,188	432,855
Accumulated Depreciation	(361,657)	(309,734)
Written Down Value - Furniture and Fittings	84,531	123,121
Total Written Down Value	89,412,471	91,899,911
Work in Progress		
Buildings	59,520	-
Plant and Machinery	12,782	-
Total Work in Progress	72,302	-
(a) Total Property, Plant and Equipment	89,484,773	91,899,911
GAIN / LOSS ON DISPOSAL/WRITE OFF OF ASSETS		
Proceeds from Sale of Assets	171,367	139,799
Less: Carrying Value of Assets Disposal/Written Off	(91,440)	(44,782)
(b) Net Gain/(Loss) on Disposal/Write Off of Assets	79,927	95,017

**Notes to the Financial Statements
for the year ended 30 June 2019**

8. PROPERTY PLANT AND EQUIPMENT (Cont.)

Movements in carrying amounts

BY ASSET TYPE	OPENING BALANCE			CARRYING AMOUNT MOVEMENTS DURING YEAR						CLOSING BALANCE		
	COST / FAIR VALUE 2018 \$	ACCUM. DEPRECIATION 2018 \$	CARRYING AMOUNT 2018 \$	Additions \$	Disposals		Depreciation \$	Transfers at Cost \$	Transfers Acc. Dep. \$	COST / FAIR VALUE 2019 \$	ACCUM. DEPRECIATION 2019 \$	CARRYING AMOUNT 2019 \$
					Cost \$	Acc. Dep. \$						
Land	688,500	-	688,500	-	-	-	-	-	-	688,500	-	688,500
Buildings	34,115,918	(6,629,052)	27,486,866	704,224	-	(1,808,304)	(5,169,613)	1,042,163	1,042,163	29,650,529	(7,395,193)	22,255,336
Infrastructure	40,543,551	(3,062,017)	37,481,534	270,924	-	(1,452,237)	6,028,692	(1,130,955)	(1,130,955)	46,843,167	(5,645,209)	41,197,958
Roads	28,651,089	(7,162,482)	21,488,607	16,058	-	(622,311)	(859,079)	88,792	88,792	27,808,068	(7,696,001)	20,112,067
Plant & Machinery	7,413,229	(3,553,698)	3,859,531	1,037,176	(425,536)	(750,325)	30,000	(30,000)	(30,000)	8,054,869	(3,913,960)	4,140,909
Motor Vehicles	2,538,358	(1,766,606)	771,752	661,802	(327,519)	(414,417)	(30,000)	30,000	30,000	2,842,641	(1,909,471)	933,170
Furniture & Fittings	432,855	(309,734)	123,121	13,333	-	(51,923)	-	-	-	446,188	(361,657)	84,531
Intangibles	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PROPERTY, PLANT & EQUIPMENT	114,383,500	(22,483,589)	91,899,911	2,703,517	(753,055)	(5,099,517)	661,615	-	-	116,333,962	(26,921,491)	89,412,471

**Notes to the Financial Statements
for the year ended 30 June 2019**

8. PROPERTY PLANT AND EQUIPMENT (Cont.)

Movements in carrying amounts

BY ASSET TYPE	OPENING BALANCE			CARRYING AMOUNT MOVEMENTS DURING YEAR						CLOSING BALANCE		
	COST / FAIR VALUE 2017 \$	ACCUM. DEPRECIATION 2017 \$	CARRYING AMOUNT 2017 \$	Additions \$	Disposals Cost \$ / Acc. Dep. \$	Depreciation \$	Transfers at Cost \$	Transfers Acc. Dep. \$	COST / FAIR VALUE 2018 \$	ACCUM. DEPRECIATION 2018 \$	CARRYING AMOUNT 2018 \$	
Land	688,500	-	688,500	-	- / -	-	-	-	688,500	-	688,500	
Buildings	33,303,911	(4,477,365)	28,826,546	812,007	- / -	(2,151,687)	-	-	34,115,918	(6,629,052)	27,486,866	
Infrastructure	38,590,882	(2,031,705)	36,559,177	1,952,669	- / -	(1,030,312)	-	-	40,543,551	(3,062,017)	37,481,534	
Roads	28,472,290	(4,878,834)	23,593,456	178,799	- / -	(2,283,648)	-	-	28,651,089	(7,162,482)	21,488,607	
Plant & Machinery	7,000,102	(3,149,972)	3,850,130	680,218	(267,091) / 267,091	(670,817)	-	-	7,413,229	(3,553,698)	3,859,531	
Motor Vehicles	2,489,671	(1,608,290)	881,381	266,348	(217,661) / 172,879	(331,195)	-	-	2,538,358	(1,766,606)	771,752	
Furniture & Fittings	432,855	(258,074)	174,781	-	- / -	(51,660)	-	-	432,855	(309,734)	123,121	
Intangibles	-	-	-	-	- / -	-	-	-	-	-	-	
TOTAL PROPERTY, PLANT & EQUIPMENT	110,978,211	(16,404,240)	94,573,971	3,890,041	(484,752) / 439,970	(6,519,319)	-	-	114,383,500	(22,483,589)	91,899,911	

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
9. TRADE AND OTHER PAYABLES , PROVISIONS AND OTHER LIABILITIES		
(a) Trade and Other Payables		
Goods and services	703,453	1,406,138
Employee Related	259,934	267,542
Total Trade and Other Payables	963,387	1,673,680
(b) Provisions		
Annual Leave - current	927,901	782,336
Annual Leave - non current	281,756	194,632
Long Service Leave - current	579,656	410,386
Long Service Leave - non current	334,367	356,267
Other – current	149,941	127,840
Total Provisions	2,273,621	1,871,461
<i>Total Provisions Consist of:</i>		
(b.1) Current Provisions	1,657,498	1,320,562
(b.2) Non - Current Provisions	616,123	550,899
Total Provisions	2,273,621	1,871,461
(c) Other Liabilities		
Accrued Expense	292,351	598,666
Grants received in advance	150,000	-
Bonds Held	130,919	185,992
Other	44,468	86,499
Total Other Liabilities	617,738	871,157
10. STATEMENT OF CASH FLOWS		
(a) Reconciliation of cash		
For the purposes of the statement of cash flows, cash includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the Statement of Financial Position as follows:		
Cash at Bank and on Hand	618,935	532,773
Short Term Deposits	13,502,032	15,918,538
Balance per Statement of Cash Flows	14,120,967	16,451,311

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
10. STATEMENT OF CASH FLOWS (Cont.)		
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities		
Change in Net Assets after operations	(4,283,637)	(303,052)
<i>Add:</i>		
Depreciation & amortisation	5,099,517	6,519,319
Decrease in Trade and other receivables	-	96,340
Decrease in Stock	11,196	2,575
Decrease in Other Assets	233,888	-
Increase in Trade and other payables	-	77,258
Increase in Other Liabilities	-	81,259
Increase in Provisions	402,160	-
<i>Less:</i>		
Net gain on disposal/write off of fixed assets	(79,927)	(95,017)
Contributed Assets	-	(1,920,044)
Increase in Trade and other receivables	(145,377)	-
Increase in Other Assets	-	(168,015)
Decrease in Trade and other payables	(710,293)	-
Decrease in Other Liabilities	(253,419)	-
Decrease in Provisions	-	(669,507)
Net Cash Flows provided by Operating Activities	274,108	3,621,116

11. OPERATING LEASES

Commitments under non-cancellable operating leases at the reporting date but not recognised in the financial statements are payable as follows:

Not later than one year	259,256	386,618
Later than one year and not later than 5 years	789,555	852,064
Total	1,048,811	1,238,682

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
12. COMMITMENTS FOR EXPENDITURE		
<p>The Council has entered into contracts for future major expenditure which are not provided in the financial statements. These commitments mainly relate to roads, constructions and purchases of plant & equipment.</p>		
Not later than one year	541,642	316,338
Later than one year and not later than 5 years	-	-
Total	541,642	316,338
13. CONDITIONS OVER GRANTS AND CONTRIBUTIONS		
<p>Grants and contributions that were obtained on the condition that they be expended on specified purposes or in a future period but which are not yet expended in accordance with those conditions, are as follows:</p>		
Unexpended at the close of the previous reporting period:	4,263,065	2,255,669
Less:		
Expended during the current reporting period from revenues recognised in previous reporting periods	(2,275,290)	(1,483,279)
Amounts recognised as liabilities in current reporting period due to an obligation to pay back to funding body	-	-
Prior year unexpended grants repaid to funding bodies	(160,554)	(36,893)
Net revenue recognised due to change on repayment conditions of grant	-	-
Plus:		
Amounts recognised as revenues in current reporting period but not yet expended in accordance with the conditions.	1,467,153	3,527,568
Surplus balances at the close of the current reporting period and held as restricted assets	3,294,374	4,263,065
Net increase (decrease) in restricted assets in the current reporting period	(968,691)	2,007,396

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
13. CONDITIONS OVER GRANTS AND CONTRIBUTIONS (Cont.)		
<u>Unexpended Grants & Contributions Dissection</u>		
Amounts recognised as revenues in current reporting period but not yet expended in accordance with the conditions:		
Local Authorities Community Projects	647,443	630,170
Night Patrol	224,106	116,078
SPG - Towards Rubbish Compactor - Gunbalanya	150,000	-
Warruwi and Minjilang Crèche	139,099	-
Women's Safe House - Gunbalanya	60,947	51,153
Community and Home Support Program	47,741	-
Solar Lighting - Maningrida	43,636	-
SPG - Solar Systems - Man. and Jab. Swimming Pools	42,190	-
Remote Indigenous Broadcasting Service	35,000	27,134
Mural Painting - Minjilang	17,000	-
Furniture & Garden Beautification - Womens Safe House	16,000	-
Children and Schooling - Youth, Sport and Rec. Project	13,764	99,109
Outside School Hours Care (OSHC) - Warruwi	12,395	52,348
NT Remote Sports Program	10,036	55,375
Safety and Wellbeing - Sport and Recreation	5,306	18,665
Home Care Packages - Medicare subsidies	2,005	10,718
Sport & Recreation Fundraising	485	-
Murganella Road Upgrade - Stage 2	-	959,282
Oval Upgrade - Maningrida	-	500,000
R2R - ID 053593 - Airport Road - Warruwi	-	319,605
Hard Shade Cover Basketball Court - Maningrida	-	272,680
SPG - Towards Mobile Car Crusher - Region	-	200,000
Magela Oval Light Towers - Jabiru	-	66,000
Budget Based Funding - Warruwi Crèche	-	65,733
SPG - Towards Tractor - Warruwi	-	41,350
R&M Building and Playground - Warruwi Crèche	-	28,496
Airstrip Rd Culvert Upgrade - Gunbalanya	-	7,273
Community Pride Project - Maningrida	-	5,219
Territory Day Celebration - Warruwi	-	1,180
Total	1,467,153	3,527,568

Notes to the Financial Statements for the year ended 30 June 2019

	2019	2018
	\$	\$
13. CONDITIONS OVER GRANTS AND CONTRIBUTIONS (Cont.)		
<u>Expended Grants and Contributions</u>		
Amounts expended or returned during the current reporting period from revenues recognised in previous reporting periods.		
Murganella Road Upgrade - Stage 2	959,282	-
R2R - ID 053593 - Airport Road - Warruwi	319,605	-
Local Authorities Community Projects	255,978	491,565
Night Patrol	116,078	96,357
SPG - Towards purchase of Wheel Loader - Warruwi	100,000	-
Children and Schooling - Youth, Sport and Rec. Project	99,109	44,900
SPG - Towards Rubbish Compactor - Minjilang	80,000	-
Magela Oval Light Towers - Jabiru	66,000	-
Budget Based Funding - Warruwi Crèche	65,733	19,999
NT Remote Sports Program	55,375	33,028
Outside School Hours Care (OSHC) - Warruwi	52,348	40,195
Oval Upgrade - Maningrida	50,534	-
Gunbalanya Women's Safe House - Replace Fencing	44,580	-
SPG - Towards Tractor - Warruwi	41,350	-
R&M Building and Playground - Warruwi Crèche	28,496	-
ABA Funding - Gunbalanya Youth Space Upgrade	20,109	5,320
Remote Indigenous Broadcasting Service	19,754	27,306
Hard Shade Cover Basketball Court - Maningrida	12,280	-
Home Care Packages - Medicare subsidies	10,718	18,391
Safety and Wellbeing - Develop Suicide Strategy	10,000	-
NTNDRP-Airstrip Rd Culvert Upgrade - Gunbalanya	7,273	-
Women's Safe House - Gunbalanya	6,573	31,234
Community Pride Project - Maningrida	4,797	-
First Aid Room Upgrade - Maningrida Swimming Pool	3,847	-
Basketball Court Refurbishment - Maningrida	3,577	38,423
Territory Day Celebration - Warruwi	1,180	-
CBF - Library IT Resources and Shelving - Jabiru	840	9,160
Little Brolgas Dance School - ERA CPF - Jabiru	357	-
CBF - Childcare Outdoor Learning Resources - Jabiru	71	77
SPG - Towards Tip Truck and Water Tanker - Maningrida	-	150,000

**Notes to the Financial Statements
for the year ended 30 June 2019**

	2019 \$	2018 \$
13. CONDITIONS OVER GRANTS AND CONTRIBUTIONS (Cont.)		
<u>Expended Grants and Contributions (cont.)</u>		
Safety and Wellbeing - Sport and Recreation	-	103,362
Solar Security Lighting - Maningrida	-	90,000
NTEPA - Construct Landfill Sorting Bays	-	60,237
NTEPA - Internal Landfill Fencing	-	54,432
SPG - Towards Excavator/ Backhoe - Gunbalanya	-	46,000
Family Safe Environment Fund - Install LED lights	-	44,800
Youth in Communities	-	43,582
NT Jobs Package - Aged Care	-	33,263
Kitchen Upgrade - Jabiru Childcare Centre	-	17,482
NTEPA - Landfill Signage	-	10,939
Long Day Care Professional Development Program	-	9,587
NTEPA - Waste Oil Storage and Removal	-	533
Total	2,435,844	1,520,172

14. INTEREST IN JOINT VENTURE ENTITIES

CouncilBiz

CouncilBiz was incorporated as a Local Government subsidiary on 10 June 2008 and commenced operations on 1 July 2008 providing administrative, ICT and Business Systems support services to the 8 member Councils. It is a Local Government subsidiary, created as part of the Northern Territory Local Government Reform Agenda, under the Local Government Act 2008 and Regulations.

Upon the incorporation of CouncilBiz, the Council made an initial funding contribution of \$50,000. Under the terms and conditions of CouncilBiz's Constitution, the debts and liabilities of CouncilBiz are guaranteed by the members in equal shares or on the basis of the formula agreed by the members. Upon the dissolution of CouncilBiz, the amount that remains after such dissolution and the settlement of all debts and liabilities shall be transferred to another organisation with a similar purpose as agreed to by the members with similar rules to CouncilBiz, such as prohibiting the distribution of assets and income to its members.

As the Council will not realise any returns from its \$50,000 funding contribution to CouncilBiz, this amount was expensed when it was incurred.

Notes to the Financial Statements for the year ended 30 June 2019

15. CONTINGENT ASSETS AND CONTINGENT LIABILITIES

Contingent Liabilities

Under the terms and conditions of the Constitution of CouncilBiz, the Council and other members have guaranteed the debts and liabilities of CouncilBiz. As at 30 June 2019, the amount of the obligation cannot be measured with sufficient reliability, and has not been recognised in the financial statements.

16. FINANCIAL INSTRUMENTS

(a) Financial risk management objectives and policies

The Council's principal financial instruments comprise receivables, payables and cash and cash equivalents.

The Council manages its exposure to financial risks, in accordance with its policies. The objectives of the policies are to maximise the income to the Council whilst minimising the downside risk.

The Council's activities expose it to normal commercial financial risk. The main risks the Council is exposed to through its financial instruments are liquidity risk, credit risk, market risk and interest rate risk. Risks are considered to be low.

Primary responsibility for the identification and control of financial risks rests with the Councillors and Senior Management under the authority of the Council Councillors.

(b) Categories of financial instruments

(i) Financial assets

Recognised Financial Instruments	Balance Sheet Notes	Accounting Policies	Terms and conditions
Cash and cash equivalents	5	Details are set out in note 1(b).	Interest is earned at the bank's benchmark interest rate.
Loans and receivables	6	Trade Receivables are carried at nominal amounts due less any provision for doubtful debts. A provision for doubtful debts is recognised when collection of the full nominal amount is no longer probable. Loans are measured at amortised cost subsequent to initial recognition, with any adjustments to the carrying amount going through the profit and loss.	Credit sales are normally on 30 day terms or other negotiated terms. Loans are settled on negotiated terms.

Notes to the Financial Statements for the year ended 30 June 2019

16. FINANCIAL INSTRUMENTS (Cont.)

(b) Categories of financial instruments (Cont.)

(i) Financial liabilities

Recognised Financial Instruments	Balance Sheet Notes	Accounting Policies	Terms and conditions
Trade and other payables	9	Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.	Trade liabilities are normally settled on 30 day terms or other negotiated terms.

(c) Net fair value of financial assets and liabilities

Cash and cash equivalents: The carrying amount approximates fair value because of their short-term maturity.

Loans and receivables and trade and other payables: Their carrying amounts approximate fair value.

(d) Liquidity Risk

Liquidity risk arises from the financial liabilities of the Council and its subsequent ability to meet its obligations to repay its financial liabilities as and when they fall due.

The Council reduces its exposure to liquidity risk by monitoring its cash flows closely through rolling future cash flows and monitoring the ageing of receivables and payables.

The maturity of financial liabilities as at 30 June 2019 is as follows:

		Within 1 year \$	Within 1 - 5 Years \$	>5 Years \$	Total \$
2019	Trade and other payables	963,387	-	-	963,387
	Other Liabilities	617,738	-	-	617,738
2018	Trade and other payables	1,673,680	-	-	1,673,680
	Other Liabilities	871,157	-	-	871,157

Notes to the Financial Statements for the year ended 30 June 2019

16. FINANCIAL INSTRUMENTS (Cont.)

(e) Credit Risk

Credit risk is the risk of financial loss to the Council if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Exposure to credit risk is monitored by management on an ongoing basis. The maximum exposure to credit risk, excluding the value of any collateral or other security, is limited to the total carrying value of financial assets, net of any provisions for impairment of those assets, as disclosed in the balance sheet and notes to the financial statements.

The Council does not have any material credit risk exposure to any single debtor or group of debtors under financial instruments entered into by the Council. The majority of the Council's debtors are government owned and funded entities and credit risk of the Council is low.

(f) Market Risk

Market risk is the risk that changes in market prices, such as interest rates and equity prices will affect the Council's income or the value of its holdings of financial instruments. The Council does not have any material market risk exposure.

(g) Interest Rate Risk

Interest rate risk refers to the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Council is exposed to interest rate risk primarily from its cash surpluses invested in short term interest bearing deposits. The deposits are only made with reputable financial institutions with maturity dates generally being no more than 30 days.

As at balance date the Council had the following financial instruments exposed to variable interest rate risk:

Financial Assets	2019	2018
	\$	\$
Cash at Bank and on Hand	618,935	532,773
Short Term Deposits	13,502,032	15,918,538

At balance sheet date the Council has not entered into any loans or other financial commitments that present exposure to interest rate risk. Credit cards are the only short term financial instrument used by the Council and balances are cleared at month end.

Sensitivity analysis

The table below details the interest rate sensitivity analysis of the Council at the reporting date holding all other variables constant. A 100 basis point change is deemed to be reasonably possible and is used when reporting interest rate risk.

Notes to the Financial Statements for the year ended 30 June 2019

16. FINANCIAL INSTRUMENTS (Cont.)

Sensitivity analysis (Cont.)

	Impact on Profit Higher/(Lower)	Impact on Profit Higher/(Lower)
	2019 \$	2018 \$
Interest rate + 1.00%	141,210	164,513
Interest rate - 1.00%	(141,210)	(164,513)

The method used to arrive at the possible risk of 100 basis points was based on both statistical and non-statistical analysis. The statistical analysis has been based on the Council's cash rate for the past years. This information is then revised and adjusted for reasonableness under the current economic circumstances.

17. RESERVES

The Council in its meeting held on 23 January 2019 allocated additional \$885,766 from accumulated surplus to the asset replacement reserve. These funds were allocated to use on the repair and upgrade of various Council buildings and staff accommodation, purchase of grader for Gunbalanya, installation of LED lights in Gunbalanya and Warruwi, and other infrastructure and building upgrades across the Council. Of the total asset revaluation reserves, \$1,236,091 was expended during the year.

The Council in its meeting held on 13 March 2018 allocated an additional \$874,329 to make \$1,134,329 in total (net of carried forward balances) from accumulated surplus to the asset replacement reserve. These funds were intended to use for the purchase of various plant and equipment and building upgrades across the Council. Of the total asset revaluation reserves, \$668,625 was expended in 2017/18 financial year.

The movements of the reserve for the year ended 30 June 2019 are as follows:

OTHER RESERVES		Opening Balance \$	Transfer to Reserve \$	Transfer from Reserve \$	Closing Balance \$
2019	Assets Replacement Reserve	873,007	885,766	(1,236,091)	522,682
2018	Assets Replacement Reserve	407,303	1,134,329	(668,625)	873,007

Notes to the Financial Statements for the year ended 30 June 2019

18. JABIRU ASSETS

On 14 August 2019 the Commonwealth, the Northern Territory, Energy Resources Australia and Gundjeihmi Aboriginal Corporation signed a Memorandum of Understanding (MoU) that sets out the shared intention and commitments of the above parties to work together to support the Jabiru township transition to a post-mining environment in the context of the scheduled closure of the Ranger Uranium Mine and the expiry of the corresponding Jabiru township head lease agreement in 2021.

Whilst it is expected that the Council will continue to provide services to the Jabiru community, at this stage it is not clear what these services would be or which assets will be required past the expiration of the head lease agreement in 2021. For that reason and the fact that it is not possible to determine the level of impairment of each asset as of 30 June 2019, no impairment has been recorded for the Jabiru Assets.

19. RELATED PARTY TRANSACTIONS

The related parties of the Council include:

- the key responsible persons because they have authority and responsibility for planning, directing and controlling the activities of the Council directly; and
- spouses, children and dependents who are close family members of the key responsible persons; and
- any entities controlled or jointly controlled by key responsible persons' or controlled or jointly controlled by their close family members.

Key Responsible Persons

Key responsible persons of the Council are those persons having authority and responsibility for planning, directing and controlling the activities of Council. These include the Councillors, Chief Executive Officer and Senior Management Team as listed below.

Notes to the Financial Statements for the year ended 30 June 2019

19. RELATED PARTY TRANSACTIONS (Cont.)

(a) Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Councillors	Councillor (Mayor) Mathew Ryan	
	Councillor (Deputy Mayor) Anna Egerton	
	Councillor James Marrawal	
	Councillor Davison Nawirridj	
	Councillor Elizabeth Williams	
	Councillor Ralph Blyth	
	Councillor Valda Bokmakarray	
	Councillor Otto Dann	
	Councillor Julius Don Kernan	
	Councillor Karl Srdinsek	
	Councillor Philip Wasaga	
	Councillor David Jones	(Appointed 7 August 2018)
Chief Executive Officer	Brian Hylands	
Senior Management	Valentin Markez	
	Gordon Smith	

(b) Remuneration of Responsible Persons

The aggregate compensation made to responsible persons and other members of key management personnel is set out below:

	2019 \$	2018 \$
	<hr/>	<hr/>
Short term employee benefits	899,257	858,928
Post employment benefits	-	-
Other long term benefits	-	-
Termination benefits	-	-
Total	<hr/> 899,257 <hr/>	<hr/> 858,928 <hr/>

(c) Retirement Benefits

No retirement benefits have been made by the Council to a Responsible Person.

Notes to the Financial Statements for the year ended 30 June 2019

19. RELATED PARTY TRANSACTIONS (Cont.)

(d) Loans to Responsible Persons

No loans have been made, guaranteed or secured by the Council to a Responsible Person during the financial year ended 30 June 2019.

(e) Other Transactions

Transactions, other than remuneration payments and the reimbursement of approved expenses, were entered into by Council with Responsible Persons during the reporting year as below:

	2019 \$	2018 \$
	<u> </u>	<u> </u>
Motor vehicle and housing benefits	43,221	37,901
Total	<u>43,221</u>	<u>37,901</u>

(f) Outstanding Amounts

Other than those relating to accrued salaries and provision for employee entitlements, there are no outstanding receivables or payables from / to the Council's key responsible persons as at 30 June 2019.

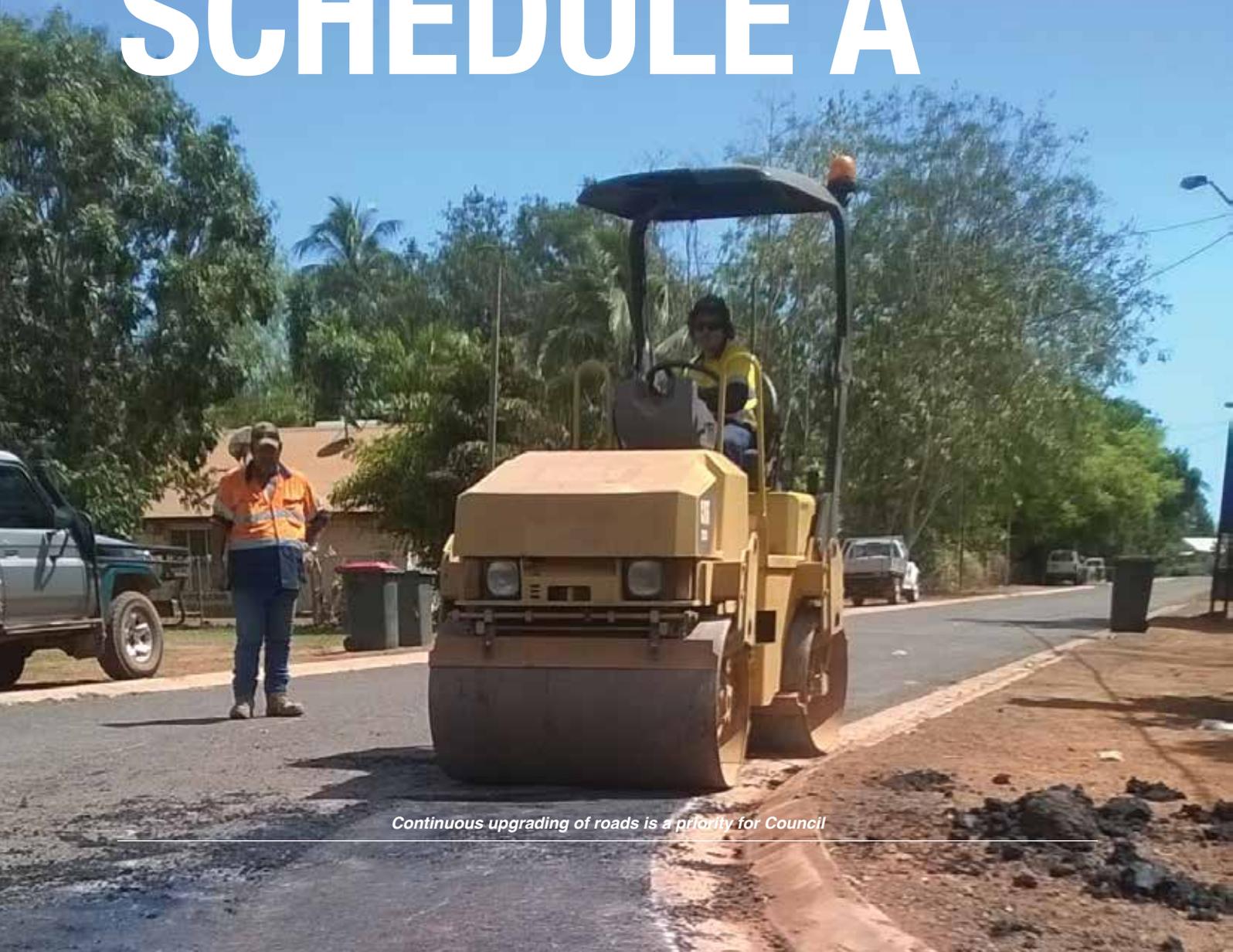
20. AUDITORS' REMUNERATION

Amounts received or due and receivable by the auditors of West Arnhem Regional Council are as follows:

	2019 \$	2018 \$
	<u> </u>	<u> </u>
Audit or review services	48,519	54,678
Other services	-	-
Total	<u>48,519</u>	<u>54,678</u>

5a

SPECIAL SCHEDULE A



Continuous upgrading of roads is a priority for Council

INCOME & EXPENDITURE STATEMENT

Activity Description:

ABA Funding - Gunbalanya Youth Space Upgrade

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Brought Forward from 2017-2018	212,300	212,300
TOTAL INCOME	212,300	212,300
Expenditure		
OPERATIONAL		
Design and Drafting	19,709	19,709
Tender Advertising	400	400
Capital Expenditure	-	192,191
TOTAL EXPENDITURE	20,109	212,300
SURPLUS/(DEFICIT)	192,191	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

Australia Day Grant - Australia Day Council NT

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	3,000	3,000
TOTAL INCOME	3,000	3,000
Expenditure		
OPERATIONAL		
Food, Materials and Venue Hire	2,659	3,000
Administration Fee	-	-
Contribution In Kind	800	-
TOTAL EXPENDITURE	3,459	3,000
SURPLUS/(DEFICIT)	(459)	-

INCOME & EXPENDITURE STATEMENT

Activity Description :	Basketball Court Refurbishment - Maningrida	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Brought Forward from 2017-2018	3,577	3,577
TOTAL INCOME	3,577	3,577
Expenditure		
OPERATIONAL		
Expenditure	3,577	3,577
TOTAL EXPENDITURE	3,577	3,577
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :	Bininj Gunwok Language Project	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	245,655	245,655
TOTAL INCOME	245,655	245,655
Expenditure		
OPERATIONAL		
Contractor and Material Expenses	219,905	219,905
Contract Administration Fee	25,750	25,750
TOTAL EXPENDITURE	245,655	245,655
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		CBF - Childcare Outdoor Learning Resources - Jabiru	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	71	71
		TOTAL INCOME	71
Expenditure			
OPERATIONAL			
	Outdoor Learning Resources	71	71
		TOTAL EXPENDITURE	71
		SURPLUS/(DEFICIT)	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		CBF - Library IT Resources and Shelving	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	840	840
		TOTAL INCOME	840
Expenditure			
OPERATIONAL			
	Administration Fee	840	840
		TOTAL EXPENDITURE	840
		SURPLUS/(DEFICIT)	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

Children and Schooling - Youth, Sport and Rec. Project

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	200,892	200,892
Brought Forward from 2017-2018	99,109	99,108
Reimbursement Income Insurance Claims	5,982	-
TOTAL INCOME	305,983	300,000
Expenditure		
OPERATIONAL		
Salaries and Oncosts	153,544	154,000
Motor Vehicles	13,498	14,000
Repairs & Maintenance	32,820	33,222
Services and Administration	45,995	46,000
Supplies	25,030	30,000
Travel	10,790	12,078
Training	1,647	1,700
Utilities	8,895	9,000
TOTAL EXPENDITURE	292,219	300,000
SURPLUS/(DEFICIT)	13,764	-

I

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Community and Home Support Program	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	202,033	202,033
	User Fees	28,915	28,915
	TOTAL INCOME	230,948	230,948
Expenditure			
OPERATIONAL			
	Direct Costs		
	Travel	5,227	5,227
	Carer Resources	64,654	75,000
	Vehicle Expenses	17,836	20,000
	Support and Administration Costs		
	Employee Costs	30,170	45,000
	Telephone Expenses	2,171	2,500
	Computing Cost Allocation - Expense	27,349	30,000
	Premises Expenses	4,052	5,000
	Contract Administration Fee	30,305	32,000
	Training Expenses	1,102	1,102
	Printing and Stationary	341	342
	TOTAL EXPENDITURE	183,207	216,171
	SURPLUS/(DEFICIT)	47,741	14,777

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Community Pride Project - Maningrida	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	5,219	5,219
TOTAL INCOME		5,219	5,219
Expenditure			
OPERATIONAL			
	Contractor Expenses	2,147	2,147
	Material Expenses	1,118	1,118
	Food Expenses	32	32
	Conference and Seminar Expenses	1,500	1,922
TOTAL EXPENDITURE		4,797	5,219
SURPLUS/(DEFICIT)		422	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Disability In Home Support Services	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	25,389	25,389
	User Fees	112,181	118,293
TOTAL INCOME		137,570	143,682
Expenditure			
OPERATIONAL			
	Salaries and Oncosts	54,608	55,975
	Client Support Consumables	56,712	56,712
	Freight	1,670	1,670
	Building Repairs	3,573	3,573
	Travel Expenses	3,918	3,918
	Training and Development	536	536
	Management Fees	7,149	7,149
	Bad Debt Write Off Expense	14,149	14,149
TOTAL EXPENDITURE		142,315	143,682
SURPLUS/(DEFICIT)		(4,745)	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Furniture & Garden Beautification - Womens Safe House	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	16,000	16,000
	TOTAL INCOME	16,000	16,000
Expenditure			
OPERATIONAL			
	Garden Beautification and Furniture	-	16,000
	TOTAL EXPENDITURE	-	16,000
	SURPLUS/(DEFICIT)	16,000	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Hard Shade Cover Basketball Court - Maningrida	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	272,680	272,680
	TOTAL INCOME	272,680	272,680
Expenditure			
OPERATIONAL			
	Design Drawings	8,100	8,100
	Contractor expenses	4,180	264,580
	TOTAL EXPENDITURE	12,280	272,680
	SURPLUS/(DEFICIT)	260,400	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****Home Care Packages -
Medicare subsidies**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Medicare Subsidies	331,785	331,785
User Fees	16,714	16,714
Client Funds brought forward	10,719	10,719
TOTAL INCOME	359,218	359,218
Expenditure		
OPERATIONAL		
Wages and Salaries - Care Staff	160,268	160,268
Administration Costs and Management Fees	131,510	131,510
Care Related Expenditure	65,435	67,440
TOTAL EXPENDITURE	357,213	359,218
SURPLUS/(DEFICIT)	2,005	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****Indigenous Jobs
Development Funding**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	760,000	760,000
TOTAL INCOME	760,000	760,000
Expenditure		
OPERATIONAL		
Salaries and Oncosts	760,000	760,000
TOTAL EXPENDITURE	760,000	760,000
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Library Service - Jabiru	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	128,907	128,907
	User Fees and Charges Income	215	386
	TOTAL INCOME	129,122	129,293
Expenditure			
OPERATIONAL			
	Salaries and Oncosts	95,866	104,397
	Computing and IT Expenses	8,100	8,100
	Professional Fees	1,909	-
	Printing and Stationary	464	1,246
	Telephone Expenses	1,024	1,210
	Materials General	12,122	2,709
	Internet Service Provider Expenses	3,382	3,382
	Freight and Postage	1,542	1,440
	Electricity Expenses	3,739	2,400
	License Fee Expenses	597	605
	Cleaning expenses	4,087	3,600
	Printer Lease Expenses	674	159
	Travel Expenses	437	45
	TOTAL EXPENDITURE	133,943	129,293
	SURPLUS/(DEFICIT)	(4,821)	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Little Brolgas Dance School - ERA CPF - Jabiru	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	357	357
	TOTAL INCOME	357	357
Expenditure			
OPERATIONAL			
	Purchase Equipment and Resources	357	357
	TOTAL EXPENDITURE	357	357
	SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

	Local Authorities Community Projects	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	630,170	630,170
Other Income	17,273	17,273
Brought Forward from 2017-2018	1,065,636	1,065,636
TOTAL INCOME	1,713,079	1,713,079
Expenditure		
OPERATIONAL		
Local Authority project Expenses - Gunbalanya	119,456	414,853
Local Authority project Expenses - Maningrida	99,800	943,645
Local Authority project Expenses - Minjilang	17,790	120,208
Local Authority project Expenses - Warruwi	18,932	234,373
TOTAL EXPENDITURE	255,978	1,713,079
SURPLUS/(DEFICIT)	1,457,101	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

	Long Day Care Toy & Equipment Grant - Jabiru	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	1,853	1,853
TOTAL INCOME	1,853	1,853
Expenditure		
OPERATIONAL		
Purchase Toys and Equipment	1,853	1,853
TOTAL EXPENDITURE	1,853	1,853
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Magela Oval Light Towers - Jabiru	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
CAPITAL			
	Brought Forward from 2017-2018	66,000	66,000
TOTAL INCOME		66,000	66,000
Expenditure			
CAPITAL			
	Purchase and Install Light Towers	72,405	72,405
TOTAL EXPENDITURE		72,405	72,405
SURPLUS/(DEFICIT)		(6,405)	(6,405)

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Minjilang Crèche	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	490,955	490,955
	CCS Subsidies	-	2,580
	Fees from Families	-	27,240
TOTAL INCOME		490,955	520,775
Expenditure			
OPERATIONAL			
	Salary and Wages - Educators	105,279	143,369
	Salary and Wages - Administration	28,826	30,041
	Staffing Oncosts	40,760	95,059
	Professional Development	7,508	5,000
	Administration	98,191	98,191
	Building Utility Expenses	10,408	14,000
	Building Repairs and Maintainance	12,463	8,000
	Motor Vehicle Expenses	-	2,500
	Information Technology	59,755	71,026
	Food	4,351	8,000
	Hygiene Supplies	75	1,000
	Excursions	-	10,000
	Resources	8,304	34,589
TOTAL EXPENDITURE		375,920	520,775
SURPLUS/(DEFICIT)		115,035	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Mural Painting - Minjilang	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	17,000	17,000
	TOTAL INCOME	17,000	17,000
Expenditure			
OPERATIONAL			
	Mural Painting	-	17,000
	TOTAL EXPENDITURE	-	17,000
	SURPLUS/(DEFICIT)	17,000	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Murganella Road Upgrade - Stage 2	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	1,087,500	1,087,500
	Brought Forward from 2017-2018	959,282	959,282
	TOTAL INCOME	2,046,782	2,046,782
Expenditure			
OPERATIONAL			
	Murganella Road Resheeting, Culverts, crossings & Road Furniture	2,046,782	2,046,782
	TOTAL EXPENDITURE	2,046,782	2,046,782
	SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

	Night Patrol	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	1,052,086	1,052,086
Brought Forward from 2017-2018 - Operational	116,078	116,079
Centrelink Parental Leave Income	12,875	-
TOTAL INCOME	1,181,039	1,168,165
Expenditure		
OPERATIONAL		
Salaries		
Night Patrol Coordinator	68,106	77,444
Staff	444,837	453,137
Salary on Costs	138,662	272,395
Motor Vehicles		
Vehicle Operations	47,959	40,000
Repairs and Maintenance		
Buildings	24,418	2,160
Services		
Telephone/Fax/IT	17,360	14,500
Grant Administration	157,813	157,813
Supplies		
Utilities	12,078	4,137
Office Supplies	4,571	1,000
First Aid Kits/Torches	620	2,000
Uniforms and Boots	6,303	2,500
Travel		
Travel and Accommodation	5,504	15,000
Training		
Training Expenses	28,702	10,000
Repayment of Prior Years Funding		
	-	116,079
TOTAL EXPENDITURE	956,933	1,168,165
SURPLUS/(DEFICIT)	224,106	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		NT Jobs Package - Aged Care	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	487,760	487,760
TOTAL INCOME		487,760	487,760
Expenditure			
OPERATIONAL			
	Salaries and Oncosts	487,760	487,760
TOTAL EXPENDITURE		487,760	487,760
SURPLUS/(DEFICIT)		-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		NT Remote Sports Program	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	168,756	168,756
	Operational 2018-2019 - Remote Sports Voucher Program	20,000	20,000
	Brought Forward from 2017-2018	49,244	49,244
	Brought Forward from 2016-2017	6,131	6,131
	Other Income	37	-
TOTAL INCOME		244,168	244,131
Expenditure			
OPERATIONAL			
	Salaries - Staff Organising Sporting Competitions	84,801	100,000
	Support Implementation of Remote Sports Voucher Scheme	20,000	20,000
	Participation in Regional Competitions	87,200	82,000
	Indirect Costs	36,000	36,000
	2016/17 Surplus Brought Forward - To Support Training & Development	6,131	6,131
TOTAL EXPENDITURE		234,132	244,131
SURPLUS/(DEFICIT)		10,036	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		NTEPA - Landfill Signage	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	2,867	2,867
	TOTAL INCOME	2,867	2,867
Expenditure			
OPERATIONAL			
	Signage	-	2,867
	TOTAL EXPENDITURE	-	2,867
	SURPLUS/(DEFICIT)	2,867	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		NTEPA - Waste Oil Storage and Removal	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	19	19
	TOTAL INCOME	19	19
Expenditure			
OPERATIONAL			
	Expenditure	-	19
	TOTAL EXPENDITURE	-	19
	SURPLUS/(DEFICIT)	19	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

NTNDRP-Airstrip Rd Culvert Upgrade - Gunbalanya

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	43,637	43,637
Brought Forward from 20176-2018	7,273	7,273
TOTAL INCOME	50,910	50,910
Expenditure		
OPERATIONAL		
Survey Assessment	3,850	3,850
Contractor Expense	79,869	79,869
Materila Expense	24,197	24,197
Freight	2,200	2,200
Repayment of Grant Funding	7,562	7,562
TOTAL EXPENDITURE	117,678	117,678
SURPLUS/(DEFICIT)	(66,768)	(66,768)

INCOME & EXPENDITURE STATEMENT

Activity Description :

	Operate Long Day Care Centre Jabiru	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019 Northern Territory Subsidy	30,632	31,070
FAO Childcare Benefit	228,287	240,000
Service Fee Income	228,835	290,000
Centrelink Parental Leave Income	10,101	-
Other Income	1,905	-
TOTAL INCOME	499,760	561,070
Expenditure		
OPERATIONAL		
Salaries and Oncosts	631,271	650,317
Contractor Expenses - Cleaning	7,992	8,000
Contractor Expenses - Ground Maintenance	7,305	8,000
Contractor Expenses - Dispenser Service	250	250
Contractor Expenses - Pest Control	243	250
Contractor Expenses - Repairs and Maintenance	4,473	5,000
Contractor Expenses -Contract Employee	27,190	-
Contractor Expenses - Electrical	6,466	1,508
Contractor Expenses - Fire Safety & Extinguisher Testing	4,856	5,000
Internal Ground Maintenance Expenses	21,719	120
Materials General	5,604	10,186
Printing and Stationary	1,264	705
Food Purchases	10,387	8,000
Minor Equipment < , \$5,000.00	1,733	3,600
Bank Fees and Charges	1,280	1,440
Freight & Postage Expenses	113	18
Training Expenses	2,297	2,140
Electricity/Gas	15,295	9,000
Computer/Telephone/Internet Expenses	14,597	14,676
Uniforms	1,392	-
Software License Maintenance Fee	1,628	1,220
Licence Fees	498	600
Administration Fee	72,451	89,070
Memberships and Subscriptions	611	611
CAPITAL		
3 metre x 3 metre Garden Shed	5,480	-
TOTAL EXPENDITURE	846,395	819,711
SURPLUS/(DEFICIT)	(346,635)	(258,641)



INCOME & EXPENDITURE STATEMENT**Activity Description :****Outside School Hours Care (OSHC) -
Warruwi**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	95,756	95,756
Additional Funding 2017-2018	52,348	52,844
TOTAL INCOME	148,104	148,600
Expenditure		
OPERATIONAL		
Salary and Wages	47,594	58,393
Client Support Consumables	4,354	5,000
Provisions	5,653	6,000
Information Technology	8,513	9,000
Administration	815	1,000
Mural Workshop	14,363	14,363
Professional Development	1,573	2,000
Repayment of Prior Year Funding	52,844	52,844
TOTAL EXPENDITURE	135,709	148,600
SURPLUS/(DEFICIT)	12,395	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****Oval Upgrade - Maningrida**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Brought Forward from 2017-2018	500,000	500,000
TOTAL INCOME	500,000	500,000
Expenditure		
OPERATIONAL		
Design and Survey	50,534	500,000
TOTAL EXPENDITURE	50,534	500,000
SURPLUS/(DEFICIT)	449,466	-



INCOME & EXPENDITURE STATEMENT

Activity Description :

		R&M Building and Playground - Warruwi Crèche	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	28,496	28,000
	TOTAL INCOME	28,496	28,000
Expenditure			
OPERATIONAL			
	Upgrade Kitchen	4,381	-
	Repayment of Prior Year Funding	28,000	28,000
	TOTAL EXPENDITURE	32,381	28,000
	SURPLUS/(DEFICIT)	(3,885)	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Remote Indigenous Broadcasting Service	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	35,000	35,000
	Brought Forward from 2017-2018	27,134	27,134
	TOTAL INCOME	62,134	62,134
Expenditure			
OPERATIONAL			
	Licence Fees	245	500
	Utilities	9,149	10,000
	Repairs and Maintenance - Building/Other Equipment	5,110	19,250
	Administration	5,250	5,250
	Repayment of Prior Years Funding	-	27,134
	TOTAL EXPENDITURE	19,754	62,134
	SURPLUS/(DEFICIT)	42,380	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

	Roads to Recovery	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
R2R Funds Received 2018-19	369,062	369,062
Brought Forward from 2017-2018	319,605	319,605
TOTAL INCOME	688,667	688,667
Expenditure		
OPERATIONAL		
R2R Funds Expended	688,667	688,667
TOTAL EXPENDITURE	688,667	688,667
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

	Safety and Wellbeing - Sport and Recreation	
	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	450,000	450,000
Brought Forward from 2017-2018	18,665	18,665
Other Income	227	136
TOTAL INCOME	468,892	468,801
Expenditure		
OPERATIONAL		
Salaries	266,013	329,135
Supplies	19,376	14,109
Activities	18,530	17,652
Repairs and Maitnainance	5,074	1,200
Training	15,348	540
Travel	12,842	2,431
Administration Fee/Services	107,739	85,069
	-	-
Develop Suicide Strategy	10,000	10,665
	-	-
Fit Out First Aid Room - Maningrida Swimming Pool	3,846	8,000
TOTAL EXPENDITURE	458,768	468,801
SURPLUS/(DEFICIT)	10,124	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		Solar Lighting - Maningrida	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	43,636	43,636
	TOTAL INCOME	43,636	43,636
Expenditure			
OPERATIONAL			
	Supply and Instal Solar Lighting	-	43,636
	TOTAL EXPENDITURE	-	43,636
	SURPLUS/(DEFICIT)	43,636	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		SPG - Solar Systems - Man. and Jab. Swimming Pools	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
CAPITAL			
	Capital 2018-2019	42,190	42,190
	TOTAL INCOME	42,190	42,190
Expenditure			
CAPITAL			
	Purchase of Solar Systems	-	42,190
	TOTAL EXPENDITURE	-	42,190
	SURPLUS/(DEFICIT)	42,190	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****SPG - Towards purchase of Grader -
Gunbalanya**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
CAPITAL		
Capital 2018-2019	180,000	180,000
TOTAL INCOME	180,000	180,000
Expenditure		
CAPITAL		
Purchase of Grader	180,000	180,000
TOTAL EXPENDITURE	180,000	180,000
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****SPG - Towards purchase of Tilt Tray
Loader - Gunb.**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
CAPITAL		
Brought Forward from 2017-2018	100,000	100,000
TOTAL INCOME	100,000	100,000
Expenditure		
CAPITAL		
Purchase a Tilt tray Loader	-	100,000
TOTAL EXPENDITURE	-	100,000
SURPLUS/(DEFICIT)	100,000	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		SPG - Towards purchase of Wheel Loader - Warruwi	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
CAPITAL			
	Brought Forward from 2017-2018	100,000	100,000
	TOTAL INCOME	100,000	100,000
Expenditure			
CAPITAL			
	Purchase of Wheel Loader	100,000	100,000
	TOTAL EXPENDITURE	100,000	100,000
	SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT**Activity Description :**

		SPG - Towards Rubbish Compactor - Gunbalanya	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
CAPITAL			
	Capital 2018-2019	150,000	150,000
	TOTAL INCOME	150,000	150,000
Expenditure			
CAPITAL			
	Purchase of Rubbish Compactor	-	150,000
	TOTAL EXPENDITURE	-	150,000
	SURPLUS/(DEFICIT)	150,000	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****SPG - Towards Rubbish
Compactor - Minjilang**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
CAPITAL		
Brought Forward from 2017-2018	80,000	80,000
TOTAL INCOME	80,000	80,000
Expenditure		
CAPITAL		
Purchase of Rubbish Compactor	80,000	80,000
TOTAL EXPENDITURE	80,000	80,000
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT**Activity Description :****SPG - Towards Tractor - Warruwi**

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
CAPITAL		
Brought Forward from 2017-2018	41,350	41,350
TOTAL INCOME	41,350	41,350
Expenditure		
CAPITAL		
Purchase of Tractor	41,350	41,350
TOTAL EXPENDITURE	41,350	41,350
SURPLUS/(DEFICIT)	-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Territory Day Celebration - Warruwi	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2017-2018	1,180	1,180
TOTAL INCOME		1,180	1,180
Expenditure			
OPERATIONAL			
	Territory Day Celebration - Warruwi Costs	1,180	1,180
TOTAL EXPENDITURE		1,180	1,180
SURPLUS/(DEFICIT)		-	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Warruwi Crèche	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Operational 2018-2019	400,596	400,596
	CCS Subsidies	-	2,580
	Fees from Families	-	27,240
	Brought Forward from 2017-2018	65,733	65,733
TOTAL INCOME		466,329	496,149
Expenditure			
OPERATIONAL			
	Salary and Wages - Educators	136,032	144,517
	Salary and Wages - Administration	28,166	50,556
	Staffing Oncosts	67,480	66,504
	Professional Development	3,175	5,000
	Administration	80,119	80,119
	Building Utility Expenses	13,525	14,000
	Building Repairs and Maintainance	7,165	8,000
	Insurance	2,500	2,500
	Information Technology	5,400	5,400
	Food	6,449	8,000
	Hygiene Supplies	-	1,000
	Excursions	-	10,000
	Resources	26,521	34,820
	Repayment of Prior Year Funding	65,733	65,733
TOTAL EXPENDITURE		442,265	496,149
SURPLUS/(DEFICIT)		24,064	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

Women's Safe House - Gunbalanya

	2018-2019 Actual \$	2018-2019 Budget \$
Income		
OPERATIONAL		
Operational 2018-2019	440,665	440,665
Brought Forward from 2017-2018	6,573	6,573
TOTAL INCOME	447,238	447,238
Expenditure		
OPERATIONAL		
Employee Costs	245,025	296,788
Client Support Consumables	12,639	13,000
Motor Vehicle Expenses	8,173	10,000
Travel & Accommodation	7,909	9,000
Cleaning and Pest Control	191	250
Repairs & Maintenance	8,342	10,000
Phone/Fax/Internet	7,539	8,000
Printing & Stationery	68	100
Management Fees	66,100	66,100
Utilities	16,507	18,000
Bussiness Planning Reporting and Evaluation	3,341	5,000
Asset Purchases under \$5,000	9,678	10,000
Staff Training and Development	779	1,000
TOTAL EXPENDITURE	386,291	447,238
SURPLUS/(DEFICIT)	60,947	-

INCOME & EXPENDITURE STATEMENT

Activity Description :

		Women's Safe House Gunbalanya - Replace Fencing	
		2018-2019 Actual \$	2018-2019 Budget \$
Income			
OPERATIONAL			
	Brought Forward from 2015-2016	44,580	44,580
TOTAL INCOME		44,580	44,580
Expenditure			
OPERATIONAL			
	Mural	7,000	7,000
	Internal Plant & Equip Hire	2,915	2,915
	External Plant and Equipment Hire	800	800
	Internal Work Cost	4,205	4,205
	Freight	859	859
	Travel	66	66
CAPITAL			
	Purchase Fencing	29,500	28,735
TOTAL EXPENDITURE		45,345	44,580
SURPLUS/(DEFICIT)		(765)	-

5b

SPECIAL SCHEDULE B



Mental Health week barbecue

Gunbalanya Community Profit and Loss Report

Period Ending 30th June 2019

	2018-2019		
	Actual	Budget	\$ Variance
OPERATING REVENUE			
Income Rates	427,975	429,116	(1,141)
Income Council Fees and Charges	55,716	60,818	(5,102)
Income Operating Grants	3,942,747	4,020,099	(77,351)
Income Allocation	1,763,587	1,742,323	21,264
Other Income	60,869	29,978	30,891
Income Agency and Commercial Services	1,167,835	1,146,443	21,392
Total Operating Revenue	7,418,729	7,428,776	(10,047)
OPERATING EXPENDITURE			
Employee Expenses	3,119,224	3,335,621	216,397
Contract and Material Expenses	3,572,582	3,869,541	296,959
Finance Expenses	1,553	1,381	(172)
Travel, Freight and Accom Expenses	208,458	229,924	21,466
Fuel, Utilities & Communication	541,930	535,631	(6,300)
Other Expenses	1,033,102	1,022,344	(10,758)
Total Operating Expenditure	8,476,849	8,994,441	517,592
Net Surplus / (Deficit) - Rev Exp Only:	(1,058,120)	(1,565,665)	507,545
CAPITAL INCOME			
Capital Grant and Contributions	1,138,161	808,161	330,000
Total Capital Income	1,138,161	808,161	330,000
CAPITAL EXPENDITURE			
Capital Expenditure	956,030	1,179,623	223,593
Total Capital Expenditure	956,030	1,179,623	223,593
Total Capital Surplus / (Deficit)	182,131	(371,462)	553,593
Net Surplus / (Deficit)	(875,989)	(1,937,127)	1,061,138

Maningrida Community Profit and Loss Report

Period Ending 30th June 2019

	2018-2019		
	Actual	Budget	\$ Variance
OPERATING REVENUE			
Income Rates	728,311	757,798	(29,487)
Income Council Fees and Charges	82,912	89,556	(6,645)
Income Operating Grants	1,259,484	1,207,848	51,636
Income Allocation	1,817,239	1,686,914	130,325
Other Income	53,974	50,149	3,825
Income Agency and Commercial Services	850,306	904,267	(53,961)
Total Operating Revenue	4,792,225	4,696,532	95,693
OPERATING EXPENDITURE			
Employee Expenses	2,283,543	2,456,351	172,808
Contract and Material Expenses	2,184,264	3,001,995	817,732
Finance Expenses	885	396	(489)
Travel, Freight and Accom Expenses	125,020	139,420	14,399
Fuel, Utilities & Communication	363,355	305,356	(57,999)
Other Expenses	495,435	457,965	(37,470)
Total Operating Expenditure	5,452,502	6,361,483	908,981
Net Surplus / (Deficit) - Rev Exp Only:	(660,277)	(1,664,951)	1,004,675
CAPITAL INCOME			
Capital Grant and Contributions	875,162	854,067	21,095
Total Capital Income	875,162	854,067	21,095
CAPITAL EXPENDITURE			
Capital Expenditure	360,844	1,094,155	733,311
Total Capital Expenditure	360,844	1,094,155	733,311
Total Capital Surplus / (Deficit)	514,318	(240,088)	754,406
Net Surplus / (Deficit)	(145,959)	(1,905,039)	1,759,080

Minjilang Community Profit and Loss Report

Period Ending 30th June 2019

	2018-2019		
	Actual	Budget	\$ Variance
OPERATING REVENUE			
Income Rates	85,130	85,130	-
Income Council Fees and Charges	28,437	32,856	(4,418)
Income Operating Grants	628,163	611,163	17,000
Income Allocation	487,886	597,971	(110,085)
Other Income	23,825	29,890	(6,066)
Income Agency and Commercial Services	690,880	724,623	(33,743)
Total Operating Revenue	1,944,321	2,081,633	(137,312)
OPERATING EXPENDITURE			
Employee Expenses	1,263,899	1,467,459	203,560
Contract and Material Expenses	680,405	739,953	59,548
Finance Expenses	1,053	1,397	344
Travel, Freight and Accom Expenses	150,938	163,192	12,255
Fuel, Utilities & Communication	294,343	296,661	2,318
Other Expenses	361,844	402,397	40,553
Total Operating Expenditure	2,752,483	3,071,060	318,577
Net Surplus / (Deficit) - Rev Exp Only:	(808,162)	(989,427)	181,265
CAPITAL INCOME			
Capital Grant and Contributions	310,833	310,833	-
Total Capital Income	310,833	310,833	-
CAPITAL EXPENDITURE			
Capital Expenditure	351,992	550,933	198,941
Total Capital Expenditure	351,992	550,933	198,941
Total Capital Surplus / (Deficit)	(41,159)	(240,100)	198,941
Net Surplus / (Deficit)	(849,321)	(1,229,527)	380,206

Warruwi Community Profit and Loss Report

Period Ending 30th June 2019

	2018-2019		
	Actual	Budget	\$ Variance
OPERATING REVENUE			
Income Rates	129,680	137,028	(7,348)
Income Council Fees and Charges	33,629	11,810	21,820
Income Operating Grants	1,198,086	1,198,086	1
Income Allocation	391,318	525,360	(134,042)
Other Income	5,010	7,900	(2,890)
Income Agency and Commercial Services	556,337	544,444	11,893
Total Operating Revenue	2,314,061	2,424,628	(110,566)
OPERATING EXPENDITURE			
Employee Expenses	1,692,306	1,612,732	(79,573)
Contract and Material Expenses	697,411	1,090,782	393,371
Finance Expenses	519	630	111
Travel, Freight and Accom Expenses	250,026	269,499	19,473
Fuel, Utilities & Communication	177,392	184,751	7,359
Other Expenses	500,953	461,128	(39,826)
Total Operating Expenditure	3,318,607	3,619,522	300,916
Net Surplus / (Deficit) - Rev Exp Only:	(1,004,545)	(1,194,895)	190,349
CAPITAL INCOME			
Capital Grant and Contributions	400,309	400,309	-
Total Capital Income	400,309	400,309	-
CAPITAL EXPENDITURE			
Capital Expenditure	569,485	592,660	23,175
Total Capital Expenditure	569,485	592,660	23,175
Total Capital Surplus / (Deficit)	(169,176)	(192,351)	23,175
Net Surplus / (Deficit)	(1,173,721)	(1,387,245)	213,524

WEST ARNHEM



REGIONAL COUNCIL



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